



THE BOARD **of** **SUPERVISORS**

First District



**Gloria
Molina**

Second District



**Yvonne
B. Burke**

Third District



**Zev
Yaroslavsky**

Fourth District



**Don
Knabe**

Fifth District



**Michael D.
Antonovich**

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The Los Angeles County
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[REPORT OF ACTION TAKEN IN CLOSED SESSION
ON DECEMBER 7, 2004, BEGINS ON PAGE 191]

SUP. MOLINA, CHAIR: GOOD MORNING. WE'RE GOING TO BEGIN THIS
MORNING'S MEETING. THIS MORNING, OUR INVOCATION IS GOING TO BE
LED BY DR. JOE B. HARDWICK, THE PRAISES OF ZION MISSIONARY
BAPTIST CHURCH IN LOS ANGELES AND OUR PLEDGE THIS MORNING IS
GOING TO BE LED BY DANIEL Y. SHIN, CORPORAL OF THE UNITED
STATES MARINE CORPS. WOULD YOU ALL PLEASE STAND. THANK YOU.

DR. JOE B. HARDWICK: JEHOVAH, THE GOD OF OUR WEARY YEARS, THE
GOD OF OUR SILENT TEARS, THOU ALONE HAS BROUGHT US SAFE THUS
FAR. RETURN NOW WITH IMPLICIT FAITH AND THE PROMISE OF THIS
REPUBLIC, THE LAND THAT WE LOVE SO DEARLY. AS WE WALK DOWN
MEMORY'S LANE ON THIS HISTORICAL DAY, WE PAUSE TO THANK YOU
FOR YOUR SUSTAINING POWER AND YOUR KEEPING GRACE. WE THANK YOU
FOR THOSE LEADERS WHO GAVE SO MUCH IN THOSE TURBULENT TIMES SO
MANY YEARS AGO, ON DECEMBER THE 7TH. WE THANK YOU FOR THE
COUNSEL, WE THANK YOU FOR THE WISDOM AND KNOWLEDGE YOU GAVE
THEM TO DO THAT WHICH WAS RIGHT AND HONORABLE IN YOUR SIGHT.
WE THANK YOU THAT, THROUGH THEIR ACTION, AMERICA HAS BEEN MADE
STRONGER, HAS GIVEN BIRTH TO A NEW GENERATION OF DEMOCRACY,
UNITY AND SOLIDARITY. WE THANK YOU FOR THIS AUGUST BOARD, THIS



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1 BOARD OF RESPONSIBILITY, WHERE PEOPLE COME WITH DREAMS, WHERE
2 PEOPLE COME THAT'S ENDEAVORING TO SURVIVE. WE PRAY FOR COUNSEL
3 FOR THIS BOARD OF SUPERVISORS, THIS AWESOME BOARD THAT
4 REPRESENTS SO MANY PEOPLE WITHIN THIS MARVELOUS STATE OF OURS.
5 WE PRAY THAT YOU WOULD GIVE THEM THAT COUNSEL, THAT WISDOM AND
6 KNOWLEDGE TO DO THAT WHICH WILL BE PLEASING TO ENHANCE THE
7 GREATNESS OF THIS COUNTRY THAT WE LOVE SO MUCH. GIVE THEM
8 INSIGHT, GIVE THEM FORESIGHT. AND, ABOVE ALL, GIVE THEM THE
9 RIGHT SIGHT THAT WILL ENHANCE UNITY, PROSPERITY FOR EVERY
10 RACE, CREED, OR COLOR WITHOUT ANY HESITATION. WALK WITH THEM
11 AS THEY JOURNEY DOWN THE ROAD OF DESTINY. WE ASK IN YOUR
12 PRECIOUS AND WONDERFUL NAME THAT THE WORDS OF OUR MOUTHS AND
13 THE MEDITATION OF OUR HEARTS BE ACCEPTABLE IN THY SIGHT, OH,
14 LORD MY GOD AND MY SAVIOR, CHRIST'S SAKE. AMEN.

15

16 **SUP. MOLINA, CHAIR:** AMEN. CORPORAL SHIN?

17

18 **DANIEL Y. SHIN:** PLEASE PLACE YOUR HANDS OVER YOUR RIGHT HEART
19 AND JOIN ME IN THE PLEDGE OF ALLEGIANCE. [PLEDGE OF
20 ALLEGIANCE]

21

22 **SUP. MOLINA, CHAIR:** SUPERVISOR BURKE?

23

24 **SUP. BURKE:** WELL, PASTOR HARDWICK, THE SENIOR PASTOR OF
25 PRAISES OF ZION BAPTIST CHURCH IN LOS ANGELES, HE'S THE



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1 EXECUTIVE DIRECTOR OF PERSONAL INVOLVEMENT CENTER, WHICH IS
2 ONE OF THE LEADING AGENCIES IN SOUTH CENTRAL. HE'S ALSO
3 PRESIDENT OF THE WESTERN BAPTIST CONVENTION, WHICH IS A SENIOR
4 BLACK CONVENTION THAT HOLDS MORE THAN 300 CHURCHES. IN
5 ADDITION, HE SERVES AS REGIONAL VICE PRESIDENT OF THE NATIONAL
6 BAPTIST CONVENTION, THE LARGEST AFRICAN-AMERICAN CONVENTION IN
7 THE UNITED STATES BUT HE HAS BEEN CONSTANT IN TERMS OF
8 COMMUNITY SERVICE AND PROVIDING SERVICES, NOT ONLY TO FAMILIES
9 BUT TO THE HOMELESS AND TO PEOPLE WITHIN LOS ANGELES. WE'RE
10 VERY PLEASED TO HAVE YOU HERE. [APPLAUSE]

11

12 **SUP. MOLINA, CHAIR:** THANK YOU, DOCTOR. THIS MORNING, I'M PROUD
13 TO PRESENT TO CORPORAL SHIN OUR CERTIFICATE OF APPRECIATION.
14 MR. SHIN IS A CORPORAL WITH THE UNITED STATES MARINE CORPS
15 RESERVE AND HE SERVES IN THE FIRST MARINE DIVISION IN IRAQ.
16 HIS MANY DECORATIONS INCLUDE THE NAVY ACHIEVEMENT MEDAL, A
17 COMBAT ACTION RIBBON, A PRESIDENTIAL UNIT CITATION, THE
18 NATIONAL DEFENSE SERVICE MEDAL, THE GLOBAL WAR ON TERRORISM
19 MEDAL, AS WELL THE SEA SERVICE DEPLOYMENT RIBBON WITH A STAR
20 AND TWO CERTIFICATES OF COMMENDATION AS WELL AS A RIFLE
21 MARKSMANSHIP BADGE. MR. SHIN AND HIS WIFE RESIDE IN EL MONTE
22 AND WE WANT TO THANK HIM THIS MORNING FOR LEADING US IN OUR
23 PLEDGE OF ALLEGIANCE. THANK YOU, CORPORAL. [APPLAUSE]

24



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1 **SUP. MOLINA, CHAIR:** TO BEGIN THIS MORNING, I WANT TO EXPRESS
2 MY CONGRATULATIONS TO NEWLY SWORN IN AND REELECTED SUPERVISOR
3 YVONNE BRATHWAITE- BURKE. CONGRATULATIONS. AS WELL AS [
4 APPLAUSE]

5

6 **SUP. MOLINA, CHAIR:** RECENTLY RECENTLY SWORN IN AND REELECTED
7 SUPERVISOR MICHAEL ANTONOVICH. CONGRATULATIONS, SIR. AND ALSO
8 TO RECENTLY SWORN IN AND REELECTED, SUPERVISOR DON KNABE. [
9 APPLAUSE]

10

11 **SUP. MOLINA, CHAIR:** LET ME ALSO TURN TO YOU AT THIS POINT AND,
12 AS YOU KNOW, DON HAS BEEN PROVIDING THE LEADERSHIP FOR THIS
13 BOARD FOR THE PAST YEAR, AND I'D LIKE TO TURN TO YOU FOR ANY
14 COMMENTS THAT YOU'D LIKE TO MAKE.

15

16 **SUP. KNABE:** WELL, THANK YOU, MADAM CHAIR AND, TO SAY THE
17 LEAST, IT'S BEEN A CHALLENGING YEAR. STARTED OUT A YEAR AGO AT
18 THIS TIME. WE HAD SOME ISSUES WITH THE BROWN ACT AND THE
19 ISSUES OF HOLDING EVERY ITEM ON THE AGENDA AND GOING THROUGH
20 ALL THAT, A LEARNING PROCESS FOR US ALL. OBVIOUSLY, RIGHT
21 AFTER THAT, WE WERE JUST COMING ON THE HEELS OF A CHANGE IN
22 GOVERNORS AND, RIGHT AFTER THAT, THEN THEY PULLED THE PLUG ON
23 THE V.L.F. AND CREATED, YOU KNOW, A NIGHTMARE FOR OUR C.A.O.
24 AND FOR ALL OF US AND SO WE WORKED THROUGH THAT AND FOUGHT
25 THAT AND WERE SUCCESSFUL IN GETTING THAT CHANGE BACK. AND SO



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1 THEN WE CAME TOGETHER WITH CITIES AND COUNTIES AND CREATED
2 PROP 65, WHICH WAS SUCCESSFUL IN GETTING THAT ON THE BALLOT.
3 OUT OF THAT GREW PROP 1-A AND A COMPROMISE WITH THE GOVERNOR'S
4 OFFICE. AND SO, TO SAY THE LEAST, WE'VE HAD A NUMBER OF THINGS
5 GOING ON BUT WE FOUGHT THE FIGHT: IMPROVEMENT IN WORKERS'
6 COMP, CONTINUED TO DEAL WITH THE CHALLENGES TO WORKERS' COMP
7 HERE IN OUR COUNTY AND WE'VE WORKED TOGETHER TO TRY TO SOLVE
8 THAT, TO IMPROVE OUR SITUATION. I THINK WE'RE IN A POSITION,
9 AS THE C.A.O. SAYS, SOMEWHERE SAVINGS AROUND 25 TO \$50
10 MILLION, APPROXIMATELY, OVER THREE YEARS. WE'LL SEE HOW
11 EVERYTHING COMES OUT. OBVIOUSLY, WE HAD OUR FIRST ISSUE OF THE
12 COUNTY PROGRESS REPORT, SOMETHING THAT I'VE BEEN SUPPORTIVE OF
13 SINCE MY FIRST TERM IN OFFICE IN 1996 AND, FINALLY, HAVE
14 RELEASED THAT REPORT CARD. WE CONTINUE TO HAVE ISSUES WITH THE
15 DEPARTMENT OF HEALTH, OBVIOUSLY, WITH THE RANCHO LAWSUIT, THE
16 COUNTY U.S.C. ISSUE AND NOW THE MOST DIFFICULT CHALLENGE THAT
17 WE FACED RECENTLY WITH THE ISSUE OF M.L.K. AND, AS I SAID
18 YESTERDAY IN MY COMMENTS, I THINK, REGARDLESS OF WHAT YOU MAY
19 READ IN THE PAPERS, REGARDLESS OF, YOU KNOW, HOW THEY REPORT
20 IT, THOSE DECISIONS ARE NEVER MADE EASY AND IT'S BEEN A VERY
21 PAINFUL PROCESS FOR ALL OF US BUT I THINK WE'VE TRIED TO WORK
22 THROUGH IT AND TRIED TO DO THE RIGHT THING BECAUSE THE
23 HOSPITAL ITSELF, M.L.K., IS ABSOLUTELY CRITICAL TO OUR SAFETY
24 NET. AND THEN, IN THE MIDST OF ALL THAT, WE GET THIS INNOCUOUS
25 LETTER FROM A GROUP CALLED THE A.C.L.U. ENCOURAGING US TO



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1 CHANGE OUR COUNTY SEAL. THAT WAS A VERY MAJOR PHILOSOPHICAL
2 FIGHT BETWEEN THIS BOARD AND IT WAS DECIDED NOT TO FIGHT. AND
3 I'M STILL NOT IN AGREEMENT WITH THAT PROCESS AND I'M SURE, I
4 DON'T THINK, I THINK, ANY OF US HAVE EVER SEEN THE PASSION OF
5 A BROAD-BASED SEGMENT OF THIS COUNTY BE INVOLVED. WE CONTINUE
6 TO WORK SUCCESSFULLY TOWARDS OUR SAFE SURRENDER PROGRAM, WHICH
7 THE FIVE OF US UP HERE HAVE WRAPPED OUR ARMS AROUND AND, OVER
8 THE LAST SEVERAL YEARS, HAVE SAVED 23 LIVES AND NO SHAME, NO
9 BLAME, NO NAME, AND IT'S BEEN A GREAT PROGRAM AND THERE'S A
10 LOT OF PEOPLE THAT MAKE THAT HAPPEN. FROM A CULTURAL
11 STANDPOINT, OBVIOUSLY, WE STARTED OUT ON SUPERVISOR
12 YAROSLAVSKY'S DISTRICT IN THE RENOVATION OF THE HOLLYWOOD BOWL
13 AND THE SUCCESS THERE AND THE CHANGES THAT HE WORKED SO HARD
14 TO IMPLEMENT FROM A CULTURAL STANDPOINT. AND THEN THE OPENING
15 OF THE MUSIC OF ANGELS AND THAT'S THE DISNEY HALL. IT WAS AN
16 INCREDIBLE YEAR. SO, ANYWAY, I WISH YOU THE BEST, MADAM CHAIR,
17 AND, YOU KNOW, I CAN'T SAY THAT I'M NOT THRILLED TO TURN IT
18 OVER TO YOU BUT, ON THE OTHER HAND, PLEASE BE ASSURED THAT
19 I'VE APPRECIATED MY COLLEAGUES' SUPPORT DURING THIS. IT WAS A
20 DIFFICULT YEAR. THERE WERE A LOT OF CHALLENGES WE FACED AND WE
21 TRIED TO WORK TOGETHER THROUGH IT ALL AND I REALLY APPRECIATE
22 YOUR SUPPORT. AND ONE FINAL THING, A COUPLE OF THINGS. ONE IS
23 TO MR. JANSSEN AND THE ENTIRE COUNTY STAFF AND THE VARIOUS
24 DEPARTMENTS IN THEIR SUPPORT OF MY TENURE AS CHAIR, I
25 APPRECIATE THAT VERY MUCH AND ALL THAT EVERYONE DID TO MAKE IT



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1 AS SMOOTH AS POSSIBLE AND THEN TO MY STAFF, WHO IS-- I DON'T
2 KNOW IF YOU NOTICED TODAY BUT THEY HAVE VERY BIG SMILES ON
3 THEIR FACE. THEY HAVE, YOU KNOW, SEEMED LIKE THEY GOT A BIG
4 WEIGHT OFF THEIR BACKS BUT TO KURT AND THE ENTIRE STAFF OF THE
5 FOURTH DISTRICT, IT WAS A DIFFICULT YEAR AND THEY DID A LOT OF
6 EXTRA WORK AND I APPRECIATE EVERYTHING THAT MY STAFF HAS DONE
7 WELL, TOO, SO GOOD LUCK, MADAM CHAIR.

8

9 **SUP. MOLINA, CHAIR:** WELL, THANK YOU, SUPERVISOR KNABE. WE
10 APPRECIATE YOUR LEADERSHIP. [APPLAUSE]

11

12 **SUP. ANTONOVICH:** LET ME JUST ADD THAT I APPRECIATED HIS
13 LEADERSHIP WITH THE C.S.A.C., WHICH HELPED PROVIDE THE
14 LEADERSHIP IN GETTING THE LEAGUE OF CITIES, CONTRACT CITIES
15 AND INDEPENDENT CITIES, TO REACH A VERY SUCCESSFUL AGREEMENT
16 IN GETTING PROPOSITION 65 QUALIFIED FOR THE STATE BALLOT,
17 WHICH RESULTED IN THE GOVERNOR GETTING INVOLVED AND THE
18 LEGISLATURE IN DEVELOPING STATE PROPOSITION 1-A, WHICH PASSED
19 OVER TWO-THIRDS OF THE VOTE IN THE LAST ELECTION, WHICH WILL
20 PROVIDE THAT OPPORTUNITY FOR EVERY CITY AND COUNTY IN THIS
21 STATE AND TO HAVE A RESPONSIBLE FUNDING TO PROVIDE THOSE
22 NECESSARY PROGRAMS TO HELP THE COMMUNITY, BECAUSE OUR TAX
23 DOLLARS WILL NO LONGER BE SIPHONED OFF TO SACRAMENTO, THERE IS
24 A PROTECTION THAT THEY'LL BE RETURNED WHERE THEY ORIGINATE TO



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1 THOSE CITIES AND COUNTIES SO WE CAN HELP PUBLIC SAFETY AND THE
2 OTHER VITAL SERVICES. SO THANK YOU FOR THAT, DON.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU.

5

6 **SUP. YAROSLAVSKY:** MADAM CHAIR, I WOULD JUST WANT TO ADD MY
7 CONGRATULATIONS TO DON FOR A GREAT JOB THIS YEAR. ALL OF US
8 HAVE SAT IN THAT CHAIR AND IT'S NOT AS EASY AS IT LOOKS. AND
9 IT'S VERY TAXING IN A LOT OF WAYS AND I THINK, FROM THE
10 BEGINNING OF THE YEAR, RIGHT THROUGH THIS WEEK, YOU'VE HANDLED
11 SOME OF THE MORE DIFFICULT ISSUES WITH GREAT SKILL AND
12 SOPHISTICATION, EVEN THOUGH YOU'RE FROM CERRITOS, WHICH I
13 WON'T HOLD AGAINST YOU. [LIGHT LAUGHTER]

14

15 **SUP. YAROSLAVSKY:** BUT YOU DID A GREAT JOB AND I THINK WE ALL
16 APPRECIATE-- APPRECIATE IT.

17

18 **SUP. KNABE:** THANK YOU, ZEV.

19

20 **SUP. BURKE:** I WOULD LIKE TO ADD MY CONGRATULATIONS TO DON FOR
21 ALL OF THE WORK HE HAD DURING THE YEAR IN SOME VERY DIFFICULT
22 SESSIONS. IT'S TRUE, HE HAD SOME OF THE MOST VOLATILE KIND OF
23 SESSIONS THAT HE HAD TO PRESIDE OVER, AND HE DID IT CERTAINLY
24 WITH DIGNITY AND KEPT ORDER WITHIN THIS BOARDROOM.
25 PARTICULARLY, I THINK THAT IT WAS VERY DIFFICULT FOR HIM, I



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1 KNOW, WHEN WE HAD, JUST A FEW WEEKS AGO, ALL THE PEOPLE HERE
2 ON THE KING ISSUE AND THE TRAUMA CENTER BUT HE MANAGED TO GO
3 THROUGH ALL OF THOSE NAMES, HE CALLED EVERY ONE, HE WAS FAIR
4 WITH THEM AND I HAVE TO SAY THIS. SOMEHOW, HE TURNED AROUND
5 THE PROCESS AS FAR AS THE MANY, MANY PEOPLE WHO WERE HAVING 20
6 ITEMS THAT THEY WERE HOLDING AND HE SOMEHOW GOT OUR AGENDA
7 BACK IN ORDER AND WE APPRECIATE THAT BECAUSE WE WERE REALLY
8 BOGGED DOWN FOR A WHILE THERE UNTIL HE GOT A PROCESS WHERE WE
9 COULD MOVE FORWARD WITH OUR AGENDA. THANKS A LOT.

10

11 **SUP. MOLINA, CHAIR:** CONGRATULATIONS, SUPERVISOR KNABE. A JOB
12 WELL DONE. WELL, AS FOR MYSELF, THIS IS MY THIRD OPPORTUNITY
13 TO SERVE AS CHAIR OF THE BOARD OF SUPERVISORS AND I WANT TO
14 THANK MY COLLEAGUES AS WELL AS MY CONSTITUENTS FOR THE HONOR.
15 IT IS A TREMENDOUS RESPONSIBILITY BUT I THINK, WITH THE
16 EXPERIENCE THAT I'VE HAD AS CHAIRING, I ALSO KNOW THAT THIS
17 ROLE IS THE ROLE OF A FACILITATOR AND THE RESPONSIBILITY THAT
18 GOES IN ORDER TO PROVIDE THAT KIND OF LEADERSHIP ON OUR BOARD
19 AGENDA. AND, AS USUAL, WE'RE GOING TO HAVE VERY MANY
20 CHALLENGING ISSUES IN MANY AREAS, IN MANY RESPECTS AND WE'VE
21 SUCCESSFULLY MANAGED OUR FISCAL OPERATIONS FOR THE PAST NEAR
22 AND I REALLY KNOW, AS WE ALL KNOW, THAT OUR FUTURE RESTS IN
23 THE HANDS OF THE STATE LEGISLATURE. I TRULY APPRECIATE THE
24 GUIDANCE THAT DAVID JANSSEN, OUR C.A.O., HAS PROVIDED US AS
25 FAR AS MAINTAINING A FISCALLY PRUDENT BUDGET BUT I ALSO WANT



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1 TO THANK MY COLLEAGUES AND THAT'S SOMETHING WE'RE GOING TO
2 HAVE TO CONTINUE TO DO IS TO BUILD CONSENSUS. WE'VE BEEN VERY
3 EFFECTIVE AND, IN ORDER TO MOVE FORWARD IN A RESPONSIBLE
4 MANNER, AS WE OPERATE OUR FISCAL HOUSE. THE OTHER ISSUE, OF
5 COURSE, IS, WHILE WE SURVIVED LAST YEAR WITH A SURPLUS AND WE
6 MANAGED TO PAY OUR RESPONSIBILITY OR OUR DUES TO THE STATE,
7 HOPEFULLY, WE'RE GOING TO HAVE THE STATE HONOR ITS
8 RESPONSIBILITY TO US AS WELL. BUT THE REALITY IS WE KNOW THAT
9 WE'RE GOING TO HAVE TO ENGAGE OUR LEGISLATORS TO GET THEM TO
10 RECOGNIZE AND UNDERSTAND NOT ONLY OUR RESPONSIBILITY BUT OUR
11 MANDATES TO THE 10 MILLION RESIDENTS THAT WE ALL COLLECTIVELY
12 REPRESENT AND THAT THEY REPRESENT AS WELL. AND, HOPEFULLY,
13 TOWARD THAT END, WE'RE GOING TO BE GOING UP TO SACRAMENTO, NOT
14 JUST ONCE BUT EVERY SINGLE TIME WE'RE NEEDED UP THERE TO SEE
15 IF WE COULD ENGAGE THEM IN THE DISCUSSION AND ON THE ISSUES
16 THAT ARE IMPORTANT TO US. I HAVE, ON THE ISSUE OF HEALTHCARE,
17 WE KNOW THAT WE'VE BEEN HEARING SO MUCH ABOUT WHAT'S GOING ON
18 IN MARTIN LUTHER KING WITH THE HEADLINES BUT THE REALITY IS,
19 IT PALES BY COMPARISON WITH THE KIND OF FISCAL
20 RESPONSIBILITIES THAT WE HAVE TO THE HEALTH DEPARTMENT. THE
21 WAIVER, AS WE KNOW, WILL BE ENDING THIS COMING YEAR AND IT'S
22 GOING TO BE A VERY TREMENDOUS CHALLENGE FOR US AS TO HOW WE'RE
23 GOING TO MEET THE NEED. THE BIGGEST CRISIS OF ALL IS NOT BEING
24 ABLE TO MEET THE KIND OF PUBLIC HEALTH SYSTEM THAT WE HAVE
25 THAT IS SO COMPREHENSIVE WITH CLINICS AND PUBLIC HOSPITALS. TO



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1 THAT END, I'VE ASKED SPEAKER FABIAN NUNEZ TO CONVENE A TASK
2 FORCE OF OUR LOCAL LOS ANGELES DELEGATION TO SEE IF WE CAN
3 START WORKING WITH THEM SO WE CAN AVERT POTENTIAL CATASTROPHE
4 IF WE DON'T HAVE THE FUNDS TO OPERATE OUR VERY LARGE SYSTEM,
5 PROBABLY ONE OF THE LARGEST IN THE COUNTRY. BUT I HOPE THAT
6 THEY WILL JOIN WITH US IN HOPEFULLY ENCOURAGING THE STATE TO
7 SUBMIT THE WAIVER. IT WILL BE DIFFICULT TRYING TO GET IT
8 RENEWED BUT THE REALITY IS, IF NOT, THE HEALTHCARE PROBLEM
9 WILL GET ONLY LARGER FOR EVERY SINGLE ONE OF US. AT THE SAME
10 TIME, WE NEED TO DEAL WITH THE ISSUES OF PUBLIC SAFETY, NOT
11 ONLY IN MAKING SURE THAT WE ARE FULLY FUNDING THE SHERIFF'S
12 DEPARTMENT IN ALL OF OUR SAFETY UNITS. WE HOPE TO REOPEN SOME
13 OF OUR JAILS AND WE ARE AWAITING A RECOMMENDATION FROM THE
14 C.A.O. IN THAT REGARD AND, HOPEFULLY, HAVE THE DOLLARS IN
15 PLACE TO BE ABLE TO CARRY OUT THAT RESPONSIBILITY. WE ALSO
16 HOPE TO CONTINUE TO WORK IN CONJUNCTION WITH OUR LABOR UNIONS
17 IN ORDER TO FIND THE KIND OF COMPROMISE THAT'S GOING TO BE
18 EFFECTIVE AND PRUDENT FOR US AS WELL, NOT ONLY IN ADDRESSING
19 COMPARABLE SALARIES, NOT ONLY FOR ALL OF OUR DEPUTIES, BUT
20 CERTAINLY RECOGNIZING AND UNDERSTANDING OUR RESPONSIBILITY TO
21 ALL OF OUR EMPLOYEES AND DEALING WITH ALL OF THE ISSUES, NOT
22 ONLY SALARIES BUT SURE THAT WE ARE MAKING THE APPROPRIATE
23 DECISIONS WHEN IT COMES TO RETIREMENT AND PENSION BENEFITS
24 THAT ARE EFFECTIVE FOR EVERY SINGLE ONE OF US. AND WE NEED TO
25 DO IT WITHIN THE CONTEXT OF MAKING SURE THAT WE ARE PROVIDING



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1 FOR THE WELLBEING OF ALL THE PEOPLE WHO RELY ON US EVERY
2 SINGLE DAY FOR THE KINDS OF SERVICES THAT ARE IMPORTANT TO NOT
3 ONLY THEM BUT TO THE WELLBEING OF OUR COUNTY. AND, FINALLY, I
4 JUST WANT TO RENEW OUR COMMITMENT TO HONOR OUR
5 RESPONSIBILITIES TO THE BROWN ACT. IT'S ESSENTIAL THAT WE
6 ADHERE TO THE COMMITMENT TO OPEN GOVERNMENT. I KNOW THAT
7 MYSELF, AS WELL AS THIS BOARD AND MY COLLEAGUES, ARE PREPARED
8 TO DO SO. THE PUBLIC'S TRUST IN OUR LEADERSHIP IS ESSENTIAL
9 AND IT REALLY WORKS ON TWO-WAY STREETS, SO WE'RE GOING TO WORK
10 HARD TO MAKING SURE THAT WE ARE HONORING EVERY ASPECT OF OUR
11 RESPONSIBILITY TO THE PUBLIC. ONCE AGAIN, I REALLY WANT TO
12 THANK EVERYONE FOR GIVING ME THIS OPPORTUNITY. IT REALLY IS
13 NOT A BURDEN. I THINK IT IS AN OPPORTUNITY AND I THANK EVERY
14 SINGLE ONE OF YOU BUT, IN PARTICULAR, ALL OF THE CONSTITUENTS
15 THAT I'M RESPONSIBLE FOR. SO, AGAIN, WE LOOK FORWARD TO AN
16 EFFECTIVE YEAR WORKING TOGETHER, TRYING TO BUILD CONSENSUS AND
17 CERTAINLY TRYING TO PROVIDE THE KINDS OF SOLUTIONS THAT WE
18 NEED TO PUT IN PLACE FOR ALL THE CHALLENGING ISSUES BEFORE US.
19 SO, WITH THAT, I AM GOING TO ASK THAT WE ASK FOR NOMINATIONS
20 FOR OUR CHAIR PRO TEM FOR THE COMING YEAR.

21

22 **SUP. KNABE:** MADAM CHAIR, IT'S MY PLEASURE TO PLACE A
23 NOMINATION FOR CHAIR PRO TEM, A GENTLEMAN THAT WAS JUST
24 REELECTED AND SWORN IN YESTERDAY FOR A SEVENTH TERM HERE ON



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1 THE LOS ANGELES COUNTY BOARD OF SUPERVISORS, THE HONORABLE
2 MICHAEL D. ANTONOVICH.

3

4 **SUP. MOLINA, CHAIR:** OKAY. THAT NOMINATION IS IN ORDER.
5 SECONDED BY SUPERVISOR BURKE. ANY QUESTION OR COMMENT? IF
6 THERE'S NO OBJECTION, SO ORDERED. CONGRATULATIONS, SUPERVISOR
7 ANTONOVICH.

8

9 **SUP. KNABE:** CONGRATULATIONS, MICHAEL.

10

11 **SUP. ANTONOVICH:** THANK YOU VERY MUCH.

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT. WITH THAT, I'M GOING TO ASK
14 VIOLET, OUR EXECUTIVE OFFICER, TO PROCEED BY CALLING THE
15 AGENDA.

16

17 **CLERK VARONA-LUKENS:** THANK YOU, MADAM CHAIR, MEMBERS OF THE
18 BOARD. WE'LL BEGIN ON PAGE 2. ON ITEM CS-3, THE COUNTY COUNSEL
19 REQUESTS THAT THE MATTER BE TAKEN OFF CALENDAR.

20

21 **SUP. MOLINA, CHAIR:** VERY GOOD. THAT ITEM IS OFF CALENDAR AT
22 THIS TIME.

23

24 **CLERK VARONA-LUKENS:** ON ITEM CS-5, WE HAVE A REQUEST FROM
25 MEMBERS OF THE PUBLIC TO SPEAK.



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1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT ITEM WILL BE HELD.

3

4 **CLERK VARONA-LUKENS:** OKAY. ON PAGE 7, AGENDA FOR THE MEETING
5 OF THE COMMUNITY DEVELOPMENT COMMISSION, ITEM 1-D.

6

7 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
8 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

9

10 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE HOUSING
11 AUTHORITY, ITEM 1-H.

12

13 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
14 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** AGENDA FOR THE MEETING OF THE PUBLIC
17 WORKS FINANCING AUTHORITY, ITEM 1-F.

18

19 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
20 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

21

22 **CLERK VARONA-LUKENS:** BOARD OF SUPERVISORS, ITEMS 1 THROUGH 8.
23 ON ITEM NUMBER 2, HOLD FOR A MEMBER OF THE PUBLIC. ON ITEM
24 NUMBER 3, FOR THE RECORD, SUPERVISOR YAROSLAVSKY ABSTAINS FROM
25 VOTING ON HIS APPOINTMENT TO THE BOARD OF DIRECTORS FOR



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1 SANITATION DISTRICT NUMBER 9. SUPERVISOR ANTONOVICH ABSTAINS
2 FROM VOTING ON HIS APPOINTMENT TO THE BOARD OF DIRECTORS FOR
3 SANITATION DISTRICT NUMBER 17.

4

5 **SUP. MOLINA, CHAIR:** ALL RIGHT.

6

7 **SUP. YAROSLAVSKY:** BUT WE DO URGE THAT YOU ALL VOTE FOR US.

8

9 **SUP. MOLINA, CHAIR:** REALLY? YOU WANT US TO VOTE FOR YOU ALL.

10 OKAY.

11

12 **SUP. YAROSLAVSKY:** THAT'S JUST A JOKE.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. ITEM NUMBER 2 WILL BE HELD AND
15 CITING THOSE OBJECTIONS ON ITEM NUMBER 3, THOSE ITEMS ARE
16 MOVED BY SUPERVISOR BURKE, SECONDED BY SUPERVISOR KNABE. IF
17 THERE'S NO OBJECTION, SO ORDERED.

18

19 **CLERK VARONA-LUKENS:** ADMINISTRATIVE OFFICER, ITEMS 9 THROUGH
20 11. ON ITEM NUMBER 9, AS NOTED BE THE GREEN SHEET, THE CHIEF
21 ADMINISTRATIVE OFFICER REQUESTS THE ITEM BE CONTINUED ONE
22 WEEK. THE REST ARE BEFORE YOU.

23



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1 **SUP. MOLINA, CHAIR:** OKAY. ON ITEM NUMBER 10 AND 11, MOVED BY
2 SUPERVISOR ANTONOVICH, SECONDED BY SUPERVISOR BURKE. IF
3 THERE'S NO OBJECTION, SO ORDERED.

4

5 **CLERK VARONA-LUKENS:** AGRICULTURAL COMMISSIONER, WEIGHTS AND
6 MEASURES, ITEMS 12 AND 13.

7

8 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
9 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

10

11 **CLERK VARONA-LUKENS:** ARTS COMMISSION. ON ITEM 14, SUPERVISOR
12 ANTONOVICH REQUESTS THE ITEM BE CONTINUED TO JANUARY 4, 2005.

13

14 **SUP. MOLINA, CHAIR:** IS THERE ANY OBJECTION TO THAT ITEM BEING
15 CONTINUED?

16

17 **SUP. YAROSLAVSKY:** YEAH. I'D LIKE TO HOLD IT.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT. WHY DON'T WE HOLD THAT ITEM?
20 ITEM NUMBER 14 WILL BE HELD.

21

22 **CLERK VARONA-LUKENS:** OKAY. COMMISSION ON HUMAN RELATIONS, ITEM
23 15.

24



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1 **SUP. MOLINA, CHAIR:** MOVED BY THE CHAIR, SECONDED BY SUPERVISOR
2 BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

3

4 **CLERK VARONA-LUKENS:** COMMUNITY DEVELOPMENT COMMISSION, ITEM
5 16.

6

7 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
8 SUPERVISOR...

9

10 **SUP. YAROSLAVSKY:** MADAM CHAIR? I'M SORRY, CAN I GO BACK TO 15?
11 I HAD WANTED TO ASK A COUPLE OF QUESTIONS ON THAT.

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT.

14

15 **SUP. ANTONOVICH:** CAN I RECONSIDER IT? MOVE TO RECONSIDER AND
16 THEN HOLD IT.

17

18 **SUP. MOLINA, CHAIR:** OKAY. THAT ITEM IS MOVED FOR
19 RECONSIDERATION, MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED BY
20 MYSELF. IF THERE'S NO OBJECTION, SO ORDERED. SO THAT'S BACK ON
21 THE CALENDAR, THAT ITEM WILL BE HELD. ITEM NUMBER 16, MOVED BY
22 SUPERVISOR BURKE, SECONDED BY SUPERVISOR KNABE. IF THERE'S NO
23 OBJECTION, SO ORDERED.

24



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1 **CLERK VARONA-LUKENS:** COMMUNITY AND SENIOR SERVICES, ITEMS 17
2 THROUGH 18. ON ITEM NUMBER 17, HOLD FOR SUPERVISOR ANTONOVICH.

3

4 **SUP. MOLINA, CHAIR:** ON ITEM 18, MOVED BY SUPERVISOR KNABE,
5 SECONDED BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO
6 ORDERED.

7

8 **CLERK VARONA-LUKENS:** HEALTH SERVICES, ITEMS 19 THROUGH 24. ON
9 ITEM NUMBER 20, THAT WOULD BE SUPERVISOR KNABE'S SUBSTITUTE
10 MOTION AND I DO HAVE A REVISION TO IT, WHICH I'LL READ INTO
11 THE RECORD AND THEN WE'LL HOLD IT. IT'S BEGINNING ON THE
12 ELEVENTH LINE, WHERE IT SAYS, "INSTRUCT THE DIRECTOR OF HEALTH
13 SERVICES..." WE'RE GOING TO INSERT THIS PORTION, "REJECT THE
14 DEPARTMENT'S CONTRACT RECOMMENDATIONS AND INSTRUCT THE
15 DIRECTOR OF HEALTH SERVICES TO REJECT ALL OUTSTANDING
16 PROPOSALS FOR THE SERVICES IN SPA-8. INSTRUCT THE DIRECTOR OF
17 HEALTH SERVICES, IN CONSULTATION WITH THE AUDITOR-CONTROLLER,
18 TO INITIATE A NEW REQUEST FOR PROPOSALS FOR THESE SERVICES,
19 INCORPORATING THE RECOMMENDATIONS SET FORTH IN THE AUDITOR'S
20 REPORT." SO WE'LL HOLD THAT ITEM FOR MEMBERS OF THE PUBLIC.

21

22 **SUP. MOLINA, CHAIR:** VERY GOOD. ON THE REMAINDER, MOVED BY
23 SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR KNABE. IF
24 THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** MENTAL HEALTH, ITEM 25.

2

3 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR ANTONOVICH, SECONDED
4 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** PARKS AND RECREATION. ON ITEM 26, THE
7 DIRECTOR REQUESTS THE ITEM BE REFERRED BACK TO THE DEPARTMENT.

8

9 **SUP. MOLINA, CHAIR:** OKAY. WE'LL REFER BACK THAT ITEM.

10

11 **CLERK VARONA-LUKENS:** PUBLIC LIBRARY, ITEM 27.

12

13 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
14 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** PUBLIC SOCIAL SERVICES, ITEM 28.

17

18 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
19 SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** PUBLIC WORKS, ITEMS 29 THROUGH 41.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
24 SUPERVISOR YAROSLAVSKY. IF THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** ON PAGE 23, SHERIFF, ITEMS 42 AND 43.

2

3 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
4 BY SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

5

6 **CLERK VARONA-LUKENS:** MISCELLANEOUS COMMUNICATIONS, ITEMS 44
7 THROUGH 47.

8

9 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR BURKE, SECONDED BY
10 SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

11

12 **CLERK VARONA-LUKENS:** ORDINANCES FOR ADOPTION, ITEMS 48 THROUGH
13 50. ON ITEM NUMBER 50, HOLD FOR SUPERVISOR ANTONOVICH AND
14 MEMBERS OF THE PUBLIC.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON NUMBER 48 AND 49, MOVED BY
17 SUPERVISOR YAROSLAVSKY, SECONDED BY SUPERVISOR BURKE. IF
18 THERE'S NO OBJECTION, SO ORDERED.

19

20 **CLERK VARONA-LUKENS:** SEPARATE MATTERS, ITEMS 51 THROUGH 55. ON
21 ITEM 51, HOLD FOR A REPORT. ON ITEM 52, AS NOTED ON THE GREEN
22 SHEET, THE CHIEF ADMINISTRATIVE OFFICER REQUESTS THE ITEM BE
23 CONTINUED ONE WEEK TO DECEMBER 14, 2004. ON ITEM 53, THE
24 DEPARTMENT OF PUBLIC WORKS HAS INDICATED THE CONTRACTOR HAS
25 COMPLETED THE EMERGENCY CONSTRUCTION WORK AND RECOMMENDS THE



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1 BOARD TERMINATE THE EMERGENCY CONTRACTING AUTHORITY. THAT ITEM
2 IS BEFORE YOU.

3

4 **SUP. MOLINA, CHAIR:** SO IT'S A CHANGE ON 53?

5

6 **CLERK VARONA-LUKENS:** YES.

7

8 **SUP. MOLINA, CHAIR:** OKAY. ALL RIGHT. WITH THAT AMENDMENT ON 53
9 AND 54 AND 55 AS IS, MOVED BY SUPERVISOR KNABE, SECONDED BY
10 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

11

12 **CLERK VARONA-LUKENS:** AND MADAM CHAIR, I'LL READ THE-- 54 AND
13 55 INTO THE RECORD.

14

15 **SUP. MOLINA, CHAIR:** OH, YOU HADN'T READ THOSE IN YET. OKAY.
16 I'M SORRY.

17

18 **CLERK VARONA-LUKENS:** SO WE'RE JUST ON 53. SO 54 IS THE
19 TREASURER AND TAX COLLECTOR'S RECOMMENDATION TO ADOPT
20 RESOLUTION APPROVING THE CONVERSION OF CERTAIN TAXABLE
21 OBLIGATIONS TO TAX EXEMPT OBLIGATIONS BY THE CALIFORNIA
22 STATEWIDE COMMUNITIES DEVELOPMENT AUTHORITY ON BEHALF OF
23 RETIREMENT HOUSING FOUNDATION AND ITS SUBSIDIARIES, MAYFLOWER
24 GARDENS HEALTH FACILITIES, INC. AND MAYFLOWER R.H.F. HOUSING.
25 AND THAT ITEM IS BEFORE YOU.



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1

2 **SUP. MOLINA, CHAIR:** THAT'S NUMBER 54?

3

4 **CLERK VARONA-LUKENS:** THAT'S 54.

5

6 **SUP. MOLINA, CHAIR:** OKAY. MOVED BY SUPERVISOR KNABE, SECONDED
7 BY SUPERVISOR BURKE. IF THERE'S NO OBJECTION, SO ORDERED.

8

9 **CLERK VARONA-LUKENS:** AND, ON ITEM 55, THE TREASURER AND TAX
10 COLLECTOR'S RECOMMENDATION TO ADOPT RESOLUTION AUTHORIZING THE
11 ISSUANCE OF NOT TO EXCEED \$205 MILLION IN GAP LOAN RECEIVABLE
12 NOTES, SERIES 2005-A AND SERIES 2005-B.

13

14 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
15 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

16

17 **CLERK VARONA-LUKENS:** MISCELLANEOUS, ADDITIONS TO THE AGENDA
18 REQUESTED BY BOARD MEMBERS AND THE CHIEF ADMINISTRATIVE
19 OFFICER WHICH WERE POSTED MORE THAN 72 HOURS IN ADVANCE OF THE
20 MEETING, AS INDICATED ON THE GREEN SUPPLEMENTAL AGENDA. ITEM
21 56-A.

22

23 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR KNABE, SECONDED BY
24 SUPERVISOR ANTONOVICH. IF THERE'S NO OBJECTION, SO ORDERED.

25



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1 **CLERK VARONA-LUKENS:** ON ITEM 56-B, AND I'LL READ THE SHORT
2 TITLE, AN ORDINANCE AMENDING TITLE 6 SALARIES OF THE LOS
3 ANGELES COUNTY CODE BY PERMITTING THE DONATION OF COMPENSATORY
4 LEAVE TO EMPLOYEES WITH SERIOUS OR CATASTROPHIC ILLNESS OR
5 INJURY AND THAT ITEM IS BEFORE YOU.

6

7 **SUP. MOLINA, CHAIR:** I HAVE A QUICK QUESTION. WILL THAT COME
8 BACK AS A SECOND READING? OR JUST AS IS?

9

10 **CLERK VARONA-LUKENS:** YES, IT WILL.

11

12 **SUP. MOLINA, CHAIR:** OKAY. ON ITEM 56, MOVED BY SUPERVISOR
13 ANTONOVICH, SECONDED BY SUPERVISOR BURKE. IF THERE'S NO
14 OBJECTION, SO ORDERED.

15

16 **CLERK VARONA-LUKENS:** AND 56-C.

17

18 **SUP. MOLINA, CHAIR:** MOVED BY SUPERVISOR YAROSLAVSKY, SECONDED
19 BY SUPERVISOR KNABE. IF THERE'S NO OBJECTION, SO ORDERED.

20

21 **CLERK VARONA-LUKENS:** AND THAT COMPLETES THE AGENDA. BOARD OF
22 SUPERVISORS' SPECIAL ITEMS BEGINS WITH SUPERVISORIAL DISTRICT
23 NUMBER ONE.

24



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1 **SUP. MOLINA, CHAIR:** I HAVE NO PRESENTATIONS THIS MORNING.

2 SUPERVISOR BURKE?

3

4 **SUP. BURKE:** I HAVE NO PRESENTATIONS.

5

6 **SUP. MOLINA, CHAIR:** SUPERVISOR YAROSLAVSKY?

7

8 **SUP. YAROSLAVSKY:** NONE.

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT. SUPERVISOR KNABE?

11

12 **SUP. KNABE:** THANK YOU, MADAM CHAIR, MEMBERS OF THE BOARD,
13 LADIES AND GENTLEMEN. AT THIS TIME, I'D LIKE TO CALL FORWARD A
14 GOOD FRIEND, MARY JO MAXWELL. TODAY IS SORT OF A SAD DAY FOR
15 ALL OF US. WE'RE SAYING GOOD-BYE AND WISHING HER THE BEST OF
16 LUCK. MARY JO HAS BEEN A PART OF THE ROWLAND UNIFIED SCHOOL
17 DISTRICT'S BOARD OF EDUCATION FOR 19 YEARS AND, DURING HER 19
18 YEARS OF SERVICE, SHE HAS SERVED AS BOARD CLERK, VICE-
19 PRESIDENT AND PRESIDENT. SHE'S ALSO REPRESENTED THE ROWLAND
20 UNIFIED AS A DELEGATE TO THE CALIFORNIA SCHOOL BOARD
21 ASSOCIATION AND HAS SERVED ON NUMEROUS COUNTY AND STATEWIDE
22 TASK FORCES. SHE HAS OBVIOUSLY BEEN VERY INSTRUMENTAL IN
23 HELPING SET POLICY FOR THE ROWLAND UNIFIED SCHOOL DISTRICT AND
24 IN GUIDING THE DISTRICT TO NEW LEVELS OF EXCELLENCE AND
25 SUCCESS. SO, ON TOP OF ALL THAT, SHE'S JUST BEEN AN INCREDIBLE



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1 MEMBER OF THE COMMUNITY, IN ADDITION TO HER DUTIES AND
2 RESPONSIBILITIES AS AN ELECTED OFFICIAL IN GIVING BACK. AND
3 SHE'S HEADED TO SOME VERY WARM WEATHER IN SOUTH DAKOTA. THAT
4 WAS A JOKE, MARY JO. BUT, SERIOUSLY, WE'RE GOING TO MISS HER.
5 SHE'S BEEN A GOOD FRIEND TO MYSELF AND MY OFFICE BUT TO THE
6 CITIZENS OUT THERE AND ALL THE CITIZENS IN THE COUNTY. SO,
7 MARY JO, I'D LIKE TO PRESENT YOU THIS SCROLL AND WISH YOU THE
8 VERY, VERY BEST AND GOD SPEED. [APPLAUSE]

9

10 **MARY JO MAXWELL:** I DON'T HAVE A SPEECH BUT I'M DEEPLY HONORED
11 THAT YOU'RE TAKING A MOMENT TO RECOGNIZE ME ON PEARL HARBOR
12 DAY. I TRULY APPRECIATE THAT. I APPRECIATE MY FRIENDS ON THE
13 BOARD OF SUPERVISORS AND THROUGHOUT THE COUNTY. WHEN I MOVED
14 TO ROWLAND HEIGHTS IN 1965, I MADE THE DECISION THAT THIS
15 COULD BE A BETTER PLACE TO LIVE. I DID NOT WANT TO LIVE IN NO
16 MAN'S LAND AND I WORKED DILIGENTLY TO CREATE A SENSE OF UNITY,
17 A BETTER SPIRIT OF COOPERATION AND A SENSE OF PRIDE, THE VERY
18 BEST FOR THE COMMUNITIES, UNINCORPORATED COMMUNITIES OF
19 ROWLAND HEIGHTS. AND IT'S TEAMWORK, WE COULDN'T DO IT ALONE. I
20 APPRECIATE THE SUPERVISORS FOR LISTENING TO US AND REMEMBERING
21 THAT THERE IS A ROWLAND HEIGHTS. AND, AS FAR AS BEING ON THE
22 SCHOOL BOARD, WHAT WE DO IS VERY SIMILAR TO WHAT YOU DO AS
23 ELECTED OFFICIALS: EXPECTATION, STANDARDS, ACCOUNTABILITY,
24 LEADING BY EXAMPLE, HIGH STANDARDS OF CONDUCT AND WE ALL BEG



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1 FOR FUNDING. AGAIN, WHEN PEOPLE CARE, EVERYTHING IS POSSIBLE.

2 DEAR FRIENDS, I THANK YOU AND GOD BLESS. [APPLAUSE]

3

4 **SUP. KNABE:** THANK YOU, MARY JO, AND AGAIN, TO YOU AND YOUR
5 FAMILY, A SAFE JOURNEY BACK THERE AND STAY WARM. NOW, I'D LIKE
6 TO-- WE HAVE A VERY SPECIAL DAY TODAY AS YOU ALL KNOW ON
7 DECEMBER 7TH AND I'M GOING TO CALL UP H. H. CURLY ELLIOTT,
8 UNITED STATES NAVY CHIEF VETERAN. HE WAS A MEMBER OF THE
9 U.S.S. LEXINGTON AND SURVIVOR OF THE PEARL HARBOR ATTACK. HE'S
10 ALSO A 25-YEAR RETIRED VETERAN OF THE LOS ANGELES POLICE
11 DEPARTMENT. AMERICA'S COMPLACENCY WAS DESTROYED ON DECEMBER
12 7TH, 1941, BY THAT SURPRISE ATTACK ON OUR ARMED FORCES ON
13 PEARL HARBOR. THE ATTACK IN PEARL HARBOR AND THE REPREHENSIBLE
14 ATTACK OF SEPTEMBER THE 11TH, 2001, MUST SERVE AS A PERPETUAL
15 REMINDER THAT AMERICA MUST ALWAYS BE VIGILANT IN ITS DEFENSE
16 OF FREEDOM AND WE COMMEMORATE THIS DAY TO REMEMBER AND HONOR
17 THOSE GALLANT AND COURAGEOUS VETERANS OF WORLD WAR II WHO
18 FOUGHT AROUND THE WORLD TO ENSURE THAT, FOR US, THAT PRECIOUS
19 GIFTS OF LIBERTY AND PEACE ARE PRESERVED. SO, SIR, ON BEHALF
20 OF MY COLLEAGUES AND MYSELF, THE CITIZENS OF LOS ANGELES
21 COUNTY, WE'D LIKE TO PRESENT YOU THIS SCROLL IN RECOGNITION
22 AND CELEBRATION OF PEARL HARBOR DAY BUT THE CELEBRATION IS A
23 MEMORY THAT WE MUST NEVER, NEVER FORGET, SO WE THANK YOU, AND
24 THANK YOU FOR BEING HERE. [APPLAUSE]

25



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1 COLONEL JOSEPH N. SMITH: THANK YOU VERY MUCH. 63 YEARS AGO,
2 OUR NATION LOST OVER 2,300 MILITARY PERSONNEL DURING THE
3 ATTACK ON PEARL HARBOR. I WAS VERY FORTUNATE TO BE HERE. THE
4 PEARL HARBOR SURVIVORS ASSOCIATION WAS FORMED IN 1958. WE
5 HONOR THE MEMORY OF OUR FALLEN COMRADES AND WE URGE AMERICA TO
6 BE EVER VIGILANT SO THAT THAT ATTACK AND THE 9/11 DOES NOT
7 OCCUR AGAIN. ON BEHALF OF ALL PEARL HARBOR SURVIVORS, I THANK
8 YOU FOR YOUR RECOGNITION AND FOR THIS BEAUTIFUL PROCLAMATION.
9 THANK YOU, ALL OF YOU. [APPLAUSE]

10

11 SUP. KNABE: NOW I'D LIKE TO CALL FORWARD COMMISSIONER-- P.U.C.
12 COMMISSIONERS LORETTA LYNCH AND CARL WOOD. TODAY, WE'RE GOING
13 TO BE HONORING THEM FOR THEIR TENURE ON THE P.U.C. THESE
14 COMMISSIONERS WERE APPOINTED BY FORMER GOVERNOR GRAY DAVIS AND
15 CHARGED WITH THE DUTIES OF MANAGING ITS 900 EMPLOYEES AS WELL
16 AS REGULATING TELECOMMUNICATIONS, UTILITIES, COMMERCIAL
17 TRANSPORTATION AND WATER COMPANIES. BOTH OF THESE
18 COMMISSIONERS HAVE BEEN NOTED FOR THEIR EFFORTS TO REGULATE
19 ENERGY AND PROPERLY ADDRESS THE ENERGY CRISIS THAT HAD
20 DEVELOPED IN CALIFORNIA. THE COMMISSIONERS HERE TODAY HAVE
21 ALSO BEEN STRONG LEADERS AND SUPPORTERS OF THE VERY IMPORTANT
22 ISSUES TO THE MORE THAN ONE MILLION RESIDENTS AND MAJOR
23 BUSINESS CORPORATIONS WHICH ARE BASED IN THE 17 SOUTH BAY AREA
24 AND WEST SIDE COMMUNITIES CALLING FOR A SPLIT OF THE 310 AREA
25 CODE AND POTENTIAL OVERLAY OF A NEW AREA CODE. THIS ISSUE HAS



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1 BEEN BEFORE THE P.U.C. SOME THREE TIMES IN THE PAST SIX YEARS
2 AND HAS BEEN DEFEATED LARGELY TO LORETTA AND CARL'S
3 LEADERSHIP. IT SHOULD BE ALSO NOTED THAT COMMISSIONER WOOD WAS
4 VERY ACTIVE IN THE AFL-CIO PRIOR TO HIS APPOINTMENT, SERVED AS
5 SECRETARY OF THE COALITION OF CALIFORNIA UTILITIES EMPLOYEES.
6 COMMISSIONER LYNCH IS AN ATTORNEY AND SHE WAS THE DIRECTOR OF
7 GOVERNOR DAVIS' OFFICE OF PLANNING AND RESEARCH, WHICH
8 OVERSEAS LAND USE AND ENVIRONMENTAL REQUIREMENTS. SO, ON
9 BEHALF OF MYSELF AND MY COLLEAGUES, LORETTA AND CARL, WE'D
10 LIKE TO SAY THANK YOU AND I KNOW THAT YOU DON'T HAVE A LONG
11 TIME LEFT BUT SOME VERY IMPORTANT VOTES AHEAD AND WE TRULY,
12 HERE IN LOS ANGELES COUNTY, APPRECIATE YOUR STRONG SUPPORT OF
13 THAT 310 ISSUE AND ALL THAT'S TRANSPIRED. WE THANK YOU VERY
14 MUCH.

15

16 **CARL WOOD:** WHEN I WAS APPOINTED TO THE PUBLIC UTILITIES
17 COMMISSION, MY PERCEPTION OF THE DUTIES OF THE JOB WERE THAT
18 THIS WAS A COMMISSION THAT WAS CHARGED WITH PROTECTING THE
19 INTERESTS OF CONSUMERS. BUT WHEN THE ISSUE OF-- AT THE TIME,
20 WHEN IT WAS FIRST POSED TO ME OF WHAT TO DO WITH THE 310 AREA
21 CODE CAME FORWARD, THE OVERLAY THAT WAS PROPOSED AT THAT TIME
22 WAS SOMETHING THAT WAS GOING TO BE DONE NOT FOR THE BENEFIT OF
23 THE CONSUMERS BUT RATHER FOR THE CONVENIENCE OF THE INDUSTRY
24 THAT WAS BEING REGULATED. AND I WAS SKEPTICAL ABOUT WHAT WAS
25 BEING PROPOSED BUT VERY HESITANT TO CHALLENGE THE EXPERTISE



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1 AND THE AUTHORITY OF THE INDUSTRY WHICH INSISTED THAT THIS
2 OVERLAY WAS, IN FACT, NECESSARY. WE HELD UP THE OVERLAY. SOON
3 AFTER THAT, COMMISSIONER LYNCH WAS APPOINTED TO THE
4 COMMISSION. SHE PICKED UP THIS ISSUE AS ONE TO REALLY DIG INTO
5 AND REVEALED THAT, IN FACT, NEITHER AN OVERLAY NOR A SPLIT WAS
6 ESSENTIAL AT THAT TIME OR EVEN CALLED FOR IN ANY WAY, OTHER
7 THAN THE FACT THAT THE INDUSTRY WANTED IT. DUE TO THE
8 TREMENDOUS PRESSURE THAT WE FELT AND OUTCRY THAT WE HEARD FROM
9 RESIDENTS AND BUSINESSES IN THE SOUTH BAY AREA, THE COMMISSION
10 HELD OFF ON TAKING ANY ACTION TO SPLIT THIS AREA CODE AND HAS,
11 UP UNTIL THIS TIME. IT WOULD BE NICE TO SAY THAT THIS WHOLE
12 ISSUE HAS BEEN PUT TO BED. UNFORTUNATELY, IT HASN'T. IT'S
13 GOING TO BE WITH US FOR SOME TIME TO COME BUT I WOULD LIKE TO
14 TAKE THIS OPPORTUNITY TO RECOGNIZE THE LEADERSHIP OF
15 COMMISSIONER LYNCH IN MAKING SURE THAT NO SPLIT HAS TO OCCUR
16 WHILE IT'S PREMATURE. AND I'M VERY PROUD TO HAVE BEEN PART OF
17 THE SUPPORT FOR THAT EFFORT AND I HOPE THAT MY SUCCESSORS ON
18 THE COMMISSION WILL BE AS SENSITIVE AS I THINK WE HAVE TO THE
19 INTERESTS OF CONSUMERS IN LOS ANGELES COUNTY. THANK YOU. [
20 APPLAUSE]

21

22 **LORETTA LYNCH:** I WANT TO THANK SUPERVISOR KNABE AND THE LOS
23 ANGELES COUNTY BOARD OF SUPERVISORS FOR THIS. I REALLY
24 APPRECIATE YOUR RECOGNITION AND I REALLY APPRECIATE YOUR
25 ACTIVISM AND COMMITMENT IN THE FIGHT TO SAVE THE 310 AREA



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1 CODE. YOU KNOW, THE 818 AREA CODE IS ALSO PROJECTED TO EXHAUST
2 IN JUST A FEW YEARS. WE HAVE ONE MORE FIGHT LEFT: TO IMPOSE
3 INVENTORY GUIDELINES ON ALL CALIFORNIA AREA CODES, WHICH I
4 THINK WILL GO A LONG WAY TO SAVE THE 818 AREA CODE AS WELL AS
5 THE 310 AREA CODE. SO I APPRECIATE THE COUNTY BOARD OF
6 SUPERVISORS' LEADERSHIP, YOUR ACTIVISM AND YOUR COMMITMENT TO
7 RATIONAL AREA CODE POLICY. THANK YOU SO MUCH. [APPLAUSE]

8

9 **SUP. KNABE:** THANK YOU BOTH VERY MUCH. I'M GOING TO ASK JOHN
10 PARSONS, CITY COUNCIL MEMBER FOR REDONDO BEACH AND PRESIDENT
11 THIS YEAR OF SOUTH BAY C.O.G., TO SAY A COUPLE WORDS.

12

13 **JOHN PARSONS:** THANK YOU, SUPERVISOR. I'D LIKE TO THANK THE
14 BOARD ON BEHALF OF OUR SOUTH BAY REGION FOR ALL THEIR SUPPORT.
15 AND WE ALL ARE HERE TODAY TO RECOGNIZE THE SUPPORT OF THE
16 COMMISSIONERS THAT HAVE BEEN THERE TO WORK WITH US. NO ONE'S
17 PROMISED US ANY VOTES BUT WE SURE HAVE ENJOYED THE GOOD
18 WORKING RELATIONSHIPS. WE UNDERSTAND THE TECHNOLOGY THAT WE
19 HAVE BEEN DEALING WITH, WE UNDERSTAND THE WORKINGS OF THE
20 COMMISSION AND THAT'S REALLY BEEN AN IMPORTANT PART. AND NOT
21 EVERY ELECTIVE BODY HAS-- OR APPOINTED BODY HAS PEOPLE THAT
22 STEP FORWARD AND LET YOU UNDERSTAND HOW THE PROCESS WORKS AND
23 WHAT WE NEED TO DO TO BECOME KNOWLEDGEABLE AND TO DEAL WITH
24 ISSUES. AND I REALLY WANT TO THANK THE COMMISSIONERS, LYNCH
25 AND WOOD, FOR DOING THAT AND FOR THE GREAT COALITION WE'VE HAD



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1 PUT TOGETHER ON OUR LOCAL, FEDERAL, AND COUNTY LEVELS. IT'S
2 BEEN REALLY A GOOD WORKING RELATIONSHIP AND WE HAVE A LOT OF
3 WORK AHEAD OF US, AS COMMISSIONER WOOD PUT IT, SO THANK YOU
4 ALL.

5

6 **SUP. YAROSLAVSKY:** MADAM CHAIR, I'D JUST LIKE TO ADD MY THANKS
7 TO THE COMMISSIONERS FOR THIS BUT ALSO FOR SOME OF THE OTHER
8 THINGS THAT THIS COUNTY HAS HAD BEFORE YOU, WHERE YOU'VE BEEN
9 VERY RESPONSIVE, AND WE APPRECIATE IT VERY MUCH. THANK YOU FOR
10 YOUR PARTNERSHIP.

11

12 **SUP. BURKE:** YES. OF COURSE, THE WHOLE 310 AREA CODE ISSUE IS
13 ONE THAT KEEPS COMING BACK AND WE KEEP PUTTING TOGETHER NEW
14 DATA AND NEW INFORMATION AND I KNOW THERE ARE SOLUTIONS THAT
15 CAN BE DEVISED IN TERMS OF THE FUTURE AND, OF COURSE, ALSO
16 GETTING SOME REAL UNDERSTANDING OF EXACTLY HOW MANY ADDITIONAL
17 NUMBERS THERE ARE AVAILABLE. SO I APPRECIATE ALL THE HARD WORK
18 YOU'VE DONE TO TRY TO CONTINUE AND TO CONTINUE TO LOOK AT THIS
19 ISSUE AND TO COME UP WITH CREATIVE NEW SOLUTIONS.

20

21 **SUP. KNABE:** YEAH, I JUST, AGAIN, THANK YOU TO BOTH OF YOU. I
22 MEAN, IT'S ONE OF THOSE ISSUES THAT, WHEN YOU LOOK AT IT AT
23 FIRST, IT SEEMS VERY SIMPLE, VERY COMMON SENSE, AND IT HAS
24 BEEN EXTREMELY COMPLICATED AND EXTREMELY INVOLVED AND THESE
25 TWO HAVE BEEN EXTREMELY POSITIVE IN THEIR LEADERSHIP AS IT



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1 RELATES TO THIS WHOLE ISSUE. SO THANK YOU BOTH VERY, VERY
2 MUCH.

3

4 **SUP. MOLINA, CHAIR:** LET ME JUST ADD THAT, ALTHOUGH YOU WORK ON
5 THOSE ISSUES, YOU'VE ALSO WORKED ON OUR M.T.A. BELL-RINGING
6 ISSUE FROM TIME TO TIME. WE THANK YOU FOR THAT AS WELL. ARE
7 THOSE YOUR ITEMS? THANK YOU, SUPERVISOR KNABE. SUPERVISOR
8 ANTONOVICH?

9

10 **SUP. ANTONOVICH:** MR. CHAIRMAN, MEMBERS, IT'S THIS TIME OF THE
11 YEAR THAT WE GET TO WELCOME THE ROSE QUEEN AND HER COURT TO
12 THE BOARD OF SUPERVISORS. THIS IS THE 87TH ROSE QUEEN, ASHLEY
13 MORENO, WITH THE 2005 ROYAL COURT. THE CHAIRMAN FOR THIS YEAR
14 OF TOURNAMENT OF ROSES, THE PRESIDENT IS DAVID DAVIS. NOW, THE
15 116TH ROSE PARADE, THE THEME IS CALLED "CELEBRATE FAMILY." IT
16 TAKES PLACE ON JANUARY 1ST, WITH THE GRAND MARSHAL, OUR OLD
17 GOOD FRIEND, HE WAS JUST HERE A FEW MONTHS AGO WHEN HE WAS
18 CELEBRATING HIS BIRTHDAY AND THAT'S MICKEY MOUSE. HE'LL BE THE
19 GRAND MARSHAL LEADING THOSE FESTIVITIES. WITH THE COURT TODAY
20 IS SALLY DIXBY, WHO IS THE CHAIR OF THE QUEEN AND COURT
21 COMMITTEE ALONG WITH GARRET CREDITOR, WHO'S THE VICE CHAIR,
22 TOMMY CLERKEN AND BOB VARGAS, WHO ARE COMMITTEE MEMBERS. I
23 HAVE THE OPPORTUNITY, I'VE BEEN SERVING FOR THE PAST 23 YEARS
24 AS A MEMBER OF THE TOURNAMENT OF ROSES AND IT'S ONE OF THOSE
25 GREAT ORGANIZATIONS, A PUBLIC/PRIVATE PARTNERSHIP, ALL THESE



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1 INDIVIDUALS PROVIDE ONE OF THE GREATEST PARADES AND
2 OPPORTUNITIES FOR PEOPLE FROM THROUGHOUT THE WORLD THAT COME
3 TO LOS ANGELES COUNTY AND THE BEAUTIFUL CITY OF PASADENA AND
4 SEE HOW WONDERFUL OUR LIFE IS HERE AND OUR QUALITY OF LIFE AND
5 ALLOW ALL THE PEOPLE FROM AROUND THE WORLD TO PARTICIPATE IN
6 THIS ONCE IN A LIFETIME TYPE OF A PARADE. QUEEN ASHLEY MORENO
7 IS 17 AND SHE'S A SENIOR AT LA CANADA HIGH SCHOOL. SHE RESIDES
8 IN LA CANADA AND IS ACTIVE IN ADVANCED THEATER, CONCERT CHOIR,
9 A.S.B. AND BIBLE CLUB. SHE'S A STUDENT LEADER AND SINGER AT LA
10 CANADA PRESBYTERIAN CHURCH AND HAS ALSO BEEN INVOLVED IN THEIR
11 SUCCESSFUL ANTI-DRINKING AND DRIVING CAMPAIGN AT SCHOOL. SHE
12 HAS PARTICIPATED IN VARSITY SOCCER, TRACK AND FIELD AND WOULD
13 LIKE TO PURSUE A CAREER IN THEATRE OR AS A PHYSICAL THERAPIST.
14 SO ASHLEY, CONGRATULATIONS. [APPLAUSE]

15

16 **SUP. ANTONOVICH:** PRINCESS LISA PALLET IS A 17-YEAR-OLD SENIOR
17 AT BLAIR MAGNET HIGH SCHOOL AND A RESIDENT OF ALTADENA. HER
18 SCHOOL ACTIVITIES INCLUDE YEARBOOK AND TUTORING. SHE'S A
19 SUNDAY SCHOOL TEACHER AND HAS BEEN INVOLVED IN THE ARMY
20 R.O.T.C., A.S.B., BIBLE CLUB AND THE ROTARY YOUTH LEADERSHIP
21 CONFERENCE. SHE ASPIRES TO BE A FORENSIC SCIENTIST OR A
22 PHYSICIAN SPECIALIZING IN SPORTS MEDICINE. LISA? [APPLAUSE]

23

24 **SUP. ANTONOVICH:** ALLISON PEDRO IS A 17-YEAR-OLD SENIOR AT
25 FLINTRIDGE PREPARATORY AND A RESIDENT OF ALTADENA. SHE SERVES



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1 AS TREASURER OF THE MINORITY STUDENT UNION, PHOTOGRAPHY EDITOR
2 OF THE YEARBOOK AND AS TUTOR IN THE FRENCH SENIOR LEADER
3 PROGRAM. SHE'S ON THE VARSITY VOLLEYBALL TEAM AS WELL AS THE
4 VARSITY TRACK AND FIELD TEAM. SHE IS AN ASPIRING PHOTOGRAPHER
5 AND PLANS TO STUDY PHOTO JOURNALISM. ALLISON? [APPLAUSE]

6

7 **SUP. ANTONOVICH:** CARLA MURPHY IS A 17-YEAR-OLD SENIOR AT LA
8 CANADA HIGH SCHOOL AND A RESIDENT OF LA CANADA, CO-CAPTAIN OF
9 BOTH THE WATER VARSITY WATER POLO AND SWIM TEAMS. SHE'S
10 INVOLVED IN ADVANCED THEATRE AT LA CANADA HIGH SCHOOL AND HAS
11 PERFORMED IN SCHOOL MUSICAL PRODUCTIONS. SHE'S A NATIONAL
12 HISPANIC MERIT SCHOLAR AND PLANS TO STUDY COMMUNICATIONS OR
13 JOURNALISM. [APPLAUSE]

14

15 **SUP. ANTONOVICH:** LAURA HANACHIAN IS A 17-YEAR-OLD. SHE'S A
16 SENIOR AT TEMPLE CITY HIGH SCHOOL AND RESIDENT OF TEMPLE CITY.
17 SHE'S ON THE VARSITY PEP FLAGS MARCHING AND HONOKAA BAND,
18 FRONT ENSEMBLE AND IS ALSO A MUSIC CAMP COUNSELOR. SHE WAS
19 ALSO A DRUM MAJOR IN THE TEMPLE CITY HIGH SCHOOL MARCHING BAND
20 WHICH MADE THEIR APPEARANCE IN THE 2004 TOURNAMENT OF ROSES
21 PARADE. SHE ASPIRES TO BECOME AN ELEMENTARY SCHOOL TEACHER. [
22 APPLAUSE]

23

24 **SUP. ANTONOVICH:** JENNIFER PROPER IS A 16-YEAR-OLD SENIOR AT
25 MAYFIELD SENIOR SCHOOL AND A RESIDENT OF LA CANADA. SHE'S ALSO



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1 THE NEWSPAPER EDITOR, PRESIDENT OF OPERATION THANK THE TROOPS,
2 AN ORGANIZATION WHICH WAS FOUNDED THIS YEAR. SHE'S TAUGHT AS A
3 SUNDAY SCHOOL TEACHER FOR FIVE YEARS AND ALSO ACTIVE IN THE
4 THEATRE CONSERVATORY AT THE SCHOOL. A PAST LEADER IN STUDENT
5 COUNCIL AND A MEMBER OF THE CALIFORNIA SCHOLASTIC FEDERATION,
6 JENNIFER PLANS TO PURSUE A CAREER IN POLITICS OR BROADCAST
7 JOURNALISM. [APPLAUSE]

8

9 **SUP. ANTONOVICH:** MEGAN SHEEHAN IS A 17-YEAR-OLD SENIOR AT
10 FLINTRIDGE SACRED HEART ACADEMY AND ALSO IS A RESIDENT OF
11 SOUTH PASADENA. SHE VOLUNTEERS AT THE CHILDREN'S HOSPITAL AND
12 DANCES AT THE SHRINER'S HOSPITAL. HER PAST ACTIVITIES INCLUDE
13 DANCING FOR THE TATHREX DANCE COMPANY AND PARTICIPATING IN
14 SCHOOL PLAYS. SHE'S INTERESTED IN DESIGN AND CONSIDERING
15 STUDYING ARCHITECTURE. [APPLAUSE]

16

17 **SUP. ANTONOVICH:** SO WOULD THE QUEEN LIKE TO SAY A FEW WORDS?

18

19 **ASHLEY MORENO:** ON BEHALF OF THE ENTIRE ROYAL COURT FOR 2005, I
20 WOULD LIKE TO THANK YOU, SUPERVISOR ANTONOVICH, AND THE ENTIRE
21 BOARD OF SUPERVISORS FOR HAVING US HERE TODAY AS YOUR GUESTS.
22 THIS WAS A VERY SPECIAL DAY FOR US AND WE ENJOYED LEARNING ALL
23 THE THINGS, THE WONDERFUL THINGS THAT YOU DO FOR THE DISTRICT
24 HERE. AND IT'S BEEN A WONDERFUL PLEASURE, SO THANK YOU VERY
25 MUCH. [APPLAUSE]



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1

2 **SUP. ANTONOVICH:** THE CHAIR OF THE COURT COMMITTEE.

3

4 **SPEAKER:** HI. I'D ALSO LIKE TO THANK THE BOARD OF SUPERVISORS
5 FOR HAVING US HERE TODAY. ON BEHALF OF PRESIDENT DAVE DAVIS,
6 WHO IS IN NEW YORK TODAY AND UNABLE TO ATTEND, I'D LIKE TO
7 THANK YOU ALL FOR HAVING THE ROYAL COURT HERE AND HONORING US
8 HERE WITH YOUR CERTIFICATES. THANK YOU VERY MUCH. [APPLAUSE]

9

10 **SUP. YAROSLAVSKY:** MADAM CHAIR, WHO DO WE ROOT FOR IN THE ROSE
11 BOWL? MICHIGAN OR TEXAS?

12

13 **SUP. ANTONOVICH:** WELL, WE'RE VOTING FOR CAL, EVEN THOUGH THEY
14 MADE A MISTAKE.

15

16 **SUP. YAROSLAVSKY:** CAN WE PASS A RESOLUTION TO GET RID OF THE
17 B.C.S.?

18

19 **ASHLEY MORENO:** I THINK IT'S IMPORTANT TO REMAIN OBJECTIVE.

20

21 **SUP. YAROSLAVSKY:** EVERYBODY AGREE WITH THAT? IT'S UNANIMOUS IN
22 THE AUDIENCE.

23

24 **SUP. ANTONOVICH:** ONE OF THE THE GREAT CITIES THAT I ALSO HAVE
25 THE OPPORTUNITY OF REPRESENTING IS LA VERNE AND WE ARE HAVING



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1 ONE OF OUR COUNCIL MEMBERS, WHO WILL BE RETIRING AND HE HAS
2 SERVED AND BEEN INVOLVED IN LA VERNE POLITICS FOR 30 YEARS.
3 AND THAT'S DR. THOMAS HARVEY. DR. HARVEY FIRST CAME TO PUBLIC
4 OFFICE WHEN HE GAINED A POSITION ON THE LA VERNE PLANNING
5 COMMISSION, BACK IN 1977 AND THEN HE RAN FOR CITY COUNCIL BACK
6 IN 1984. HIS DOCTORATE IS FROM SYRACUSE UNIVERSITY AND HIS
7 BACHELOR'S WAS FROM PRINCETON. HE'S BEEN A PROFESSOR AT THE
8 UNIVERSITY OF LA VERNE FOR 29 YEARS ALONG WITH BEING A CITY
9 COUNCIL MEMBER AND, AT ONE POINT, SERVED AS THE SCHOOL'S DEAN
10 OF ORGANIZATIONAL MANAGEMENT. HE'S ALSO BEEN INVOLVED WITH
11 THE BONITA UNIFIED SCHOOL DISTRICTS LIAISON COMMITTEE, THE
12 FAIRPLEX LIAISON COMMITTEE, THE LOS ANGELES COUNTY SANITATION
13 DISTRICT 21 AND 22, AND THE SAN DIMAS/LA VERNE JOINT POWERS
14 AUTHORITY. I'VE HAD THE OPPORTUNITY OF WORKING WITH TOM OVER
15 THE YEARS. WE HAVE OUR YEARLY BREAKFAST MEETING WITH THE CITY
16 COUNCIL AND WE HAPPENED TO HAVE A FEW FIRES NOW AND THEN IN
17 THAT BEAUTIFUL MARSHALL CANYON. AND TOM AND THE CITY COUNCIL
18 THERE IS QUITE INVOLVED IN HELPING THE CITIZENS OVERCOME THOSE
19 DIFFICULTIES. SO, TOM, I'VE ENJOYED WORKING WITH YOU AND I
20 KNOW THAT JAY GOMEZ AND SARA FLORES, WHO PRECEDED JAY, HAVE
21 ENJOYED WORKING WITH YOU AS WELL. SO WE WISH YOU SUCCESS AS
22 YOU PURSUE YOUR OTHER CAREERS. [APPLAUSE]

23

24 **DR. THOMAS R. HARVEY:** FIRST OF ALL, I WANT TO SAY THANK YOU TO
25 SUPERVISOR ANTONOVICH FOR ALL YOUR YEARS OF SERVICE TO THE



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1 CITY OF LAVERNE. YOU'VE DONE A EXEMPLARY LEADERSHIP AND HELPED
2 OUR CITY. AFTER 20 YEARS IN CITY GOVERNMENT, I DECIDED TO HANG
3 IT UP, IT'S TIME TO GO BUT I LOVED EVERY MINUTE OF IT. I LOVED
4 SERVING THE CITIZENS OF LAVERNE BUT, MOST OF ALL, I WANT TO
5 THANK OUR CITY MANAGER, MARTIN LOMELI, AND OUR POLICE CHIEF,
6 RON INGELS AND THEN I ALSO WANT TO INTRODUCE MY WIFE, DR.
7 BONNIE DRALAY, WITHOUT WHOM I COULDN'T HAVE DONE IT. THANK YOU
8 VERY MUCH. [APPLAUSE]

9

10 **SUP. ANTONOVICH:** AND NOW WE HAVE A LITTLE COCKER SPANIEL WHO'S
11 EIGHT MONTHS OLD NAMED KIKI. SHE COMES WITH BOWS ON THE EAR.
12 ALL RIGHT, KIKI. OKAY. THIS IS LITTLE KIKI, EIGHT MONTHS OLD,
13 LOOKING FOR A HOME. MAYBE LIKE TO GO TO LAVERNE? HUH? YOU'D
14 LIKE TO GO TO THE ROSE QUEEN? HUH? THE PARADE? SHE'S ALL
15 DRESSED UP FOR THE EASTER PARADE-- OR THE NEW YEAR'S PARADE.
16 GOT A ROSE ON HER. OKAY. LOOK OVER HERE. LOOK OVER THERE. LOOK
17 OVER THERE. SO SHE'S AVAILABLE FOR ADOPTION AND THOSE AT HOME
18 CAN CALL 562-728-6464 OR THOSE IN THE AUDIENCE WHO WOULD LIKE
19 TO ADOPTED KIKI, SHE'D MAKE A NICE ADDITION UNDER THE HANUKKAH
20 BUSH OR THE CHRISTMAS TREE. SAY ANYTHING? HUH? YOU SEE
21 ANYBODY? HOW ABOUT YOU, RUSTY? SEE? HOW ABOUT YOU? HUH? LOOK
22 AT THOSE EYES. HUH? LOOK AT THOSE EYES! STEVE? THAT WOULD BE
23 GOOD FOR THE STATION. OKAY? OKAY.

24



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1 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT COMPLETES ALL OF THE
2 PRESENTATIONS? [INDISTINCT CONVERSATION]

3

4 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THE AGENDA ITEMS, WHY DON'T
5 WE BEGIN WITH ITEM NUMBER 20. SUPERVISOR KNABE, YOU HAVE A
6 SUBSTITUTE ON THAT ITEM?

7

8 **SUP. KNABE:** THE SUBSTITUTE WAS READ IN AND I THINK MY STAFF
9 HAS HANDED IT OUT THERE, WANDA, IS THAT CORRECT? AND SO JUST
10 SOME MEMBERS OF THE PUBLIC ASKED TO HOLD IT. I DIDN'T ASK TO
11 HOLD IT.

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT. THERE ARE VARIOUS FOLKS THAT
14 WOULD LIKE TO ADDRESS THIS ITEM. IF WE COULD ASK THEM TO JOIN
15 US. FIRST OF ALL, I'M GOING TO ASK SCOTT GRAY TO PLEASE COME
16 UP, FOLLOWED BY ROSA MOLINA, WHO IS GOING TO REQUIRE A
17 TRANSLATOR, THEN JIMMY RAMOS. MR. RAMOS? MR. GRAY, PLEASE
18 PROCEED.

19

20 **SCOTT GRAY:** THANK YOU, MADAM CHAIRMAN. GOOD MORNING. MY NAME
21 IS SCOTT GRAY. I'M INTERIM EXECUTIVE DIRECTOR OF JOINT
22 EFFORTS, INCORPORATED. THANK YOU FOR THE OPPORTUNITY TO
23 DISCUSS BRIEFLY THE MOST IMPORTANT HEALTH ISSUE FACING OUR
24 AREA. INDEED, IT'S THE MOST IMPORTANT HEALTH ISSUE FACING OUR
25 WORLD AND OUR RESPONSE TO IT. THAT HEALTH ISSUE IS



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1 H.I.V./A.I.D.S. JOINT EFFORTS, INCORPORATED IS A 35-YEAR-OLD
2 HUMAN SERVICES AGENCY THAT STARTED OUT AS THE HARBOR HEALTH
3 TASK FORCE, LONG BEFORE WE HAD ANY IDEA OF ANYTHING LIKE
4 H.I.V./A.I.D.S. WOULD AFFECT THE CITIZENS THAT WE NOW SERVE.
5 WE ALL KNOW THE STATISTICS ABOUT H.I.V./A.I.D.S. WE ALL KNOW
6 WE NEED TO STOP ITS SPREAD. AT JOINT EFFORTS, WE KNOW HOW TO
7 DO JUST THAT. WE HAVE THE STAFF WHO ARE WORKING TO SOLVE THE
8 PROBLEM WHERE IT COUNTS, IN THE STREETS, IN THE NEIGHBORHOODS,
9 IN THE SOMETIMES DARK AND EVEN SCARY PLACES WHERE RISKY
10 BEHAVIOR OCCURS. THAT'S WHERE OUR STAFF GOES. WE UNDERSTAND
11 THAT OUR JOBS ARE NOT NINE TO FIVE. OUR STAFF IS OUT THERE IN
12 THE HOURS WHEN EDUCATION, PREVENTION AND INTERVENTION NEED TO
13 OCCUR. THAT'S FREQUENTLY 1:00 A.M. OUR EXPERIENCE AND OUR
14 COMMITMENT ARE IMPORTANT. WE'RE WORKING WITH PEOPLE WHO LIVE
15 AT LEAST PART OF THEIR LIVES IN THE SHADOWS OR ON THE MARGINS
16 OF SOCIETY. WE'VE EARNED TRUST WITHIN THE COMMUNITIES WE
17 SERVE. WE CAN ACCOUNT FOR 35% OF NEW H.I.V. AND A.I.D.S. CASES
18 IN OUR AREA BETWEEN THE POPULATIONS THAT ARE SERVED BY OUR TWO
19 PROGRAMS. AND, AS I'VE ALREADY SAID, THESE ARE NOT EASY
20 POPULATIONS TO REACH BUT OUR EXPERIENCED AND I HAVE TO SAY
21 DEDICATED STAFF HAVE BEEN ABLE TO REACH MORE THAN 2,500
22 INDIVIDUALS THIS YEAR. OUR EFFORTS ARE FOCUSED ON THE LATINO
23 POPULATION BUT OUR IMPACT REACHES BEYOND THOSE INDIVIDUALS. WE
24 KNOW THAT H.I.V./A.I.D.S. IS A PROBLEM THAT IS AFFECTING WOMEN
25 IN GREATER NUMBERS EVERY SINGLE DAY. THIS IS A RESULT NOT



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1 NECESSARILY OF THEIR ACTIONS BUT OF THE ACTIONS OF THE MEN IN
2 THEIR LIVES. AND SO WE'RE REACHING INTO HOUSEHOLDS THROUGHOUT
3 OUR SERVICE AREA BY EDUCATING THOSE MEN. THIS PUBLIC HEALTH
4 ISSUE IS THE MOST IMPORTANT ISSUE FACING THE GREATER SOUTH BAY
5 AREA. AND, SIMPLY PUT, WE KNOW HOW TO ADDRESS IT AND ARE
6 ACTIVELY ADDRESSING IT. WE ASK FOR THE OPPORTUNITY TO CONTINUE
7 THIS IMPORTANT CRITICAL WORK AND I THANK YOU.

8

9 **SUP. MOLINA, CHAIR:** THANK YOU, MR. GRAY. SENORA MOLINA?

10

11 **ROSA MOLINA:** [SPEAKING SPANISH]

12

13 **INTERPRETER:** GOOD DAY. I WROTE DOWN THE MESSAGE THAT I'M GOING
14 TO TRANSMIT. SO THAT, WITH THE TRANSLATION, I WON'T LOSE MY
15 THOUGHTS. MY NAME IS ROSA MOLINA. I'M A HETEROSEXUAL WOMAN
16 LIVING WITH H.I.V. FOR ABOUT 16 YEARS, MOTHER OF A 17-YEAR-OLD
17 YOUTH AND A FOUR-YEAR-OLD GIRL. THEY'RE BOTH H.I.V. NEGATIVE.
18 I LIVE IN SAN PEDRO AND I WORK IN THE AREA OF SPA 8. IT'S
19 WILMINGTON, LONG BEACH AND OTHER NEARBY AREAS. I'VE WORKED FOR
20 SEVEN YEARS IN HOME CARE AND I APPRECIATE THE OPPORTUNITY TO
21 EXPRESS MY FEELINGS AND MY CONCERNS AND WHAT IT REGARD-- IN
22 REGARDS TO H.I.V. I'D LIKE TO SAY I'M FULL OF PRIDE TO BE A
23 WARRIOR OF HOPE, A WARRIOR OF HOPE THAT FINDS HERSELF IN THE
24 ROAD OF PREVENTION. AND, LIKE OTHER WARRIORS THAT HAVE BEEN
25 LOST IN THE ROAD, ALONGSIDE THE ROAD AS, FOR EXAMPLE, THE



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1 FOLLOWING THAT I SHOULD MENTION BECAUSE THEY DESERVE HONOR.
2 ONE OF THEM WAS MY NOW DECEASED HUSBAND AND A GREAT FRIEND
3 THAT ALSO PASSED, WARRIORS THAT WERE LEFT ALONGSIDE THE ROAD
4 BUT HAVE LEFT A SEED IN OUR HEARTS OF LOVE AND WISDOM
5 REGARDING H.I.V. TODAY, I AM HERE REPRESENTING OTHER WARRIORS
6 THAT WE ARE WORKING-- EDUCATING, INFORMING AND TAKING THE
7 MESSAGE OF PREVENTION TO OUR CHILDREN, NEPHEWS AND ALSO OUR
8 PARENTS. ALTHOUGH WE'VE HAD THE STRENGTH AND THE SPIRIT OF GOD
9 TO CONTINUE, A DIAGNOSIS OF H.I.V. WE DON'T WISH UPON ANYONE.
10 THUS, TODAY, WE ARE WORKING IN OUR COMMUNITIES, TAKING THE
11 MESSAGE OF PREVENTION TO OUR OWN FAMILIES UNDER THE BRIDGES IN
12 THE COMMUNITIES OF DRUG ADDICTION, PREGNANT WOMEN AND TO OUR
13 H.I.V. COMMUNITY, SCHOOLS AND OTHER COMMUNITIES. THUS, I AM
14 HERE TO SAY IT'S VERY, VERY IMPORTANT THAT...

15

16 **SUP. MOLINA, CHAIR:** (SPEAKING SPANISH)

17

18 **INTERPRETER:** ...THE FINANCIAL HELP.

19

20 **SUP. MOLINA, CHAIR:** (SPEAKING SPANISH)

21

22 **ROSA MOLINA:** (SPEAKING SPANISH)

23



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1 **INTERPRETER:** IT'S VERY IMPORTANT THOSE FINANCIAL HELPS THAT WE
2 NEED TO CONTINUE TRANSMITTING THE MESSAGE OF PREVENTION TO OUR
3 COMMUNITY. [APPLAUSE]

4

5 **SUP. MOLINA, CHAIR:** THANK YOU, SENORA MOLINA. NEXT, WE HAVE
6 JIMMY RAMOS. PLEASE. EXCUSE ME. I KNOW YOU APPRECIATE IT. WE
7 JUST DON'T-- LET'S NOT GO THROUGH THAT. WE NEXT HAVE JIMMY
8 RAMOS FOLLOWED BY EDNA ROMERO, GERARDO MARTINEZ, AND VILMA
9 EVILE MENDOZA, IF THEY'D JOIN US, PLEASE. MR. RAMOS, PLEASE
10 PROCEED?

11

12 **JIMMY RAMOS:** WOULD YOU LIKE ME TO START?

13

14 **SUP. MOLINA, CHAIR:** YES.

15

16 **JIMMY RAMOS:** FIRST OF ALL, I WANTED TO COME HERE. THANK YOU,
17 MADAM CHAIR, GLORIA MOLINA, FOR GIVING ME THIS OPPORTUNITY TO
18 SPEAK IN FRONT OF THE BOARD OF SUPERVISORS. FIRST OF ALL, I
19 THINK THAT, THIS DAY AND AGE, I'M HERE TO REPRESENT OUR YOUTH
20 AND HOW IMPORTANT IT IS TO BE ABLE TO CONTINUE TO EDUCATE NOT
21 ONLY THE COMMUNITY BUT, IN SPECIFIC, THE LATINO COMMUNITY IN
22 REGARDS TO THE DANGERS THAT ARE OUT THERE THAT ARE FACING OUR
23 YOUTH COMMUNITY IN REGARDS TO H.I.V. AND EDUCATING THEM IN
24 H.I.V. PREVENTION. IT TAKES A LOT OF EFFORT AND ME, MYSELF,
25 BEING 23 YEARS OLD AND IDENTIFYING AS PART OF THE YOUTH



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1 COMMUNITY, NOT ONLY LATINO BUT ALSO PART OF OUR LGBT
2 COMMUNITY, I FEEL THAT WE ARE IN NEED OF BEING ABLE TO
3 CONTINUE TO PROVIDE THIS MESSAGE TO YOUTH AND BEING ABLE TO
4 TARGET THEM AT A YOUNGER AND YOUNGER AGE TO BE ABLE TO START
5 THIS MESSAGE AT A YOUNG AGE, TO BE ABLE TO EDUCATE THEM SO,
6 WHEN THEY GROW UP, TO BE ABLE TO BECOME LEADERS AND EDUCATE
7 THE REST OF THE COMMUNITY AS I AM DOING SO RIGHT NOW. I AM
8 VERY THANKFUL FOR THE OPPORTUNITY OF BEING ABLE TO EDUCATE MY
9 COMMUNITY. EVERY DAY WHEN I WAKE UP, IT'S A JOY FOR ME TO BE
10 ABLE TO GO TO WORK, TO BE ABLE TO DO SOMETHING THAT I ENJOY,
11 THAT, TO ME, IT DOESN'T FEEL LIKE WORK. THIS IS A DREAM COME
12 TRUE, BEING ABLE TO GO OUT THERE, BEING ABLE TO, 24 HOURS A
13 DAY, SEVEN DAYS A WEEK, TO BE WHO I AM AND BE ABLE TO EDUCATE
14 PEOPLE, IN AND OUT OF WORK, BE ABLE TO EDUCATE PEOPLE, JUST
15 BEING ABLE, BY SPEAKING TO THEM WHEREVER I'M AT, BEING ABLE TO
16 TOUCH PEOPLE. AND IF IT ONLY TAKES ONE PERSON THAT MY MESSAGE
17 HAS REACHED, TO ME, THAT'S ALL THAT MATTERS. THANK YOU.

18

19 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. MISS ROMERO.

20

21 **EDNA ROMERO:** OKAY. MY NAME IS EDNA ROMERO AND I HAVE H.I.V.
22 AND I'VE HAD IT FOR 10 YEARS, IT'S GOING TO BE 11 YEARS. BUT
23 YOU KNOW WHAT? WITH BIENESTAR, IT HAS HELPED ME A LOT TO
24 UNDERSTAND THE PROBLEMS THAT WE'RE HAVING AND FOR EVEN THE
25 TRANSSEXUALS, IT'S GOOD, BECAUSE WE LEARN HOW TO PROTECT



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1 OURSELVES AND OTHER PEOPLE AND TO BE ABLE TO TAKE CARE OF OUR
2 YOUNGER GENERATION. I HAVE A LOT OF NEPHEWS, NIECES, GRAND
3 NEPHEWS AND I WANT THEM TO BE PROTECTED. I LOVE MY FAMILY, I
4 LOVE ALL PEOPLE AND, YOU KNOW WHAT? IT'S NOT ONLY FOR
5 TRANSSEXUALS. IT'S FOR THE OTHER PEOPLE LIKE, YOU KNOW, AS FAR
6 AS I WAS GOING TO SAY WHAT I KNOW, STRAIGHT PEOPLE, GAY
7 PEOPLE, ALL PEOPLE. IT'S, YOU KNOW, TO LEARN TO NOT GET THIS
8 DISEASE. I WOULDN'T WISH IT UPON NOBODY, AND I'M GLAD I AM
9 LEARNING MORE ABOUT IT IN MY OLDER AGE AND I WANT TO THANK YOU
10 FOR LETTING ME SPEAK.

11

12 **SUP. MOLINA, CHAIR:** THANK YOU. NEXT WE HAVE FRANK OROZCO AND
13 CONRADO TERRAZAS, IF THEY'D JOIN US. MR. MARTINEZ.

14

15 **GERARDO A. MARTINEZ:** GOOD MORNING, MADAM CHAIR, MEMBERS OF THE
16 BOARD. MY REASON FOR BEING HERE TODAY IS THAT I UNDERSTAND
17 THAT THERE MAY BE ADDITIONAL CUTS MADE INTO THE
18 H.I.V./A.I.D.S. EDUCATION AND PREVENTION PROGRAMS AND I JUST
19 WANT TO LET YOU KNOW THAT FURTHER CUTS WILL BE DEVASTATING TO
20 OUR COMMUNITY. I'M A 45-YEAR-OLD MAN LIVING WITH A.I.D.S. BUT
21 ALSO, IN THE PAST, I WAS A SINGLE FATHER. WHEN I WAS FIRST
22 DIAGNOSED, I WAS A SINGLE FATHER AND FOUND MYSELF CONFRONTED
23 WITH ISSUES RELATING TO A.I.D.S. AND ISSUES OF HAVING TO RAISE
24 MY CHILD. I'M PROUD TO SAY MY SON IS NOW SERVING IN THE U.S.
25 ARMED FORCES. AND I DON'T THINK THAT WOULD HAVE BEEN POSSIBLE



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1 IF I HADN'T BEEN THERE FOR HIM, BECAUSE I DIDN'T THINK I WAS
2 GOING TO BE THERE FOR HIM BUT IT WAS ONLY THROUGH THE HELP
3 THAT WAS PROVIDED TO ME BY BIENESTAR THAT I REALIZED THAT
4 THERE IS A LIFE, THAT THERE IS A FUTURE, AND THERE IS HOPE.
5 BIENESTAR'S PROGRAMS TURNED MY LIFE AROUND TO THE POINT THAT
6 NOW I CONSIDER MYSELF TO BE AN ACTIVIST AND I'M HERE TO
7 IMPLORE THAT FUNDING BE CONTINUED BECAUSE, WITHOUT THE
8 FUNDING, ADDITIONAL CASES WHICH ARE ON THE UPSWING, ESPECIALLY
9 WITHIN OUR COMMUNITY, THOSE PEOPLE ARE NOT GOING TO RECEIVE
10 THE SERVICES, THE EDUCATION, AND MORE CASES WILL BE FOUND AS A
11 RESULT OF THE LACK OF PREVENTION. I BEG YOU TO PLEASE, PLEASE
12 CONTINUE THE FUNDING SO THAT OTHER PEOPLE CAN SEE THE HOPE,
13 THE LIGHT AND A FUTURE AHEAD AS I HAVE FOUND, THANKS TO
14 BIENESTAR.

15

16 **SUP. MOLINA, CHAIR:** THANK YOU.

17

18 **GERARDO A. MARTINEZ:** THANK YOU VERY MUCH.

19

20 **SUP. MOLINA, CHAIR:** THANK YOU. [APPLAUSE]

21

22 **SUP. MOLINA, CHAIR:** AGAIN-- CAN I ASK YOU NOT TO APPLAUD? IT
23 WOULD JUST MAKE IT EASIER. IS MR. OROZCO HERE? HE IS NOT HERE?
24 COULD WE ASK OSCAR DE LA O TO JOIN US AS WELL AS JESSE BARRON.
25 MISS MENDOZA.



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1

2 **VILMA L. MENDOZA:** GOOD MORNING AND THANK YOU FOR THE
3 OPPORTUNITY TO BE HERE. I'M HERE AS PART OF THE COMMUNITY AND
4 AS A MOTHER AND GRANDMOTHER LIVING WITH H.I.V./A.I.D.S. FOR
5 EIGHT YEARS AND SEEING HAS MY FRIEND THE OPPORTUNITY TO BE FOR
6 MY KIDS WITH THE SERVICES THAT LIKE A ORGANIZATION LIKE
7 BIENESTAR PROVIDES AND SEEING THAT THEN YOU TRY TO CUT THE
8 SERVICES IS GOING TO BE BETTER WORDS, INCREASING THE NUMBERS,
9 IN THE FUTURE OF THEIR COMMUNITY LIKE THAT, TEENAGERS, MOTHERS
10 WHO NEED THE SERVICES. SO I IMPORE, LIKE, CONTINUE PROVIDING
11 THE FUNDINGS FOR THESE SERVICES FOR MY COMMUNITY. I DON'T WANT
12 TO SEE NO MORE PAIN AND I COULD SEE IT HAS, PROVIDING THE
13 SERVICES, WORKING WITH MY COMMUNITY, THE NEEDS, WOMANS, KIDS,
14 EVERYBODY NEEDS THE SERVICES, SO PLEASE DON'T CUT. I WAS IN
15 FAVOR AT FIRST BUT NOW I'M AGAINST THE AMENDMENT TO PROVIDE--
16 CONTINUE PROVIDING THESE TYPE OF SERVICES FOR MY COMMUNITY.
17 THEY NEED IT. OUR KIDS ARE THE FUTURE. AND, IF YOU CUT THE
18 SERVICES, THERE IS A LOT OF KIDS AT RISK BECAUSE THEY DON'T
19 KNOW BECAUSE THEY DON'T HAVE THE OPPORTUNITIES TO HAVE A GOOD
20 COMMUNICATION WITH THEIR PARENTS. AND IF WE DON'T PROVIDE
21 THESE SERVICES, IT WILL BE WORSE. SO PLEASE DON'T CUT THE
22 SERVICES. AND I APPRECIATE THE OPPORTUNITY TO BE HERE. THANK
23 YOU.

24

25 **SUP. MOLINA, CHAIR:** THANK YOU. MR. TERRAZAS?



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1

2 **CONRADO TERRAZAS:** YES, MY NAME IS CONRADO TERRAZAS. I LIVE IN

3 ECHO PARK HERE IN LOS ANGELES. I AM AN OPENLY GAY LATINO MAN

4 AND, FOR IDENTIFICATION PURPOSES, I'M ALSO ON THE BOARD OF EL

5 CENTRO DE PUEBLO, AGENCY IN CENTRAL LOS ANGELES, AND I'M ALSO

6 A COLUMNIST FOR A REVISTA AVALANTE, A MAGAZINE THAT TARGETS

7 THE GAY AND LESBIAN LATINO COMMUNITY FOR THE LAST SIX YEARS

8 HERE IN LOS ANGELES COUNTY. I WAS BORN IN LOS ANGELES, BEEN

9 VERY ACTIVE IN THE COMMUNITY, IN POLITICS, BOTH IN THE

10 PROGRESSIVE COMMUNITY, LATINO COMMUNITY AND GAY/LESBIAN

11 COMMUNITY. I'VE SEEN, UNFORTUNATELY, A.I.D.S. GROW AND GROW.

12 ORIGINALLY, THE FACE OF A.I.D.S. WAS MAINLY AMONG ANGLO GAY

13 MEN. AND THE FACE OF A.I.D.S. IS NOW IMPACTING THE LATINO

14 COMMUNITY. UNFORTUNATELY, WE'RE NOW NUMBER ONE IN TERMS OF THE

15 NUMBERS OF CASES OF PEOPLE LIVING WITH A.I.D.S. IN LOS ANGELES

16 COUNTY. I'M HERE TO SUPPORT FULLY FUNDING BIENESTAR IN ITEM

17 20, AND I SAY THAT FROM MY HEART AND MY EXPERIENCE. I'VE HAD

18 FRIENDS, I'VE HAD LOVED ONES WHO HAVE WENT TO THE SERVICES OF

19 BIENESTAR. THEY'VE BEEN AROUND FOR 15 YEARS. THEY HAVE A TRACK

20 RECORD, THEY HAVE A REPUTATION. MY UNDERSTANDING IS THIS

21 FUNDING IS NOT JUST FOR THE LATINO COMMUNITY BUT THAT

22 EXPERTISE THEY USE REACHING OUT TO LATINOS TO PREVENT

23 A.I.D.S., THEY CAN ALSO DO A GREAT JOB IN TERMS OF REACHING

24 OUT TO THE NON-GAY COMMUNITY IN SPA 8. SO I'M HERE TO ASK YOU

25 TO PLEASE SUPPORT BIENESTAR FOR THIS FUNDING AND IF THIS



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1 PARTICULAR MOTION DOESN'T GO THROUGH AND IF IT'S BROUGHT BACK
2 TO THE PROCESS, I WANT TO URGE YOU TO STRONGLY SUPPORT AND
3 FUND BIENESTAR AT THE AMOUNT NECESSARY SO THEY CAN REACH OUT
4 NOT JUST THE LATINO COMMUNITY, BUT ALSO TO NON-LATINO
5 COMMUNITY IN SPA 8. THANK YOU.

6

7 **SUP. MOLINA, CHAIR:** THANK YOU, MR. TERRAZAS. MR. BARRON?

8

9 **JESSE BARRON:** THANK YOU. HELLO, MY NAME IS JESSE BARRON. I
10 MOVED OUT HERE ABOUT TWO YEARS FROM PHOENIX, ARIZONA, AND MY
11 VERY FIRST CONTACT THAT I HAD WITH AN ORGANIZATION FOR
12 PREVENTION OF H.I.V. WAS BIENESTAR. AND, IN A WAY, I WANTED TO
13 GET INVOLVED WITH THE COMMUNITY TO MAKE SURE THAT EVERYBODY
14 HAS SOMETHING TO GIVE TO THE COMMUNITY AND I FEEL THAT THERE'S
15 A HUGE NEED WITH EVERY PART OF THE COMMUNITY, JUST NOT
16 LATINOS, NOT JUST AFRICAN-AMERICANS BUT ACROSS THE SPECTRUM OF
17 OUR COMMUNITY. AS WE KNOW, H.I.V. DOESN'T DISCRIMINATE.
18 HOWEVER, IN THE LATINO COMMUNITY, DUE, TO SOME DEGREE,
19 ESPECIALLY THE GAY LATINOS, THEY LIVE IN A MARGINALIZED
20 SOCIETY, TO SOME DEGREE, AND I BELIEVE THAT BIENESTAR OFFERS
21 THOSE SERVICES TO THAT PARTICULAR GROUP OF PEOPLE. AGAIN, ALL
22 THE ORGANIZATIONS THAT PROVIDE THESE SERVICES, THEY DO A
23 WONDERFUL JOB. HOWEVER, I FEEL THAT, AS A LATINO, I'M VERY
24 CLOSE TO MY COMMUNITY AND FEEL THAT THERE IS A GAP AND A NEED



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1 AND I HOPE YOU CONSIDER FUNDING BIENESTAR. THANK YOU FOR YOUR
2 TIME.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU, MR. BARRON. COULD WE ALSO BE
5 JOINED BY VICTOR MARTINEZ AND BAMBY SALCEDO. MR. DE LA O.

6

7 **OSCAR DE LA O:** GOOD MORNING. I FIRST WANT TO TAKE THE
8 OPPORTUNITY TO CONGRATULATE YOU, SUPERVISOR MOLINA, ON ONCE
9 AGAIN BEING THE CHAIR. YOU'RE A LEADER AND AN INSPIRATION TO
10 THE COMMUNITY THAT I'M FROM.

11

12 **SUP. MOLINA, CHAIR:** THANK YOU.

13

14 **OSCAR DE LA O:** I AM HERE TO SPEAK AGAINST THE SUBSTITUTE
15 MOTION. LAST WEEK, THIS BOARD REAFFIRMED THE R.F.P. PROCESS,
16 VOTED TO MOVE FORWARD WITH ALL THE CONTRACTS IN SPAS ONE
17 THROUGH SEVEN BUT DECIDED TO HOLD SPA EIGHT. TODAY, WE'RE
18 BEING ASKED TO APPLY A DIFFERENT STANDARD, A DIFFERENT PROCESS
19 TO SPA 8 AND THAT'S WHERE I FEEL THAT IT'S NOT DUE PROCESS,
20 IT'S NOT RIGHT. BIENESTAR HAS A 15-YEAR HISTORY PROVIDING
21 SERVICES TO THE COMMUNITY. IN SPA 8, WE HAVE A FOUR-YEAR
22 HISTORY, WE PROVIDE PREVENTION SERVICES TO SUBSTANCE USERS,
23 GAY AND BISEXUAL MEN, WOMEN, YOUTH AND H.I.V. POSITIVE
24 INDIVIDUALS. WE COVER THE ENTIRE SPA 8 FROM LONG BEACH,
25 WILMINGTON, ALL THE SOUTH BAY, WHERE OUR TARGET COMMUNITY IS



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1 PRESENT. WE ALSO HAVE A NEEDLE EXCHANGE PROGRAM IN THE SPA 8
2 AREA. I CAN UNDERSTAND THE CONCERNS THAT SUPERVISOR KNABE IS
3 PRESENTING BUT I QUESTION, WHY IS MY ORGANIZATION THE ONE
4 THAT'S BEING ASKED TO PAY? SHOULDN'T THOSE ISSUES BE ADDRESSED
5 INTERNALLY? WHY ARE WE BEING CAUGHT IN THE MIDDLE? BIENESTAR
6 PARTICIPATED, IN GOOD FAITH, IN THE R.F.P. PROCESS. WE
7 SUBMITTED PROPOSALS TO SERVE SPAS 2 THROUGH 8. IN THE OTHER
8 AREAS, THE OUTCOME WASN'T AS FAVORABLE. WE ARE SEEING HAVING
9 TO DIMINISH OUR PREVENTION SERVICES IN SPA 4, CLOSING OUR
10 BOYLE HEIGHTS CENTER, BUT STILL, WE RESPECT THE OUTCOME,
11 BECAUSE WHAT WE HAVE ALWAYS BEEN TOLD IS YOU CAN APPEAL THE
12 PROCESS, NOT THE OUTCOME. AND I WOULD HOPE THAT WE ALL ADHERE
13 TO THAT. THE MOTION PRESENTED BY THE SUPERVISOR DOESN'T
14 SAFEGUARD BIENESTAR. BIENESTAR HAS A CENTER IN SPA 8 BUT IT'S
15 NOT ASKING FOR FUNDS TO KEEP OUR CENTER OPEN. THIS MOTION WILL
16 CLOSE THE SERVICES OF BIENESTAR IN SPA 8 COME DECEMBER 31ST.
17 IT WON'T ALLOW US TO RE-COMPETE IN SIX MONTHS BECAUSE WE'RE
18 NOT GOING TO HAVE A PRESENCE IN THE SPA. THAT IS ELIMINATING
19 US FROM EVEN PARTICIPATING IN THE FUTURE. THAT'S WHERE I FIND
20 THAT THIS PROCESS, THIS MOTION IS REALLY AGAINST AN
21 ORGANIZATION AND A COMMUNITY AND IT'S ABOUT-- IT SHOULD BE
22 MORE ABOUT THE PROCESS. AND IN THE 22 SECONDS THAT I HAVE
23 LEFT, I JUST WANT TO ACKNOWLEDGE THE PEOPLE THAT ARE HERE
24 FROM-- THE PEOPLE THAT ARE HERE FROM DISTRICT FOUR THAT WE
25 WERE ABLE TO ASK THEM TO COME OUT BECAUSE, AS LATINOS, AS



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1 PEOPLE THAT HAVE BEEN DISENFRANCHISED, WE HAVE TO SPEAK OUT
2 AND HAVE A PRESENCE. THANK YOU TO ALL THE SUPERVISORS.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU, MR. DE LA O. MR. MARTINEZ.

5

6 **VICTOR MARTINEZ:** YES. GOOD MORNING, BOARD OF SUPERVISORS.
7 (SPEAKS SPANISH) MY NAME IS VICTOR MARTINEZ AND I WORK FOR
8 BIENESTAR. I'M A LATINO GAY MAN WHO LIVES WITH H.I.V. FOR 15
9 YEARS. I BEGAN AS A VOLUNTEER AT BIENESTAR ABOUT 10 YEARS AGO.
10 I COME FROM MEXICO. I'M AN IMMIGRANT. I DIDN'T HAVE ANYONE TO
11 TURN AROUND UNTIL I FOUND BIENESTAR. BIENESTAR HAS BEEN MY
12 WELLBEING. NOT ONLY MY WELLBEING BUT THE WELLBEING OF
13 THOUSANDS AND THOUSANDS OF LATINOS LIVING IN L.A. COUNTY. SPA
14 8, AS WE KNOW, IS ONE OF THE HIGHEST H.I.V. POSITIVITY RATE IN
15 L.A. COUNTY. IF THIS MOTION PASSES, BIENESTAR WILL HAVE TO
16 CLOSE DOWN OUR SERVICES IN SPA 8. WE CANNOT ALLOW THAT. THE
17 LIFE AND THE WELLBEING OF BIENESTAR OF THOUSANDS OF LATINOS
18 ARE IN JEOPARDY. BIENESTAR HAS EXPERIENCE, HAS THE KNOWLEDGE,
19 HAS THE PASSION TO CONTINUE WITH ITS FIGHT. ONLY WITH YOUR
20 SUPPORT WE CAN REDUCE THE RATE OF H.I.V. H.I.V. HAS CHANGED
21 ITS FACE. BUT, MORE IMPORTANT, IT HAS CHANGED ITS COLOR. NOW
22 IT'S BROWN AND BLACK. THAT'S WHY BIENESTAR, MORE THAN EVER,
23 NEEDS YOUR SUPPORT. AND I'M HERE IN FRONT OF YOU TO ASK FOR
24 YOUR SUPPORT. ONLY IF WE TEAM UP TOGETHER WE CAN MAKE A



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1 DIFFERENCE. BIENESTAR, THE COMMUNITY AND THE LATINOS NEED YOUR
2 SUPPORT. THANK YOU VERY MUCH.

3

4 **SUP. MOLINA, CHAIR:** THANK YOU, MR. MARTINEZ. MISS SALCEDO?

5

6 **BAMBY SALCEDO:** GOOD MORNING. (SPEAKING SPANISH)

7

8 **SUP. MOLINA, CHAIR:** (SPEAKING SPANISH)

9

10 **BAMBY SALCEDO:** (SPEAKING SPANISH).

11

12 **SUP. MOLINA, CHAIR:** SHE'S GOING TO TRANSLATE AT THE END.

13

14 **BAMBY SALCEDO:** (SPEAKING SPANISH).

15

16 **BAMBY SALCEDO:** AS A TRANS-GENDER WOMAN, I CAN SAY THE
17 PREVENTION FOR H.I.V. AND A.I.D.S. IS VERY IMPORTANT IN THE
18 COMMUNITY BECAUSE I KNOW THAT IT WORKS. I AM ONE OF THOSE
19 PEOPLE THAT I CAN SAY BIENESTAR HAS RESCUED. I'M AN EX-DRUG
20 USER AS WELL A EX-SEX WORKER. WE NEED THE FUNDING TO CONTINUE
21 TO PROVIDE THESE SERVICES. THEY ARE SO IMPERATIVE FOR THE
22 COMMUNITY, PARTICULARLY THOSE THAT ARE AT HIGHER RISK IN THE
23 TRANSGENDER POPULATION IN THE HARBOR AND LONG BEACH AREA. YOU
24 KNOW, I WAS SO PROUD AND HAPPY WHEN I FOUND OUT THAT THERE WAS
25 A BIENESTAR CENTER IN THE WILMINGTON AREA. AND IT BROUGHT ME



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1 BACK TO SEVERAL YEARS AGO WHEN I USED TO LIVE IN THE CITY OF
2 LONG BEACH. AND I WISH, AT THAT TIME, THAT THERE WAS A CENTER
3 TO WHERE I CAN COME TO AND GET SOME CONDOMS. AND NOT ONLY THAT
4 BUT THAT I WAS GOING TO BE RESPECTED AS A TRANSGENDER
5 INDIVIDUAL AND THAT THEY WOULD BE-- THEY WOULD BE SENSITIVE TO
6 MY NEEDS AS A TRANSGENDER WOMAN. AT THAT TIME, I WAS INVOLVED
7 IN SEX WORK, AS I MENTIONED, AND I COULDN'T SPEAK ENGLISH. SO
8 THERE WAS NOWHERE PLACE WHERE I COULD GO AND GET THE
9 PREVENTION MESSAGE THAT COULD HAVE POSSIBLY HAVE PREVENTED
10 MYSELF FROM BECOMING INFECTED WITH H.I.V. WHAT I WANT TO ASK
11 OF YOU TODAY IS TO LOOK AT ALL THE POSSIBILITIES AND REALIZE
12 THE PROGRAMS OF PREVENTION, SUCH AS WHAT BIENESTAR HUMAN
13 SERVICES OFFERS TO THE COMMUNITY ARE VERY MUCH NEEDED. BEING
14 THAT IT IS YOUR DECISION TO MAKE SURE THAT PREVENTION PROGRAMS
15 LIKE THIS CONTINUE TO GET FUNDING IN ALL AREAS OF LOS ANGELES
16 COUNTY, I IMPORE OF YOU TO REALLY MAKE WHAT IT WILL BE THE
17 RIGHT DECISION FOR THE COMMUNITY AT LARGE, PARTICULARLY THE
18 MOST AFFECTED, WHICH IS THE LATINO TRANSGENDER COMMUNITY AS
19 WELL AS THE COMMUNITY AT LARGE. THANK YOU FOR YOUR ATTENTION
20 AND CONSIDERATION.

21

22 **SUP. MOLINA, CHAIR:** THANK YOU, MISS SALCEDO. THAT COMPLETES
23 ALL OF OUR SPEAKERS. WE HAVE A SUBSTITUTE MOTION BEFORE US. IS
24 THERE A SECOND TO THE MOTION?

25



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1 **SUP. ANTONOVICH:** SECOND.

2

3 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT SUBSTITUTE IS BEFORE US.

4 SUPERVISOR KNABE, DO YOU WANT TO...

5

6 **SUP. KNABE:** NO, I JUST WOULD ENCOURAGE A "YES" VOTE. I JUST
7 WANT THE FOLKS THAT TESTIFIED TO KNOW THAT WE WILL BE WORKING
8 WITH THEM ON THEIR PARTICULAR ISSUE AS IT RELATES TO THE
9 PREVENTION SIDE TO MAKE SURE THAT THE FUNDS ARE AVAILABLE. SO,
10 WITH THAT, I WOULD MOVE THE ITEM.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. ON THE SUBSTITUTE, WHY DON'T WE
13 CALL THE ROLL?

14

15 **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

16

17 **SUP. BURKE:** AYE.

18

19 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

20

21 **SUP. YAROSLAVSKY:** NO.

22

23 **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?

24

25 **SUP. KNABE:** AYE.



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1

2 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

3

4 **SUP. ANTONOVICH:** NO.

5

6 **CLERK VARONA-LUKENS:** SUPERVISOR MOLINA?

7

8 **SUP. MOLINA, CHAIR:** NO.

9

10 **CLERK VARONA-LUKENS:** THE SUBSTITUTE MOTION FAILS 3-TO-2.

11

12 **SUP. MOLINA, CHAIR:** ALL RIGHT. SO THEN THAT PUTS THE ORIGINAL
13 MOTION BEFORE US. DO YOU WANT DO CALL THE ROLL?

14

15 **SUP. YAROSLAVSKY:** WHAT IS THE ORIGINAL MOTION?

16

17 **SUP. MOLINA, CHAIR:** THE ORIGINAL MOTION WAS THE RECOMMENDATION
18 TO SIGN THE AGREEMENTS WITH THE TWO GROUPS. THE ITEM IS BEFORE
19 US.

20

21 **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

22

23 **SUP. BURKE:** AYE.

24

25 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?



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1

2 **SUP. YAROSLAVSKY:** AYE.

3

4 **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?

5

6 **SUP. KNABE:** NO.

7

8 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

9

10 **SUP. ANTONOVICH:** AYE.

11

12 **CLERK VARONA-LUKENS:** SUPERVISOR MOLINA?

13

14 **SUP. MOLINA, CHAIR:** AYE.

15

16 **CLERK VARONA-LUKENS:** THE MOTION CARRIES 4-TO-1.

17

18 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT ITEM IS CARRIED. THANK YOU
19 SO VERY MUCH. [APPLAUSE]

20

21 **SUP. MOLINA, CHAIR:** PLEASE. AGAIN. THANK YOU SO VERY MUCH. WE
22 APPRECIATE YOUR TESTIMONY. ALL RIGHT. THE NEXT ITEM IS-- I
23 HAVE AN ADJOURNMENT. I'D LIKE TO ASK THAT WE ADJOURN IN THE
24 MEMORY OF UNITED STATES ARMY SERGEANT TRINIDAD R. MARTINEZ-
25 LUIS OF LOS ANGELES. HE WAS KILLED IN THE LINE OF DUTY IN IRAQ



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1 WHILE COURAGEOUSLY SERVING OUR COUNTRY. SERGEANT MARTINEZ LUIS
2 WAS A MEMBER OF THE 201ST FORWARD SUPPORT BATTALION, THE FIRST
3 INFANTRY DIVISION. WE WANT TO EXTEND OUR DEEPEST CONDOLENCES
4 TO HIS FAMILY AND EXPRESS OUR PROFOUND GRATITUDE TO THIS YOUNG
5 MAN WHO SO HONORABLY SERVED OUR COUNTRY. [APPLAUSE]

6

7 **SUP. MOLINA, CHAIR:** AGAIN. THANK YOU. IF YOU'RE LEAVING, IF
8 YOU'D LEAVE QUIETLY, WE'D APPRECIATE IT. NEXT, WE HAVE A
9 SPECIAL ORDER OF BUSINESS AT 11:00, SO I'M GOING TO CALL ON
10 THE C.A.O., I GUESS, HE'S MAKING A PRESENTATION ON THAT.

11

12 **C.A.O. JANSSEN:** THANK YOU, MADAM CHAIR. ALL RIGHT. WE HAVE A
13 WRITTEN RESPONSE TO YOUR ITEM ON WORKERS' COMPENSATION BUT I'M
14 GOING TO ASK OUR ROCKY ARMFIELD, OUR RISK MANAGER, TO MAKE A
15 BRIEF PRESENTATION AND THEN ANSWER ANY QUESTIONS THE BOARD MAY
16 HAVE. ROCKY?

17

18 **ROCKY ARMFIELD:** CHAIR MOLINA, MEMBERS OF THE BOARD OF
19 SUPERVISORS, THANK YOU VERY MUCH FOR ALLOWING ME TO SPEAK
20 TODAY. WE DO APPRECIATE YOUR INTEREST IN THE WORKERS'
21 COMPENSATION FRAUD PROCESSES AND ACCOUNTING, ESPECIALLY THE
22 COMMISSION'S RECOMMENDATIONS CONTAINED IN THEIR REPORT. WE
23 HAVE SOME GOOD NEWS AND WE HAVE SOME BAD NEWS. THE BAD NEWS IS
24 THE COUNTY'S WORKERS' COMPENSATION PROGRAM IS NOT WHAT WE WANT
25 IT EVENTUALLY TO BE. WE ARE, HOWEVER, MAKING IMPROVEMENTS.



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1 WE'VE BEEN ABLE TO REDUCE THE BUDGET AND EXPENSES FOR THE LAST
2 FISCAL YEAR DOWN BY \$25 MILLION. IN THE LAST TWO FISCAL YEARS,
3 WE'VE REDUCED THE FREQUENCY OF CLAIMS. THAT'S THE FIRST TIME
4 THAT'S HAPPENED IN A NUMBER OF YEARS. WE'VE HAD A MASSIVE
5 REDUCTION IN OUR ULTIMATE LOSSES THAT ARE ASSOCIATED THROUGH
6 OUR ACTUARIAL STUDY. IT'S BEEN A REDUCTION OF ALMOST \$400
7 MILLION. THE MISSION OF OUR WORKERS' COMPENSATION FRAUD
8 INITIATIVE IS TO PROSECUTE FRAUD WHEN WE FIND IT AND THEY HAVE
9 A REPUTATION FOR DOING SO. WE WANT TO ENSURE THAT OUR
10 EMPLOYEES AND OTHERS UNDERSTAND THAT WE ARE AGGRESSIVELY
11 PURSUING FRAUD AND, IN FACT, WHEN WE DO LOCATE IT, WE WILL
12 AGGRESSIVELY PURSUE PROSECUTION. TO THAT EFFORT, SINCE 19--
13 EXCUSE ME, 2001, WE HAVE REFERRED APPROXIMATELY 78 CASES TO
14 EITHER THE DEPARTMENT OF INSURANCE OR THE DISTRICT ATTORNEY'S
15 OFFICE, OUT OF WHICH WE'VE HAD APPROXIMATELY 17 ARRESTS AND
16 HAVE INCURRED ABOUT SIX CONVICTIONS. THE RANGE OF THE
17 PROSECUTION OF THE FRAUD FOR THE AMOUNT OF MONEY WE THINK
18 THAT'S BEING FRAUDULENTLY TAKEN FROM THE COUNTY IS
19 APPROXIMATELY \$3.5 MILLION A YEAR. WHAT I ANTICIPATE IS WE
20 RECEIVE APPROXIMATELY 50 TO 75 FRAUDULENT CLAIMS A YEAR. WE
21 ARE, HOWEVER, INVESTIGATING APPROXIMATELY 1,800 TO 1,900 CASES
22 ON AN ANNUAL BASIS AND, IN CLOSE COOPERATION WITH THE DISTRICT
23 ATTORNEY'S OFFICE, WE ARE HAVING SOME SUCCESS. ONE OF THE
24 ISSUES THAT FRAUD MUST BE TAKEN IN CONTEXT WITH IS THE
25 POTENTIAL OF ABUSE WITHIN OUR SYSTEM. FOR A NUMBER OF YEARS,



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1 THE STATE COMPENSATION SYSTEM HAS BEEN BROKEN. THROUGH THIS
2 BOARD'S EFFORT, WE LED A MASSIVE REFORM EFFORT THROUGHOUT THE
3 STATE OF CALIFORNIA. WE PUBLIC-- WE TEAMED UP WITH PUBLIC AND
4 PRIVATE ENTITIES TO EFFECT THOSE CHANGES AND, RIGHT NOW, AFTER
5 THE SUCCESSFUL CONCLUSION OF THE REFORMS IN 2003 AND 2004, WE
6 ARE ACTUALLY DRAFTING AND COMMITTED TO DRAFTING THE
7 REGULATIONS TO EFFECT THOSE CHANGES. ANTICIPATED FUTURE
8 ACTIVITY TO PREVENT FRAUD COMES FROM OUR LOSS PREVENTION
9 DEPARTMENT. IT WASN'T TOO LONG AGO THAT THIS BOARD
10 CONSOLIDATED THAT THE RISK MANAGEMENT PROCESSES IN THE COUNTY
11 INTO THE C.A.O. ONE OF THE CHIEF COMPONENTS OF FRAUD
12 PREVENTION IS AN AGGRESSIVE LOSS PREVENTION PROGRAM WHERE WE
13 SIT DOWN WITH DEPARTMENTS AND IDENTIFY CAUSES OF LOSS AND
14 CREATE PROGRAMS TO MITIGATE THOSE LOSSES GOING FORWARD. WE
15 CALL THOSE LOSS PREVENTION PLANS. TO THAT END, AS YOU KNOW,
16 THE RECENT PUBLICATION OF THE ARTICLES ABOUT MARTIN LUTHER
17 KING, WE HAVE BEEN SPEAKING WITH SAFETY INDIVIDUALS THERE.
18 AND, AS A MATTER OF FACT, WE CAN ACTUALLY REPORT THAT THE
19 HEALTH DEPARTMENT'S FREQUENCY OF CLAIMS HAS DROPPED OVER THE
20 LAST TWO YEARS. WE ARE ACTIVELY AGGRESSING ISSUES SUCH AS THE
21 CHAIR ISSUE IN THAT HOSPITAL. WE'VE SET UP, THROUGH OUR LOSS
22 PREVENTION PROGRAM, TRAINING PROGRAM FOR ABOUT 300 SUPERVISORS
23 IN ACCIDENT INVESTIGATION AND WE FEEL THAT THAT IS STARTING TO
24 HAVE AN EFFECT. WE ARE NOT THERE YET BUT WE ARE CERTAINLY ON
25 OUR WAY. THANK YOU.



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1

2 **SUP. MOLINA, CHAIR:** ANY QUESTION OR COMMENTS OF MR. ARMFIELD?

3

4 **SUP. KNABE:** YEAH, I HAVE A QUESTION.

5

6 **SUP. MOLINA, CHAIR:** MR. KNABE.

7

8 **SUP. KNABE:** AS IT RELATES TO THE 4850 PAYMENTS, HOW DOES OUR
9 COUNTY COMPARE TO THE REST OF THE COUNTIES?

10

11 **ROCKY ARMFIELD:** CHAIR MOLINA, SUPERVISOR KNABE, WE HAVEN'T
12 RESEARCHED THAT SPECIFICALLY. I CAN TELL YOU THAT OUR COUNTY
13 IS RUNNING APPROXIMATELY \$50 MILLION IN THAT EXPENSE ON AN
14 ANNUAL BASIS. \$50 MILLION OF MONEY THAT WAS SPENT TOWARDS THAT
15 EFFORT PROBABLY GENERATES ANOTHER DOLLAR. FOR EVERY DOLLAR OF
16 4850 BENEFITS THAT WE INCUR, EITHER THROUGH THE EXPENSE AND
17 PAYMENT OF THAT CLAIM OR THROUGH THE WORKERS' COMPENSATION
18 CLAIMS THAT ARE ACTUALLY FILED PREVIOUSLY TO ASSURE THAT THE
19 CLAIM, IT RECEIVES A 4850 BENEFIT.

20

21 **SUP. KNABE:** WELL, YOUR REPORT INDICATED THE 70% OF THAT, IN
22 THE LAST NINE MONTHS, WAS A COST OF ABOUT \$238 MILLION.

23

24 **ROCKY ARMFIELD:** YES. LET ME EXPLAIN THAT. THAT'S A GOOD
25 NUMBER. I'M GLAD YOU ASKED THE QUESTION. WE HAVE AN ACTUARIAL



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1 STUDY THAT'S CONDUCTED ON AN ANNUAL BASIS BUT THE ACTUARIES
2 PROJECTED THAT, FOR FUTURE FISCAL YEARS, NOT ONLY ARE WE
3 PAYING OUT \$50 MILLION ON 4850 BUT WE HAVE AN OUTSTANDING
4 LIABILITY OF UNPAID FUTURE EXPENSES OF APPROXIMATELY \$283
5 MILLION.

6

7 **SUP. KNABE:** SO IS THERE ANY PLAN OR ANY PLAN OF ATTACK OR ANY
8 STRATEGY TO GET THOSE PAYMENTS UNDER CONTROL?

9

10 **ROCKY ARMFIELD:** YES. WHAT WE'RE TRYING TO DO IS LOOK AT THE
11 FREQUENCY OF CLAIMS THAT ARE BEING GENERATED, PARTICULARLY BY
12 THE FIRE DEPARTMENT, AND SAFETY ISSUES. WE HAVE WORKED VERY
13 CLOSELY WITH SHERIFF, FOR EXAMPLE. THEY ARE SETTING UP A MUCH
14 MORE AGGRESSIVE RETURN-TO-WORK PROGRAM, WHICH INCLUDES CALLING
15 THE HOMES OF THE INDIVIDUAL CLAIMANTS THAT ARE AWAY FROM WORK.
16 WE ARE LOOKING VERY CLOSELY AT OUR RETURN-TO-WORK PROGRAM. IN
17 THE PAST, IT'S PRIMARILY BEEN STRESSED THAT WE ARE RETURNING
18 INJURED WORKERS TO WORK, THAT WE WANT TO START WORKING ON
19 RETURNING WORKERS THAT ARE CLASSIFIED UNDER 4850, SHORT-
20 TERM/LONG-TERM DISABILITY, TO WORK AS WELL.

21

22 **SUP. KNABE:** THANK YOU.

23

24 **SUP. MOLINA, CHAIR:** ANYONE ELSE? MR. ARMFIELD, LET ME ASK YOU
25 FEW QUESTIONS ALONG THAT LINE. ON 4850, THERE'S NO COMPARABLE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 DATA WITH REGARD AS TO HOW OUR COUNTY IS-- HOW OUR COUNTY
2 COMPARES BY OTHER COUNTIES AS TO HOW THAT STATUTE IS BEING
3 USED?

4

5 **ROCKY ARMFIELD:** SUPERVISOR MOLINA, WE ARE IN THE PROCESS OF
6 DOING WHAT WE CALL A BENCHMARK STUDY AND WE'RE ARRANGING TO
7 OBTAIN THAT INFORMATION FROM OTHER COUNTIES THROUGHOUT THE
8 STATE OF CALIFORNIA AND WE'RE STILL IN THE PROCESS OF DOING
9 THAT.

10

11 **SUP. MOLINA, CHAIR:** THERE HAS TO BE WITH, WHEN YOU HAVE 85% OF
12 ALL OF YOUR RETIREES, IS THAT CORRECT? AS I UNDERSTAND ONE OF
13 THE FIGURES IN THE FIRE DEPARTMENT? WHEN ALL OF THEM ARE
14 TAKING ADVANTAGE OF 4850, THERE HAS TO BE SOME PROBLEM THERE.

15

16 **ROCKY ARMFIELD:** WELL, 4850 IS A BENEFIT THAT WAS REALLY
17 DESIGNED TO PROTECT A YOUNGER HEALTH OR SAFETY INDIVIDUAL FROM
18 SERIOUS INJURY AND A CATASTROPHIC...

19

20 **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT IT'S BEING TAKEN
21 ADVANTAGE OF BY RETIREES.

22

23 **ROCKY ARMFIELD:** I WOULD SAY THAT THAT SYSTEM HAS TURNED INTO
24 AN ENTITLEMENT SYSTEM RATHER THAN AN INJURY PROTECTION SYSTEM
25 IN THE COUNTY BUT NOT ONLY IN THIS COUNTY BUT THROUGHOUT THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 STATE OF CALIFORNIA. YES, I'D AGREE, IT'S NOT BEING
2 IMPLEMENTED TO THE DEGREE IT SHOULD BE.

3

4 **SUP. MOLINA, CHAIR:** IS IT BECAUSE WE'RE NOT ADMINISTRATIVELY
5 IMPLEMENTING IT CORRECTLY, DO YOU THINK, OR THERE'S SO MANY--
6 IT IS RIDDLED WITH SO MANY PITFALLS THAT EVERYBODY SHOULD JUST
7 TAKE ADVANTAGE OF IT?

8

9 **ROCKY ARMFIELD:** SUPERVISOR MOLINA, I BELIEVE IT'S MORE OF THE
10 LATTER. I BELIEVE IT'S BEEN-- IT'S BECOME AN ENTITLEMENT
11 RATHER THAN A PREVENTION OF INJURY AND/OR THE ABILITY TO
12 COMPENSATE A EMPLOYEE FOR THAT INJURY PROGRAM.

13

14 **SUP. MOLINA, CHAIR:** HOW CAN WE CHANGE THAT?

15

16 **ROCKY ARMFIELD:** IT'S A VERY DIFFICULT ONE TO CHANGE. I THINK
17 WE HAVE TO ADDRESS-- THINGS THAT ARE UNDER OUR CONTROL WOULD
18 BE THE FREQUENCY OF CLAIMS COMING FROM THE SHERIFF'S
19 DEPARTMENT AND THE FIRE DEPARTMENT AND IN THE MORE AGGRESSIVE
20 RETURN-TO-WORK PROGRAM BY BOTH SHERIFF AND FIRE. AND I ALSO
21 BELIEVE THAT WE NEED TO LOOK AT THE EXPENSES AND THE WAY WE'RE
22 ADJUSTING RETIREE, WORKERS' COMPENSATION, 4850 CLAIMS.

23

24 **SUP. MOLINA, CHAIR:** IS THAT JUST FOR US OR IS THAT FOR
25 EVERYONE IN THE STATE?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **ROCKY ARMFIELD:** I WOULD SAY THROUGHOUT THE STATE, SUPERVISOR
3 MOLINA.

4

5 **SUP. MOLINA, CHAIR:** SO, IN ORDER TO APPROACH ALL OF THIS
6 ISSUE, WE HAVE TO HAVE SOME COMPARABLE ANALYSIS OF HOW IT IS
7 WORKING COUNTY BY COUNTY, RIGHT?

8

9 **ROCKY ARMFIELD:** YES, WE WILL, AND WE ARE ATTEMPTING TO GAIN
10 THAT INFORMATION AS WE SPEAK.

11

12 **SUP. MOLINA, CHAIR:** IS THIS ALSO AVAILABLE FOR C.H.P. AND FOR
13 ANY OF THE WHATEVER SAFETY OFFICERS THAT THE STATE MAY HAVE?

14

15 **ROCKY ARMFIELD:** SUPERVISOR MOLINA, THAT'S A GOOD QUESTION. THE
16 STATE'S RECORDS ARE VERY DIFFICULT TO OBTAIN. THEY'RE HIGHLY
17 SPLINTERED BUT WE ARE GOING TO ATTEMPT TO OBTAIN THOSE. I
18 THINK WE'LL HAVE MUCH MORE...

19

20 **SUP. MOLINA, CHAIR:** WE DON'T KNOW THAT? WHY, IT'S EASY ENOUGH
21 TO FIGURE OUT HOW MANY RETIREES HAVE TAKEN ADVANTAGE OF A
22 DISABILITY CLAIM AND THE C.H.P. IT COULDN'T BE THAT HARD.

23

24 **ROCKY ARMFIELD:** IT HAS BEEN DIFFICULT TO OBTAIN...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** IT'S NOT CONFIDENTIAL INFORMATION.

2

3 **ROCKY ARMFIELD:** NO, MA'AM, IT'S NOT. NO, IT'S NOT.

4

5 **SUP. MOLINA, CHAIR:** THEN WHY DON'T WE KNOW?

6

7 **ROCKY ARMFIELD:** WELL, BECAUSE IT'S BEEN DIFFICULT TO OBTAIN IT
8 SO FAR.

9

10 **SUP. MOLINA, CHAIR:** DIFFICULT TO OBTAIN. WHY?

11

12 **ROCKY ARMFIELD:** WELL, BECAUSE THE RECORDS ARE DISPERSED AND
13 YOU'D BE SURPRISED AT THE NUMBER OF STATE AGENCIES THAT DON'T
14 ACTUALLY TRACK THESE CLAIMS AS EFFICIENTLY AS WE DO.

15

16 **SUP. MOLINA, CHAIR:** IN THE BUDGET, DOESN'T THE STATE HAVE TO
17 REPORT ITS WORKERS' COMPENSATION ISSUES? THEY DO IT, I THINK,
18 IN THE BUDGET. IT SHOWS UP.

19

20 **ROCKY ARMFIELD:** I HAVE NOT LOOKED AT THE BUDGET BOOK FOR THAT.
21 IF...

22

23 **SUP. MOLINA, CHAIR:** HOW ABOUT THE LEGISLATIVE ANALYST OR THE
24 AUDITOR?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **ROCKY ARMFIELD:** GASB, THE GOVERNMENTAL COUNTY STANDARDS BOARD,
2 REQUIRES THAT, IF CLAIMS CAN BE IDENTIFIED, CALCULATED, THEY
3 MUST BE REPORTED. WE WERE WORKING WITH TREASURER WESLEY AND
4 OTHERS DURING THE REFORM EFFORTS AND WE ASKED REPEATEDLY IF
5 THEY COULD GIVE US THE APPROXIMATE AMOUNT OF MONEY WAS BEING
6 SPENT BY THE STATE OF CALIFORNIA ON THE WORKERS' COMPENSATION
7 CLAIMS AND WE WEREN'T ABLE TO GET THAT.

8

9 **SUP. MOLINA, CHAIR:** I DON'T THINK IT'S SO MUCH THE MONEY. I'M
10 ASKING ABOUT THE NUMBER OF CLAIMS. WE HAVE 85%. THAT'S
11 EXTREMELY HIGH.

12

13 **ROCKY ARMFIELD:** YES, 4850, YES.

14

15 **SUP. MOLINA, CHAIR:** WELL, AGAIN, YOU DON'T WANT TO TAKE AWAY
16 AN OPPORTUNITY THAT- TO CORRECT OR AT LEAST TO ASSIST THOSE
17 THAT HAVE TRULY BEEN DISABLED, IT WOULD SEEM TO ME THAT IT'S
18 VERY UNLIKELY THAT 85% OF OUR RETIREES BECOME DISABLED IN THE
19 LAST YEAR OF THEIR SERVICE WITH US.

20

21 **ROCKY ARMFIELD:** THAT NUMBER IS APPROXIMATE FOR THE FIRE
22 DEPARTMENT. SHERIFF'S DEPARTMENT IS A LITTLE BIT LESS THAN
23 THAT.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT I'M ASKING THE QUESTION.
2 85% IS FOR THE FIRE DEPARTMENT. I DON'T KNOW WHAT-- SOMEBODY
3 CAN DO THE MATH FOR ME. OF THE 288 PEOPLE WHO RETIRED FROM THE
4 FIRE DEPARTMENT, 213 RETIRED WITH A DISABILITY. I DON'T HAVE
5 THAT PERCENTAGE. SO IT'S JUST A LITTLE BIT LESS, BUT NOT A
6 WHOLE LOT LESS.

7

8 **ROCKY ARMFIELD:** NO, YOU'RE ABSOLUTELY CORRECT, SUPERVISOR.
9 THAT'S CORRECT.

10

11 **SUP. MOLINA, CHAIR:** THE NUMBERS ARE HORRENDOUS.

12

13 **ROCKY ARMFIELD:** THEY ARE VERY HIGH. THEY'RE TOO HIGH.

14

15 **SUP. MOLINA, CHAIR:** OKAY. SO, AGAIN, THIS ISSUE IS NOT
16 COMPLETELY ADDRESSED BY THE E AND E COMMISSION. IT REALLY
17 REQUIRES US TO DO SO. I MEAN, WE'RE ALSO LOOKING AT ALL KINDS
18 OF PENSION BENEFITS NOW THAT ARE PART OF NEGOTIATIONS AND IT'S
19 CREATING AN UNBELIEVABLY STIFLING ENVIRONMENT. BUT I THINK WE
20 NEED TO GET A BETTER HANDLE AS TO WHAT'S GOING ON WITH REGARD
21 TO 4850.

22

23 **ROCKY ARMFIELD:** WE ARE MORE THAN WILLING TO DO THAT. WE ARE IN
24 THE PROCESS OF WORKING WITH THAT DEPARTMENT ON THAT EFFORT.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** BUT IF YOU DON'T UNDERSTAND WHAT THE
2 PROBLEM IS, HOW CAN YOU WORK WITH THEM?

3

4 **ROCKY ARMFIELD:** WELL, I THINK WE DO UNDERSTAND WHAT'S CAUSING
5 THE PROBLEM.

6

7 **SUP. MOLINA, CHAIR:** WHAT'S CAUSING THE PROBLEM?

8

9 **ROCKY ARMFIELD:** WELL, I BELIEVE IT'S BECOME AN ENTITLEMENT. I
10 THINK 4850 BENEFITS HAVE BECOME AN ENTITLEMENT.

11

12 **SUP. MOLINA, CHAIR:** I KNOW, BUT DISABILITY IS NOT AN
13 ENTITLEMENT. EITHER YOU'RE DISABLED OR YOU'RE NOT DISABLED.
14 YOU DON'T JUST SAY, TA-DA, I'M DISABLED. THAT DOESN'T QUALIFY
15 YOU. THERE'S SOMEBODY WHO QUALIFIED YOU TO BECOME DISABLED,
16 RIGHT? EITHER A DOCTOR, PSYCHIATRIST, SOMEBODY.

17

18 **ROCKY ARMFIELD:** YES. ONE OF THE...

19

20 **SUP. MOLINA, CHAIR:** SO THERE MUST BE A PROBLEM THERE.

21

22 **ROCKY ARMFIELD:** THERE IS A PROBLEM. ONE OF THE REFORMS THAT
23 WAS PASSED WAS THAT WE WERE GOING TO REQUIRE DOCTORS TO FOLLOW
24 WHAT'S CALLED THE OCCUPATIONAL MEDICINE GUIDELINES. ONE OF THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 ISSUES THAT WE HAVE HAD TO FACE IS WE'VE NOT BEEN ABLE TO
2 ADJUST THE CLAIMS SATISFACTORILY TO THOSE GUIDELINES. PRIOR...

3

4 **SUP. MOLINA, CHAIR:** YOU HAVE NOT BEEN ABLE TO DO WHAT?

5

6 **ROCKY ARMFIELD:** TO ADJUST THE CLAIMS ACCORDING TO AN OBJECTIVE
7 STANDARD FOR MEDICAL...

8

9 **SUP. MOLINA, CHAIR:** WHY NOT?

10

11 **ROCKY ARMFIELD:** BECAUSE THE STATE ALLOWED A SUBJECTIVE
12 APPROACH AND BECAUSE DOCTORS WERE PRESUMED TO BE CORRECT, SO
13 IF AN APPLICANT ATTORNEY OR A CLAIMANT ATTORNEY AND A DOCTOR
14 CITED THAT YOU WERE DISABLED, IT WAS VERY DIFFICULT TO FIGHT
15 ANY OTHER DECISION. SO WITH THE A.C.O.M. GUIDELINES AND OTHER
16 MEDICAL ADJUSTMENT GUIDELINES...

17

18 **SUP. MOLINA, CHAIR:** SO IS THAT TRUE OF OTHER COUNTIES AND
19 OTHER STATES THROUGHOUT THE STATE AS WELL?

20

21 **ROCKY ARMFIELD:** IT'S TRUE IN THE STATE OF CALIFORNIA, YES.

22

23 **SUP. MOLINA, CHAIR:** MR. ARMFIELD, OBVIOUSLY, WE NEED TO HAVE A
24 LOT OF ANSWERS IN THIS WHOLE AREA BECAUSE IT'S COSTING US AN
25 AWFUL LOT OF MONEY AND I DON'T WANT TO TAKE AWAY FROM PEOPLE



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1 WHO ARE TRULY DISABLED. THAT IS NOT MY INTEREST. BUT IT DOES
2 SEEM TO ME, WHEN YOU HAVE A NUMBER AS HIGH AS 85%, YOU HAVE A
3 PROBLEM THAT NEEDS TO BE WRESTLED WITH.

4

5 **ROCKY ARMFIELD:** IT'S A HIGH NUMBER.

6

7 **SUP. MOLINA, CHAIR:** THE OTHER PART OF IT IS AND I'M PUTTING IN
8 A MOTION IN ORDER TO ANALYZE THIS BECAUSE I'M CONCERNED THAT
9 WE ACCEPTED ALL OF THE RECOMMENDATIONS BY THE E AND E
10 COMMISSION BUT WE DIDN'T PUT IT INTO AN EFFECTIVE TIME FRAME
11 OR WHEN WE'RE GOING TO GET IT DONE. YOU KNOW, SAYING WE'RE
12 GOING TO WORK WITH IT IS LIKE, "WE'LL GET TO IT WHEN WE DECIDE
13 TO GET TO IT," AND I DON'T THINK THAT'S GOOD ENOUGH. SO I'VE
14 PUT IN A MOTION TO DO MORE TRACKING BUT I'D ALSO LIKE TO ALSO
15 ADD, AND I DON'T HAVE THIS IN HERE, THIS IS NOT A DEPARTMENTAL
16 RESPONSIBILITY, IS IT? IN OTHER WORDS, IT'S NOT A PART OF AN
17 EVALUATION PROCESS. WE DON'T GET AN ANALYSIS OF WHAT EFFORTS
18 THE DEPARTMENT HEAD HAS MADE WITH REGARD TO REDUCING WORKERS'
19 COMP COST, CORRECT? OR EVEN TRACKING IT. NOW, THEY PROBABLY
20 DON'T EVEN KNOW THEIR OWN PERCENTAGE OR THEIR OWN NUMBER IN
21 THEIR OWN DEPARTMENT. COULD WE MAKE THAT PART OF THE
22 EVALUATION AS WELL? BECAUSE I THINK IT WOULD BE WORTHWHILE. I
23 HAVE A MOTION I'D LIKE TO PASS OUT. WORKERS' COMPENSATION
24 COSTS ARE A ENORMOUS DRAIN ON OUR TAX DOLLARS. LAST FISCAL
25 YEAR, WE SPENT OVER \$320 MILLION ON WORKERS' COMPENSATION



**The Meeting Transcript of
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1 COSTS, PLUS OVER \$50 MILLION IN PAYOUTS RELATED TO PUBLIC
2 SAFETY EMPLOYEES UNDER THE STATE LABOR CODE. THESE FUNDS COULD
3 BE BETTER USED FOR POLICE ON OUR STREET, FOR OUR PARKS, FOR
4 OUR HOSPITAL BEDS AND OTHER PUBLIC SERVICES. AS NOTED, IN
5 NOVEMBER 19TH, 2004 REPORT, THE C.A.O. IS TAKING A NUMBER OF
6 STEPS TO REDUCE WORKERS' COMPENSATION COSTS IN THE COUNTY. WE
7 MUST TRACK THE SUCCESS OF EACH OF THOSE EFFORTS AND IDENTIFY
8 EXACTLY WHERE OUR MONEY GOES. FOR EXAMPLE, WE SHOULD KNOW
9 WHICH DEPARTMENTS, FACILITIES, AND MANAGERS INCUR THE MOST
10 COSTS AND WHY AND WHAT IS BEING DONE TO REDUCE THOSE COSTS. IN
11 ADDITION, THE C.A.O. SHOULD COMPARE LOS ANGELES COUNTY COSTS
12 TO OTHER COMPARABLE ENTITIES. SINCE STATISTICS SHOW THAT MANY
13 ENTITIES HAVE LOWER COSTS, WE SHOULD INVESTIGATE IF LESSONS
14 CAN BE LEARNED FROM OTHER JURISDICTIONS. PARTICULAR FOCUS
15 SHOULD ALSO BE PLACED ON GETTING WORKERS BACK TO WORK AND
16 EXPEDIENT SUPPORT OF IT IN AN EFFICIENT MANNER. THIS IS AN
17 AREA THAT IS CRITICAL IN REDUCING COSTS. I THEREFORE MOVE THAT
18 THE C.A.O. REPORT BACK IN 30 DAYS TO, NUMBER ONE, A PLAN TO
19 TRACK, IN DETAIL, THE EFFECTIVENESS OF EACH EFFORT TO REDUCE
20 WORKERS' COMPENSATION COSTS IN L.A. COUNTY; (2) A STATISTICAL
21 ANALYSIS OF HOW L.A. COUNTY COMPARES TO OTHER ENTITIES IN
22 CALIFORNIA IN REDUCING WORKER'S COMPENSATION COSTS. A PLAN TO
23 ENSURE CORRECTIVE ACTIONS ARE TAKEN AFTER EACH INCIDENT IN THE
24 COUNTY TO PREVENT FUTURE INCIDENT AND CLAIMS, LIKE, IF PEOPLE
25 KEEP FALLING OFF CHAIRS, MAYBE YOU'VE GOT TO FIX THE CHAIR. I



**The Meeting Transcript of
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1 FURTHER MOVE THAT THE C.A.O. REPORT BACK IN 30 DAYS WITH A
2 DETAILED WORK PLAN DEMONSTRATING HOW EACH OF THESE EFFORTS
3 LISTED IN THE NOVEMBER 19TH REPORT WILL BE IMPLEMENTED,
4 SPECIFICALLY, WHO WILL BE RESPONSIBLE FOR THE IMPLEMENTATION,
5 HOW IT WILL BE MONITORED, WHAT THE RELEVANT MILESTONES ARE AND
6 HOW SUCCESS IS GOING TO BE MEASURED. AND I FURTHER MOVE THAT
7 THE C.A.O. PROVIDE AN ANNUAL REPORT DETAILING ALL OF ITS
8 EFFORTS TO REDUCE WORKERS' COMPENSATION COSTS AND TRACKED
9 EFFECTIVENESS AS WELL AS OTHER EFFORTS IN MANAGING RISK AT THE
10 COUNTY." I'D ALSO LIKE TO ASK, AS WE SAID, THAT WE NEED TO
11 HOLD DEPARTMENT HEADS RESPONSIBLE FOR THIS SO THAT THEY ARE
12 TRACKING IT THEMSELVES AND THEY HAVE SOME IDEA WHAT'S GOING ON
13 IN THEIR OWN DEPARTMENTS AND MAYBE CAN WORK WITH THE C.A.O.
14 AND MR. ARMFIELD IN TRYING TO IDENTIFY POTENTIAL SOLUTIONS.
15 THAT ITEM IS BEFORE US. IS THERE A SECOND?

16

17 **SUP. YAROSLAVSKY:** SECOND.

18

19 **SUP. KNABE:** SECOND.

20

21 **SUP. MOLINA, CHAIR:** IT'S BEEN MOVED AND SECONDED. IS THERE ANY
22 QUESTION OR COMMENT? IF NOT, SO ORDERED ON THAT ITEM. THANK
23 YOU VERY MUCH, MR. ARMFIELD. THANK YOU TO THE C.A.O. AS WELL.

24

25 **ROCKY ARMFIELD:** MISS MOLINA, THANK YOU.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT. THOSE ARE ALL OF MY ITEMS.

3 SUPERVISOR BURKE, YOUR SPECIALS?

4

5 **SUP. BURKE:** I MOVE THAT, WHEN WE ADJOURN TODAY, WE ADJOURN IN
6 MEMORY OF WILLIAM N. STIVERS, WHO PASSED AWAY ON NOVEMBER 30TH
7 AT HIS HOME IN MALIBU AT THE AGE OF 86. HE WAS RAISED IN BELL,
8 CALIFORNIA, AND ATTENDED BELL HIGH SCHOOL. HE SERVED HIS
9 COUNTRY DURING WORLD WAR II, MUCH LOVED AND RESPECTED MEMBER
10 OF THE PEPPERDINE COMMUNITY. FROM 1962 THROUGH 2000, HE SERVED
11 PEPPERDINE WITH DISTINCTION AS A PROFESSOR AND COORDINATOR OF
12 MODERN LANGUAGES. HE WAS ONE OF THE ORIGINAL ELDERS OF THE
13 MALIBU CHURCH OF CHRIST, NOW THE UNIVERSITY CHURCH OF CHRIST,
14 SERVING FOR 40 YEARS. HE WAS ALSO GREATLY INVOLVED IN CAMP
15 STIVERS, A MISSION IN SAN FELIPE, MEXICO, NAMED FOR HIS
16 NUMEROUS CONTRIBUTIONS TO THE POOR AND DISADVANTAGED. HE WAS A
17 LONG-TIME FRIEND OF THE LATE SUPERVISOR, KENNETH HAHN, AND HIS
18 FAMILY, AND SERVED AS CHIEF DEPUTY FOR 10 YEARS WHEN HAHN WAS
19 ELECTED SUPERVISOR IN 1952. BILL IS SURVIVED BY HIS BELOVED
20 WIFE, FRANCES, TO WHOM HE WAS MARRIED FOR 57 YEARS. HE'S ALSO
21 SURVIVED BY HIS DAUGHTER, NINA, AND HIS SON, CHRIS. AND MRS.
22 JIMMIE RUTH McCLINTON, WHO PASSED AWAY ON NOVEMBER 20TH. SHE
23 IS THE WIFE OF REVEREND OTTO McCLINTON, PASTOR OF ST. THOMAS
24 MISSIONARY BAPTIST CHURCH IN THE SECOND DISTRICT. SHE SERVED
25 AS FIRST LADY SINCE THE CHURCH WAS ESTABLISHED IN 1994. AND



**The Meeting Transcript of
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1 VERA NORMAN, LONG-TIME RESIDENT OF THE SECOND DISTRICT WHO
2 PASSED AWAY THANKSGIVING WEEK AT THE AGE OF 93. SHE IS THE
3 BELOVED MOTHER OF CHARLES NORMAN, DIRECTOR OF COMMUNITY YOUTH
4 GANG SERVICES IN LOS ANGELES. SHE IS ALSO SURVIVED BY HER
5 OTHER CHILDREN, AL, HENRY, LARRY, MARY AND ANN. AND JOHN A.
6 BRASFIELD, SENIOR, WHO PASSED AWAY EARLY THIS MORNING. HE WAS
7 A LONG-TIME RESIDENT OF THE SECOND DISTRICT AND WAS THE
8 BELOVED FATHER-IN-LAW OF CHARLOTTE A. BRASFIELD, EMPLOYEE OF
9 THE EXECUTIVE OFFICE. HE IS ALSO SURVIVED BY HIS LOVING WIFE,
10 NAOMI BRASFIELD, ONE SON, JOHNNY BRASSFIELD, JR., ONE
11 DAUGHTER, ETHYL MAE JONES, SIX GRANDCHILDREN AND TWO GREAT
12 GRANDCHILDREN. AND RUTH ENDERS, LONG-TIME RESIDENT OF THE
13 SECOND DISTRICT WHO PASSED AWAY ON SATURDAY, DECEMBER 4TH.
14 SHE'S SURVIVED BY HER DAUGHTER, LISA ENDERS TURNSTALL.

15

16 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

17

18 **SUP. BURKE:** I DON'T HAVE ANY OTHER ITEMS.

19

20 **SUP. MOLINA, CHAIR:** NO ITEMS? ALL RIGHT.

21

22 **SUP. BURKE:** DO WE HAVE ANY OTHER ITEMS-- DO WE HAVE ANY OTHER
23 ITEMS... (OFF-MIKE). NO.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** NO? ALL RIGHT. SUPERVISOR YAROSLAVSKY,
2 YOUR SPECIALS.

3

4 **SUP. YAROSLAVSKY:** MADAM CHAIR, I HAVE SEVERAL ADJOURNING
5 MOTIONS. FIRST OF ALL, I'D LIKE TO ASK THAT WE ADJOURN IN THE
6 MEMORY OF JANE ROSEN GLASER, WHO IS THE MOTHER OF PATTY
7 GLASER, WHO PASSED AWAY. PATTY IS ONE OF THE...

8

9 **SUP. KNABE:** I'D LIKE TO BE ON THAT AS WELL.

10

11 **SUP. YAROSLAVSKY:** ALL MEMBERS. SHE'S REPRESENTED US ON A
12 NUMBER OF ISSUES HERE AND AT THE M.T.A.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. ALL MEMBERS ON THAT ITEM.

15

16 **SUP. YAROSLAVSKY:** ALSO ASK THAT WE ADJOURN IN THE MEMORY OF
17 EDITH HARRIS, AN OUTSTANDING LEADER IN JEWISH EDUCATION WHO
18 RECENTLY PASSED AWAY. HER LATE HUSBAND, JOE, WAS A LONG-TIME
19 OFFICER OF THE BUREAU OF JEWISH EDUCATION BOARD OF DIRECTORS.
20 SHE'S SURVIVED BY HER BROTHER, SIDNEY EISENSHTAT, WHO IS A
21 PAST PRESIDENT OF THE BUREAU OF JEWISH EDUCATION. SIDNEY
22 EPSTEIN, NATIVE AND LONG-TIME RESIDENT OF L.A. WHO RECENTLY
23 PASSED AWAY AT THE AGE OF 96. SIDNEY'S FATHER AND UNCLE OPENED
24 THE FIRST KOSHER BUTCHER SHOP IN LOS ANGELES KNOWN AS
25 VOLOSHIN'S ON BROOKLYN AVENUE IN BOYLE HEIGHTS AND HE WAS ONE



The Meeting Transcript of
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1 OF THE FIRST GRADUATES OF U.C.L.A. AT ITS WESTWOOD CAMPUS,
2 HAVING ENROLLED AND BEGUN HIS STUDIES WHEN THE UNIVERSITY WAS
3 STILL LOCATED ON WHAT IS NOW THE LOS ANGELES CITY COLLEGE
4 CAMPUS. HE'S SURVIVED BY HIS DAUGHTER, BARBARA EPSTEIN
5 SALTZMAN, A SON, TSVI HOWARD EPSTEIN, FOUR GRANDCHILDREN AND
6 TWO GREAT GRANDCHILDREN. AND ALSO ASK THAT WE ADJOURN IN THE
7 MEMORY OF ESTHER SMICKLAS, AND I THINK ALL THE MEMBERS WILL
8 WANT TO JOIN ON THIS. SHE IS THE MOTHER OF PAM O'CONNOR, WHO
9 IS A COUNCILWOMAN FROM THE CITY OF SANTA MONICA AND ALSO A
10 MEMBER OF THE M.T.A. BOARD. ESTHER, I THINK WE ALL HAD THE
11 OPPORTUNITY TO MEET HER OVER THE YEARS, WAS A LONG-TIME
12 RESIDENT OF SANTA MONICA, A LEADING CIVIC ACTIVIST WHO
13 RECENTLY PASSED AWAY AT THE AGE OF 93. SHE WAS A LIFELONG AVID
14 READER AND SUPPORTER OF PUBLIC LIBRARIES IN THE COMMUNITY AND
15 A SUPPORTER OF EDUCATION AS WELL AS AN OUTSPOKEN CHAMPION FOR
16 CHILDREN'S AND WOMEN'S ISSUES. SHE WAS ALSO AN ACCOMPLISHED
17 ARTIST WHO ENJOYED DRAWING AND STRETCHING AND, IN 1936, SHE
18 MARRIED EMIL SMICKLAS, ONE OF THE LEADING CHICAGO POLICE
19 DETECTIVES OF HIS ERA AND, WITH HIM, RAISED THEIR FAMILY IN
20 THE CITY'S SOUTH SIDE BEFORE EVENTUALLY MOVING TO THE WEST
21 COAST. SHE'S SURVIVED BY HER DAUGHTER, PAM O'CONNOR, A MEMBER
22 OF THE SANTA MONICA CITY COUNCIL AND TYKE CARAVELLI, AND EMIL
23 SMICKLAS, SIX GRANDCHILDREN AND FIVE GREAT GRANDCHILDREN.
24
25 **SUP. KNABE:** YEAH, I'D LIKE TO BE ON THAT AS WELL, TOO.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. MOLINA, CHAIR:** ALL RIGHT, ALL MEMBERS ON THAT PARTICULAR
3 ADJOURNMENT AND SO ORDERED ON THE OTHER ADJOURNMENTS.

4

5 **SUP. YAROSLAVSKY:** I'D LIKE TO ASK THAT WE TAKE UP-- IS IT ITEM
6 50? ITEM 50.

7

8 **SUP. MOLINA, CHAIR:** OKAY. ITEM 50.

9

10 **SUP. YAROSLAVSKY:** MADAM CHAIR, I WOULD JUST SAY WE HAD A
11 PUBLIC HEARING ON THIS THAT LASTED SOME SIX HOURS LAST MONTH,
12 ABOUT A MONTH-- FIVE, SIX WEEKS AGO. I UNDERSTAND THERE'S ONE
13 PERSON OR TWO PEOPLE WHO WANT TO BE HEARD ON THIS?

14

15 **SUP. MOLINA, CHAIR:** NO, THERE'S THREE, AS I UNDERSTAND, THAT
16 ARE HERE.

17

18 **SUP. YAROSLAVSKY:** ALL RIGHT. I WOULD MOVE THAT WE HAVE A SIX-
19 MINUTE PUBLIC HEARING, TWO MINUTES FOR EACH PERSON, JUST ON--
20 EVEN THOUGH THE PUBLIC HEARING HAS BEEN CLOSED, IT'S NOT A
21 PUBLIC HEARING IN THE LEGAL SENSE, WE ARE NOT REQUIRED TO HAVE
22 IT, BUT AS A COURTESY TO THE PEOPLE WHO CAME DOWN, I WOULD
23 MOVE THAT WE GIVE THEM TWO MINUTES EACH AND...

24



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1 **SUP. MOLINA, CHAIR:** IF THERE'S NO OBJECTION, THEN WE'LL ALLOW
2 THESE PEOPLE TO SPEAK BUT PLEASE UNDERSTAND THAT THE PUBLIC
3 HEARING UNDER THIS PROCESS HAS BEEN CLOSED. CAN I ASK PHILLIP
4 ATWELL, STANLEY LAMPERT AND ANN HOFFMAN TO JOIN US, PLEASE AND
5 YOU ARE LIMITED TO TWO MINUTES. MR. ATWELL? MR. ATWELL, COULD
6 YOU BEGIN?

7

8 **PHILLIP ATWELL:** THANK YOU, MADAM CHAIR AND BOARD MEMBERS. MY
9 NAME IS PHILLIP ATWELL AND I-- EARLIER THIS YEAR, I PURCHASED
10 THE PROPERTY LOCATED AT 2972 TRIUMPHAL CANYON ROAD. IT'S ALSO
11 KNOWN AS PEGASUS CREEK. IT'S AN EQUESTRIAN CENTER. AND I'VE
12 GIVEN YOU A LETTER FROM MY COUNSEL THAT YOU HAVE AND I WOULD
13 LIKE YOU TO LOOK AT THE PHOTOGRAPH ATTACHED TO THE LETTER. MY
14 PROPERTY HAS BEEN LISTED AS CONTAINING A SIGNIFICANT RIDGELINE
15 THAT APPEARS IN THE RIDGELINE MAP YOU ARE ABOUT TO ADOPT AND
16 EXTENDS FROM TOP OF THE MOUNTAIN IN THE BACKGROUND, THAT IS
17 NOT PART OF MY PROPERTY, DOWN TO THE FLAT AREA OF MY PROPERTY
18 MARKED WITH THE "X." I HAD HOPED TO BUILD MY HOME HERE WHERE
19 THE "X" IS MARKED. IT IS A FLAT AREA AND IT IS A NATURAL
20 BUILDING SITE. HOWEVER, BECAUSE OF THIS MAP, THERE'S A
21 SIGNIFICANT RIDGELINE, IT WILL BECOME UNBUILDABLE ONCE THE
22 ORDINANCE TAKES EFFECT UNLESS I CAN PROVE I'M ENTITLED TO A
23 VARIANCE, WHICH MAY BE IMPOSSIBLE. WHEN WE THINK OF
24 RIDGELINES, WE THINK OF SOMETHING LIKE MOUNTAINS BEHIND MY
25 PROPERTY, NOT SOMETHING THAT IS AT THE BOTTOM-- AT THE BOTTOM



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1 OF THE SLOPE, LIKE IN THE BUILDING SITE OF MY PROPERTY. I'M
2 ASKING THAT YOU REMOVE MY BUILDING FROM THE SITE MAP PLAN OF
3 SIGNIFICANT RIDGELINES AND CHANGE THE MAP SO I CAN PUT MY
4 HOUSE THERE, WHERE I INTENDED TO PUT IT.

5

6 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. NEXT WE HAVE MR. LAMPERT.

7

8 **STANLEY LAMPERT:** GOOD AFTERNOON-- I GUESS IT'S STILL GOOD
9 MORNING. I DREW DUTY THIS MORNING BECAUSE ONE OF MY CLIENTS
10 JUST HAD A BABY AND THE OTHER ONE LOST HIS GRANDMOTHER AND SO
11 I'M PRESSED INTO SERVICE TODAY. I'M HERE ON BEHALF OF A SERIES
12 OF PROPERTY OWNERS WHO HAVE LOTS THAT HAVE BEEN DESIGNATED AS
13 SIGNIFICANT RIDGELINES. I'VE PRESENTED LETTERS FOR EACH OF THE
14 PROPERTIES THAT HAVE BEEN MAPPED. YOU'RE ABOUT TO ADOPT TODAY
15 A MAP THAT WOULD IDENTIFY VARIOUS RIDGELINES AND WE HAVE BEEN
16 ASKING THAT THE MAP BE MODIFIED TO SIMPLY DELETE PROPERTIES
17 THAT DON'T APPEAR TO BE RIDGELINES. IF YOU TAKE A LOOK AT THE
18 FIRST LETTER THAT I GAVE YOU, EXHIBIT 2, YOU'LL SEE AN
19 EXAMPLE, IT'S AN EXAMPLE OF A PROPERTY WHERE THE RIDGELINE WAS
20 DRAWN FROM THE TOP OF THE MOUNTAINS THAT FORM THE SKYLINE INTO
21 THE CANYON. AND IF YOU TAKE A LOOK AT THE UPPER PHOTOGRAPH IN
22 EXHIBIT 2 OF THE FIRST LETTER, YOU'LL SEE THAT IT DROPS ALL
23 THE WAY DOWN INTO THE DRAINAGE, WELL BELOW THE SKYLINE.
24 TECHNICALLY, ALL THE HOUSES THAT YOU SEE IN THAT PHOTOGRAPH
25 WOULD REQUIRE VARIANCES BECAUSE THEIR ROOFLINES ARE WITHIN 50



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1 FEET OF THE ELEVATION OF THOSE RIDGES. SIMILARLY, IF YOU TAKE
2 A LOOK AT EXHIBIT 3 OF THE SECOND LETTER AND EXHIBIT 4 OF THE
3 SECOND LETTER, YOU SEE WHERE THE RIDGELINES HAVE ESSENTIALLY
4 BEEN DRAWN ALL THE WAY DOWN TO THE HIGHWAY. AND THE CONCERN,
5 AGAIN, IS THAT IT MAKES SENSE WHEN YOU LOOK AT THE LAND IN THE
6 BACKGROUND THAT THOSE THINGS WOULD CONSTITUTE RIDGELINES THAT
7 WOULD BE SIGNIFICANT AND AFFECT THE SKYLINE BUT, BY DRAWING
8 THE RIDGELINE ALL THE WAY DOWN TO THE HIGHWAY, YOU'RE PICKING
9 UP ESSENTIALLY SLOPING LAND AND ANYTHING WITHIN 50 FEET OF THE
10 ELEVATION OF THOSE THINGS THAT WOULD AGAIN REQUIRE A VARIANCE.
11 IF YOU TAKE A LOOK AT EXHIBIT 2 OF THE THIRD LETTER,
12 ESSENTIALLY, THE RIDGELINE WAS DRAWN ON LAND THAT IS IN THE
13 BOTTOM OF THE CANYON AND THE SAME ISSUE APPLIES. EQUALLY, IF
14 YOU LOOK AT THE LAST EXHIBIT OF THE LAST LETTER, YOU SEE ALL
15 THE RIDGELINES IN THE BACKGROUND AND NO ONE'S DISPUTING THAT
16 THOSE WOULD CONSTITUTE RIDGELINES BUT THE LAND IN THE
17 FOREGROUND HAS BEEN MAPPED AS A RIDGELINE, WHICH YOU CAN'T SEE
18 UNLESS YOU CLIMB ANOTHER MOUNTAIN. SO ALL WE'RE SAYING IS THAT
19 THESE THINGS DON'T GENERALLY CONSTITUTE WHAT I THINK THE NORTH
20 AREA PLAN CONTEMPLATED AND WE ARE SIMPLY ASKING THAT THE MAP
21 BE MODIFIED TO ACCOUNT FOR THAT. THANK YOU.

22

23 **SUP. MOLINA, CHAIR:** THANK YOU, MR. LAMPERT MISS HOFFMAN?

24



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1 **ANNA HOFFMAN:** THANK YOU FOR HAVING US THIS MORNING,
2 SUPERVISORS. THE GRADING AND RIDGELINE ORDINANCE IS A TAKING
3 OF THE VIEW EASEMENTS BELONGING TO THE OWNERS OF THE SO-CALLED
4 RIDGELINE PARCELS. AS A LIFELONG DEMOCRAT, I'M REALLY DEEPLY
5 OFFENDED AT THIS CIVIL RIGHTS VIOLATION OF THE GROSSEST
6 MAGNITUDE. IT'S INCREDIBLE THAT THE GOVERNMENT WOULD JUST
7 DRIVE DOWN THE STREET AND TAKE THESE LOTS AWAY FROM OWNERS AND
8 IT'S A VERY, VERY, VERY DANGEROUS PRECEDENT FOR ALL OF THE
9 DISTRICTS. VIEW EASEMENTS ARE FUNGIBLE ASSETS WITH A WELL
10 ESTABLISHED MARKET VALUE AND THIS ORDINANCE IS A TAKING
11 WITHOUT COMPENSATION OF THESE INTERESTS. BUT THE DEFINITION OF
12 THE RIDGELINE IS SO VAGUE IN THIS ORDINANCE AND SO DIFFERENT
13 FROM THE ONE IN THE CASTAIC ORDINANCE THAT IT'S JUST AN OPEN
14 FORMULA FOR LAWSUITS AND LITIGATION THAT'S GOING TO COST THE
15 COUNTY MILLIONS. IT'S ALREADY BEGINNING. THE DEFINITION IS A
16 LINE FORMED BY THE MEETING OF THE TOPS OF SLOPING SURFACES OF
17 LAND, QUOTING THE ORDINANCE, AND IT SAYS GEOLOGIC CONDITIONS
18 IN THE NORTH AREA MAKE THIS A COMMON CONDITION. WELL, I AM
19 ARGUING TODAY THAT THERE ISN'T A FLAT PIECE OF LAND IN THE
20 SANTA MONICA MOUNTAINS AND THERE ARE 5,000 LOTS AND THERE'S NO
21 QUANTITATIVE MEASUREMENT THAT THE HILLS YOU'VE IDENTIFIED AS
22 SIGNIFICANT ARE SIGNIFICANT. IN FACT, SOME OF THEM ARE AT THE
23 VERY BOTTOM OF CANYONS AT ARE LOWER ELEVATION OF 2,000 FEET
24 BELOW THE REAL RIDGELINES. SO, BASICALLY, THIS IS AN ARBITRARY
25 DEFINITION AND, ON BEHALF OF THE OWNERS OF PARCELS DESIGNATED



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1 AS RIDGELINES IN THE ATTACHED LISTS, WE'RE OBJECTING TO THEIR
2 DESIGNATION BECAUSE THEY WERE PERFORMED IN A COMPLETELY
3 ARBITRARY FASHION WITH NO STANDARDIZATION OR QUANTIFICATION.
4 ALSO, THIS ORDINANCE VIOLATES C.E.Q.A. BECAUSE IT REQUIRES A
5 CONDITIONAL USE PERMIT FOR ONE-HALF OF A CUBIC YARD OF GRADING
6 ONCE YOU'VE REACHED YOUR 5,000 SQUARE FEET AND THAT'S NOT WHAT
7 C.E.Q.A. WAS DESIGNED FOR. THIS IS UNPRECEDENTED TO HAVE A
8 CUMULATIVE BENCHMARK HERE WHERE, AS SOON AS YOU HIT 5,000,
9 EVERYTHING ELSE IS A C.E.Q.A. REQUIREMENT. SO THANK YOU AND
10 PLEASE ACCEPT MY SUBMISSION OF ALL THESE ADDITIONAL DOCUMENTS.
11 THANK YOU.

12

13 **SUP. MOLINA, CHAIR:** THANK YOU. THANK YOU SO VERY MUCH. THAT
14 COMPLETES THE TESTIMONY. MR. YAROSLAVSKY?

15

16 **SUP. YAROSLAVSKY:** MADAM CHAIR, THANK YOU. WILL STAFF PLEASE
17 RESPOND ON THE ONE-- TO ALL THE COMMENTS BRIEFLY SINCE ALL OF
18 THIS, I JUST WANT-- ALL OF THIS HAS BEEN KNOWN AND HAS BEEN
19 PART OF THE PUBLIC HEARING PROCESS AT THE PLANNING COMMISSION
20 AND HERE FOR WELL OVER A YEAR, MAYBE CLOSER TO TWO YEARS. IT'S
21 BEEN IN THE FORMULATION FOR FOUR YEARS. I THINK THE BOARD
22 SHOULD KNOW THAT MR. LAMPERT HAS ABOUT A DOZEN OR MORE
23 REQUESTS FOR EXEMPTIONS FROM THIS ORDINANCE SITTING UP IN MY
24 OFFICE. I THINK ANY EXEMPTION WOULD BE-- THAT WAS NOT RATIONAL
25 AND JUSTIFIED, WOULD BE-- TALK ABOUT A LEGAL MISTAKE, WOULD BE



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1 A HUGE MISTAKE. EVERY ONE OF THESE RIDGELINES HAS BEEN LOOKED
2 AT BY THE STAFF. I'M GOING TO ASK THE STAFF TO SPEAK TO THE
3 ONES THAT HAVE BEEN RAISED HERE, EVEN THOUGH WE RAISED-- THIS
4 WAS RAISED LAST WEEK. THIS IS WHY WE CLOSED THE PUBLIC HEARING
5 LAST WEEK. I BELIEVE THAT MR. LAMPERT, WHOSE CLIENTS' WEBSITES
6 SAYS THEY PLAN TO SUE THE COUNTY REGARDLESS OF WHAT WE DO HERE
7 TODAY AND WHAT WE DID HERE A MONTH AGO SO WE'RE-- AND I THINK
8 WE'VE DONE A VERY CAREFUL JOB IN DOING THIS IN ACCORDANCE WITH
9 THE LAW AND FOLLOWING IT METICULOUSLY AND I THINK WE'RE BEING
10 DRAWN INTO SOMETHING HERE THAT WOULD CREATE PROBLEMS FOR US
11 LEGALLY. AND SO I WANT TO JUST BE VERY CLEAR, THERE ARE
12 RIDGELINE PROTECTION ORDINANCES ALL OVER THIS STATE, ALL OVER
13 THIS STATE IN THE COASTAL ZONE, AND WE ARE ONE OF THE FEW
14 COASTAL ZONE AREAS IN CALIFORNIA WHICH HAS NO PROTECTION ON
15 RIDGELINE DEVELOPMENT AT ALL. AND THERE ARE FLAT PROPERTIES IN
16 THE SANTA MONICA MOUNTAINS AND THERE'S CERTAINLY PROPERTIES
17 THAT ARE NOT-- PLENTY OF PROPERTIES THAT ARE NOT RIDGELINES.
18 AND, AS I LOOK AT THIS PARTICULAR PROPERTY THAT THE FIRST
19 GENTLEMAN GAVE US A PICTURE OF, THERE'S A LOT OF FLAT PROPERTY
20 IN HIS PROPERTY, AND HE JUST WANTS TO BUILD ON THE RIDGELINE.
21 YOU DON'T WANT TO BUILD ON THE FLAT PART. AND THAT'S PRECISELY
22 WHAT WE'VE BEEN TRYING TO ENCOURAGE IS AVOIDANCE, WHERE IT'S
23 POSSIBLE, OF DESTRUCTION OF IRREPLACEABLE RIDGELINES AND
24 ENCOURAGING PEOPLE TO BUILD WHERE THERE'S LESS DAMAGE TO THE



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1 ENVIRONMENT. NOW, WOULD YOU JUST BE SPECIFIC ON THE COMMENTS
2 THAT WERE MADE HERE, RON?

3

4 **RON HOFFMAN:** YES, SIR. I'M RON HOFFMAN, REPRESENTING THE
5 DEPARTMENT OF REGIONAL PLANNING. THE RIDGELINES THAT ARE BEING
6 REQUESTED TO BE REMOVED ON TODAY'S AGENDA, THEY HAVE BEEN THE
7 SUBJECT OF A PUBLIC WORKSHOP BEGINNING LAST MARCH; REGIONAL
8 PLANNING COMMISSION HEARINGS MARCH, APRIL AND MAY; AND A BOARD
9 OF SUPERVISORS HEARING IN OCTOBER. DURING THAT PERIOD, VARIOUS
10 PROPERTY OWNERS ASKED US TO TAKE A SECOND LOOK AT THE
11 RIDGELINES AS DENOTED ON THEIR PROPERTIES AND, IN SOME CASES,
12 WE RECOMMENDED TO THE BOARD THAT THERE BE RIDGELINE SEGMENTS
13 REMOVED OR REDUCED AND THE BOARD DID TAKE THAT ACTION LAST
14 OCTOBER. THE RIDGELINES, SPECIFICALLY FOR MR. ATWELL'S
15 PROPERTY, WE LOOKED AT THAT AND I MUST POINT OUT THAT WE ONLY
16 RECEIVED THIS INFORMATION YESTERDAY. AND SO WHAT WE DID IS
17 LOOK AT ALL OF OUR RESOURCES, OUR CONTOUR MAPS, OUR AERIAL
18 PHOTOGRAPHS, AND TOOK ANOTHER LOOK AT THE CRITERIA THAT WERE
19 USED TO DEVELOP THESE RIDGELINES. AND WE HAVE CONCLUDED THAT
20 WITH-- IN THE CASE OF MR. ATWELL AND THE OTHERS SUBMITTED BY
21 MR. LAMPERT, THAT THEY ALL DO MEET THE CRITERIA FOR A
22 SIGNIFICANT RIDGELINE. AND CERTAINLY WITH MR. ATWELL'S
23 PROPERTY, THERE IS AN ABUNDANCE OF FLAT LAND AT THE FRONT PART
24 OF HIS PROPERTY NEAR THE PUBLIC ROAD, WHICH IS ONE OF THE
25 THINGS THAT THIS ORDINANCE IS ATTEMPTING TO DO, IS TO MOVE



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1 DEVELOPMENT CLOSER TO THE ROADS, WHICH WOULD RESULT IN LESS
2 ENVIRONMENTAL DISRUPTION. THE SUGGESTION THAT THE RIDGELINE
3 PROTECTION PROVISIONS OF THIS ORDINANCE ARE SIGNIFICANTLY
4 DIFFERENT THAN THOSE WITH THE CASTAIC COMMUNITY STANDARDS
5 DISTRICT THAT WAS ADOPTED BY THE BOARD RECENTLY STEM BASICALLY
6 FROM THE FACT THAT THE PLAN, THE SANTA CLARITA VALLEY PLAN,
7 LOOKS AT RIDGELINES IN A SIGNIFICANTLY DIFFERENT WAY THAN THE
8 NORTH AREA, THE SANTA MONICA MOUNTAINS NORTH AREA PLAN DOES.
9 THE SANTA MONICA MOUNTAINS NORTH AREA PLAN HAS MORE THAN A
10 DOZEN POLICIES RELATED TO RIDGELINE AND HILLSIDE PROTECTION.
11 THE CASTAIC-- THE PLAN THAT THE CASTAIC COMMUNITY STANDARDS
12 DISTRICT DID NOT HAVE THAT KIND OF SEVERE AND PROTECTIVE
13 NATURE OF THE POLICIES. SO I THINK THAT IS THE REASON WHY
14 THERE'S A DIFFERENT DEFINITION AND DIFFERENT REGULATIONS.
15 THESE ARE TWO VERY DRAMATICALLY DIFFERENT PARTS OF THE COUNTY.
16 AND SO PART OF THE PURPOSE OF A COMMUNITY STANDARDS DISTRICT
17 IS TO TAILOR THE STANDARDS TOWARDS THE DIFFERENCES IN THOSE
18 COMMUNITIES. SO I THINK, BASED ON THE POLICIES IN THE PLAN,
19 WHICH WAS ADOPTED BY THE BOARD, THE CRITERIA THAT ARE
20 CONTAINED IN THE PROPOSED ORDINANCE, WHICH WE APPLIED IN OUR
21 REVIEW OF THESE RIDGELINES, I MUST SAY THAT THE STUFF DID
22 VISIT THE FOUR LETTERS THAT WERE SUBMITTED YESTERDAY. ALL
23 SITES HAVE BEEN VISITED BY THE STAFF PREVIOUSLY. AND STAFF
24 STILL FIRMLY BELIEVES THAT THESE ARE SIGNIFICANT RIDGELINES.
25



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1 **SUP. YAROSLAVSKY:** THANK YOU. MADAM CHAIR, THE ORDINANCE BEFORE
2 US TODAY REFLECTS THE-- REFLECTS YEARS OF WORK BY THIS COUNTY,
3 BY THE COUNTY STAFF, BY MY STAFF, BY THE COMMUNITY, MOST
4 IMPORTANTLY, AND WE HAD A LENGTHY PUBLIC HEARING, WE HAD SOME
5 CHANGES, RECOMMENDED SOME CHANGES, WHICH ARE REFLECTED IN THIS
6 ORDINANCE. WE REMOVED THE 15,000-SQUARE-FOOT PAD LIMITATION--
7 OR DISTURBED AREA LIMITATION-- OR THRESHOLD, I SHOULD SAY, AND
8 WE, AT MRS. BURKE'S SUGGESTION, EXEMPTED TURNAROUNDS IN THE--
9 DRIVEWAY TURNAROUNDS FROM THE GRADING CALCULATION. BUT,
10 ESSENTIALLY, THE GUTS OF THIS THING REMAINS INTACT AND THE
11 PURPOSES OF THE NORTH AREA PLAN, WHICH WAS ADOPTED BY THIS
12 BOARD FOUR YEARS AGO, ARE ACCOMPLISHED BY THIS ORDINANCE.
13 THERE ISN'T A SINGLE PERSON WHO, IF GIVEN A CHOICE, WHO OWNS
14 PROPERTY, WOULD NOT WANT TO HAVE MORE DEVELOPMENT RIGHTS THAN
15 LESS DEVELOPMENT RIGHTS. THERE'S NO DOUBT ABOUT THAT. AND,
16 ALTHOUGH THERE ARE MANY PROPERTY OWNERS HERE WHO DO OWN
17 RIDGELINE DEVELOPMENT, WHO HAVE SUPPORT THIS ORDINANCE, ODDLY
18 ENOUGH, QUITE A FEW, BUT WE HAVE NOT TAKEN AWAY ANYBODY'S
19 DEVELOPMENT RIGHTS HERE. AND ON THE GRADING, THIS IS, AS WE
20 SAID LAST TIME, THIS IS NOT AS RESTRICTIVE AS VIRTUALLY EVERY
21 OTHER MUNICIPALITY IN THE SANTA MONICA MOUNTAINS AREA. THEY
22 ALL, WHETHER IT'S CALABASAS OR AGOURA HILLS OR MALIBU, HAVE
23 STRICTER GRADING REQUIREMENTS THAN WE DO. SO I WOULD ASK THAT
24 WE SUPPORT THIS AND PUT THIS TO BED TODAY. THANK YOU.

25



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1 **SUP. BURKE:** I'D LIKE TO...

2

3 **SUP. MOLINA, CHAIR:** MR. ANTONOVICH. THEN MS. BURKE.

4

5 **SUP. ANTONOVICH:** LET ME JUST, ONCE AGAIN FOR THE RECORD, THIS
6 ORDINANCE CREATES A DISCRETIONARY REVIEW PROCESS THAT BECOMES
7 A TOOL FOR PREVENTING THE DEVELOPMENT OF A HOME ON A PIECE OF
8 PROPERTY. WHEN THIS NEW ORDINANCE PROPERTY-- SAY, PROPERTY
9 OWNERS IN THE NORTH AREA ARE NOW GOING TO BE REQUIRED TO
10 SECURE THE BLESSING OF THEIR NEIGHBORS OR THE LOCAL HOMEOWNERS
11 ASSOCIATION OR THE DEPARTMENT OF REGIONAL PLANNING TO BUILD A
12 MODEST HOME, CONSTRUCT A HORSE CORRAL OR EVEN GRADE A
13 DRIVEWAY. FOR DECADES, THESE INDIVIDUALS HAVE MAINTAINED THEIR
14 PROPERTIES, FENCED THEM FOR SAFETY, CLEARED BRUSH PURSUANT TO
15 COUNTY FIRE REGULATIONS AND MAINTAINED LIABILITY INSURANCE AND
16 PAID PROPERTY TAXES TO THE COUNTY OF LOS ANGELES. NOW, THEIR
17 GOVERNMENT, THE COUNTY, IS TURNING AROUND AND SUBJECTING THESE
18 INDIVIDUALS TO A VERY COSTLY, CUMBERSOME, AND, AT TIMES,
19 ARBITRARY PROCESS. AND EACH OF OUR OFFICES HAVE RECEIVED
20 HUNDREDS OF COMPLAINTS ABOUT DELAYS ENCOUNTERED SECURING A
21 MERE PLOT PLAN APPROVAL IN THE NORTH AREA. BY ADOPTING THE
22 ORDINANCE, THE BOARD MAKES IT EVEN MORE DIFFICULT TO BUILD A
23 MODEST HOME. THE GENERAL PLAN OF ZONING ALLOW FOR THE
24 DEVELOPMENT OF A SINGLE-FAMILY DWELLING, AND THIS IS
25 IMPORTANT, IF THE GENERAL PLAN AND ZONING ALLOW FOR THE



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1 BUILDING OF A SINGLE DWELLING, A PROPERTY OWNER SHOULD NOT BE
2 BURDENED WITH AN ADDITIONAL PROCESS THAT TAKES YEARS AND COSTS
3 SEVERAL THOUSAND DOLLARS TO BUILD THEIR HOME. WHILE THERE'S
4 BEEN SOME TESTIMONY IN SUPPORT OF THIS PROPOSAL, THERE HAVE
5 BEEN-- A MAJORITY OF OUR WRITTEN AND ORAL TESTIMONY HAS BEEN
6 IN OPPOSITION TO THIS PROPOSAL. WHEN THE BOARD ADOPTED THE
7 COMMUNITY STANDARDS DISTRICTS IN OTHER AREAS, SPECIFICALLY,
8 ACTON, AQUA DOLCE, ALTADENA, EAST PASADENA AND, MOST RECENTLY,
9 CASTAIC, RESIDENTS CAME DOWN TO THE BOARD AND THERE WAS FULL
10 UNANIMITY OF SUPPORT BETWEEN THE RESIDENTS, THE TOWN COUNCILS
11 AND THE COMMUNITY. THE BUILDING INDUSTRY ASSOCIATION, ALONG
12 WITH EVERY MAJOR PROPERTY OWNER AND EVEN THE CHAMBER OF
13 COMMERCE, SUPPORTED THAT CASTAIC PLAN, WHICH IS A MODEL FOR
14 HOW LAND USE PLANNING IN THE COUNTY CAN BE DONE THROUGH A
15 CONSENSUS OF THE GOVERNED. THERE IS NO EFFORT TO ACHIEVE THIS
16 CONSENSUS WITH RESPECT TO THE PROPOSED ORDINANCE AND THAT IS
17 SIMPLY POOR PLANNING AND POOR PUBLIC POLICY. TO APPROVE THE
18 ORDINANCE, THE BOARD IS ENDORSING A PROCESS THAT IS DIVISIVE
19 AND UNFAIR AND NOT KEEPING WITH THE CONCEPT OF RESPONSIVE
20 GOVERNMENT. AND, AGAIN, THE EQUESTRIAN COMMUNITY HAS BEEN
21 UNDER ATTACK AND THERE ARE COMMUNITIES I KNOW IN GLENDALE AND
22 BURBANK AND OTHER AREAS WHERE THEY'VE SPECIFICALLY ALLOWED, TO
23 A PARTICULAR AREA, THAT THEY CAN HAVE EQUESTRIANS. HERE,
24 THERE'S A GREAT FEAR THAT THIS PROPOSAL WILL BE A SLAP IN THE
25 FACE OF THOSE EQUESTRIAN OWNERS WHO WANT TO BUILD A CORRAL FOR



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1 THEIR HORSES OR BUILD A HOME WITH A CORRAL IN ORDER TO ENJOY
2 THE EQUESTRIAN LIFESTYLE. SO, ONCE AGAIN, I WOULD OPPOSE THIS
3 PROPOSAL BEFORE THE BOARD TODAY.

4

5 **SUP. MOLINA, CHAIR:** YOU'RE PROPOSING WHAT? YOUR MOTION? MR.
6 ANTONOVICH? YOU'RE PROPOSING CHANGES OR NO?

7

8 **SUP. ANTONOVICH:** NO, I...

9

10 **SUP. MOLINA, CHAIR:** JUST OPPOSING IT. ALL RIGHT.

11

12 **SUP. BURKE:** I JUST HAVE A COUPLE OF QUESTIONS. ARE ALL OF
13 THESE ON THE RIDGELINE OR WOULD YOU EXPLAIN THE VIEW FACE OR
14 IS THAT SEPARATE FROM THE RIDGELINE OR IS THAT PART OF THE
15 RIDGELINE?

16

17 **RON HOFFMAN:** THE RIDGELINES THAT HAVE BEEN IDENTIFIED ON OUR
18 MAP ARE THE VERY TOPS OF MOUNTAIN PEAKS OR A LINE OF HIGH
19 GROUND AS THEY EITHER FORM THE BACKDROP TO THE COMMUNITY OR
20 RIDGES THAT COME DOWN FROM THEM AND FORM A FOREGROUND RIDGE
21 THAT YOU WOULD SEE AS YOU DO WHEN YOU DRIVE THROUGH THE
22 MOUNTAINS, YOU SEE MANY LAYERS OF RIDGES. SO THIS ORDINANCE
23 AND THE MAP IDENTIFIES A NUMBER OF THOSE KINDS OF RIDGES
24 THROUGHOUT THE COMMUNITY.

25



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1 **SUP. BURKE:** ARE THERE PEOPLE WHO ARE ON ONE OF THOSE VIEW
2 FACES THAT WILL NOT BE ABLE TO BUILD ANY HOME AT ALL AS A
3 RESULT OF THE ORDINANCE, JUST WITH YOUR EVALUATION OF WHAT THE
4 CRITERIA WOULD BE WHEN THEY APPLIED FOR CONDITIONAL USE?

5

6 **RON HOFFMAN:** THE PROPERTY OWNERS WHAT HAVE A RIDGE GOING
7 THROUGH THEIR PROPERTY, THE ORDINANCE REQUIRES THAT THEY BE
8 SET BACK 50 FEET HORIZONTALLY FROM THAT RIDGE AND VERTICALLY
9 FROM THAT RIDGE. THE ORDINANCE ALSO PROVIDES, SO THAT THEY--
10 IF THERE WERE, AS IN MR. ATWELL'S CASE, HE WOULD LIKE TO BUILD
11 ON THE RIDGE AT THE REAR OF HIS PROPERTY, THERE IS FLAT LAND
12 IN THE FRONT OF HIS PROPERTY. SO THERE WERE, IN MANY CASES...

13

14 **SUP. BURKE:** HE WOULD BE ABLE TO BUILD, HE JUST WOULD JUST
15 PROBABLY NOT HAVE A VIEW? IS THAT THE DIFFERENCE?

16

17 **RON HOFFMAN:** HE WOULD NOT BE ABLE TO BUILD UP ON THE HIGHEST
18 PART OF HIS PROPERTY, WHICH WE'VE IDENTIFIED AS A RIDGE, SO HE
19 WOULD NOT HAVE THAT VIEW ASPECT FROM HIS HOUSE. BUT IF
20 SOMEONE'S PROPERTY WAS SO CONFIGURED THAT THE LOCATION OF THAT
21 RIDGELINE WOULD, IN A SENSE, PREVENT THEM FROM BUILDING, THE
22 ORDINANCE ALLOWS FOR A VARIANCE PROCEDURE TO BE APPLIED FOR SO
23 THAT SOMEONE-- THERE WOULD NOT BE A TAKING OF THEIR PROPERTY
24 SO THAT THEY WOULD HAVE THE OPPORTUNITY TO SHOW THAT THEY CAN



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1 BUILD IN THAT PART OF THE PROTECTED ZONE OF THE RIDGELINE AND
2 CAUSE MINIMAL DISRUPTION TO THE ENVIRONMENT.

3

4 **SUP. BURKE:** YOU KNOW, I'M GOING TO SUPPORT THE ORDINANCE BUT I
5 DO THINK THERE SHOULD BE SET UP SOME MECHANISM OF WHERE
6 EVERYONE DOESN'T HAVE TO WAIT TWO OR THREE YEARS TO GET THAT
7 THROUGH. THERE HAS TO BE SET UP, AND I WOULD HOPE THAT THERE
8 IS SOME DIRECTION, THAT THERE IS THE ABILITY TO FILE THIS
9 WITHOUT \$20,000, YOU KNOW, TO FILE FOR A VARIANCE AND THAT
10 THERE IS SOME PRIORITY GIVEN. BECAUSE WHAT'S HAPPENING,
11 WHENEVER YOU INSTITUTE SOMETHING LIKE THAT THAT AFFECTS
12 PEOPLE, AND THEN YOU THEN SAY YOU HAVE TO, IN ADDITION, GO
13 THROUGH THE WHOLE, LONG PROCESS, IT IS UNFAIR. SO I WOULD HOPE
14 THAT THERE'S SOME PRIORITY THAT'S ESTABLISHED WITHIN PLANNING
15 SO THAT PEOPLE CAN GO THROUGH THIS AND IT WILL NOT BE A
16 TREMENDOUS DELAY FOR THEM TO BE ABLE TO QUALIFY THEIR HOUSE AS
17 A RESULT OF THE ORDINANCE. AND IS THERE ANYTHING IN THE WIND
18 OR ANYTHING PLANNED FOR THAT?

19

20 **RON HOFFMAN:** CERTAINLY, IF THAT'S THE DESIRE OF THE BOARD TO
21 PLACE A HIGH PRIORITY ON ANY VARIANCE CASE SUBMITTED IN THE
22 SANTA MONICA MOUNTAINS AS A RESULT OF THIS ORDINANCE, THE
23 DEPARTMENT OF REGIONAL PLANNING COULD DO THAT.

24

25 **SUP. BURKE:** MR. YAROSLAVSKY, ARE YOU WILLING TO DO THAT?



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1
2 **SUP. YAROSLAVSKY:** I DON'T HAVE ANY PROBLEM. IN FACT, I WISH WE
3 WOULD HAVE DONE THIS 10 YEARS AGO. I AGREE WITH YOU TOTALLY.
4 PART OF THE PROBLEM, I WILL TELL YOU VERY CANDIDLY, IS ON OUR
5 SIDE. THE COMMISSION MEETS FOR A COUPLE HOURS-- WHAT IS IT,
6 EVERY WEEK? EVERY WEEK. THEN, WHEN LUNCHTIME COMES, THEY BREAK
7 AND THEY DON'T COME BACK AND IT TAKES FOREVER. THIS THING, FOR
8 EXAMPLE, THIS VERY ORDINANCE HAD SEVERAL HEARINGS BEFORE THE
9 PLANNING COMMISSION-- AND SO THAT'S ONE THING. THE SECOND
10 PROBLEM THAT WE HAVE AND I JUST WANT TO POINT IT OUT, WE HAD A
11 NUMBER OF PEOPLE TESTIFY AT THE PUBLIC HEARING WHO SAID THAT
12 IT TOOK THEM FOREVER TO GET THEIR CONDITIONAL USE. WE WENT
13 BACK AND CHECKED IT OUT, WHAT WAS THE PROBLEM, AND IN EVERY
14 CASE, THE PROBLEM WAS THE APPLICANT. THE APPLICANT DIDN'T HAVE
15 ALL OF HIS INFORMATION TOGETHER, DIDN'T HAVE ALL OF HIS SOILS
16 TEST TOGETHER, DIDN'T HAVE ALL OF HIS OAK TREE INFORMATION
17 TOGETHER AND, ONCE THEY DID AND SUBMITTED IT, THE PROCESS
18 MOVED RELATIVELY QUICKLY. SO, WHEN SOMEBODY COMES UP HERE AND
19 SAYS, "IT TOOK ME TWO YEARS," AS ONE GENTLEMAN DID, "2-1/2
20 YEARS AND I STILL HAVEN'T HAD MY C.U.P.," HIS CONDITIONAL USE
21 PERMIT, THE FACT IS, HE DOES HAVE HIS CONDITIONAL USE PERMIT
22 AND ABOUT TWO OF THOSE TWO AND A HALF YEARS, OVER TWO OF THOSE
23 YEARS WERE AS A RESULT OF HIS NOT BEING READY FOR HIS
24 SUBMISSION. SO IT'S ON BOTH SIDES. BUT I TOTALLY AGREE. I
25 THINK THAT, ONCE SOMEBODY MAKES A SUBMISSION, MRS. BURKE, IF



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1 WE HAVE TO PUT IN MORE STAFF, THAT'S WHAT WE'RE CHARGING THE
2 FEES AND THEY'RE NOT 20,000 FOR A CONDITIONAL USE PERMIT. IT'S
3 \$4,200 ON PROJECTS WHICH ARE MULTIMILLION DOLLARS IN NATURE
4 SO-- BUT THAT'S SUPPOSED TO RECOVER OUR COSTS AND WE SHOULD
5 HIRE ENOUGH PEOPLE, IF WE HAVE A GREATER VOLUME OF CASES OR IF
6 WE WANT TO EXPEDITE THEM, THEN WE OUGHT TO HIRE MORE PEOPLE,
7 BECAUSE WE'RE GOING TO RECOVER THE COSTS FOR THEM. AND WE OWE
8 IT TO ANYBODY TO GIVE THEM A "YES" OR "NO" ANSWER AS QUICKLY
9 AS POSSIBLE. AND THEY'RE USUALLY GOING TO GET THE "YES"
10 ANSWER. IT MAY NOT BE THE "YES" THEY WERE LOOKING FOR BUT, AS
11 I'VE SAID TO-- HERE LAST TIME, I CANNOT RECALL, SINCE I'VE
12 BEEN HERE, I KNOW THERE HASN'T BEEN A SINGLE CONDITIONAL USE
13 PERMIT WHICH WE HAVE DISAPPROVED. AND, WHEN I WAS WITH THE
14 CITY OF L.A. FOR 19-1/2 YEARS, THE ONLY CONDITIONAL USE PERMIT
15 THAT I THINK WE EVER DISAPPROVED WAS A LIQUOR LICENSE BUT NOT
16 A DEVELOPMENT PERMIT. SO I THINK YOUR SUGGESTION IS A GOOD
17 ONE.

18

19 **SUP. MOLINA, CHAIR:** ALL RIGHT.

20

21 **SUP. BURKE:** WE'VE HAD DISAPPROVALS IN MY DISTRICT, ONE OF
22 WHICH WENT TO A LAWSUIT.

23

24 **SUP. KNABE:** YEAH. I MEAN, THERE'S BEEN NUMEROUS DISAPPROVALS
25 OF C.U.P.S.



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1

2 **SUP. YAROSLAVSKY:** RIGHT. MOVE APPROVAL, MADAM CHAIR.

3

4 **SUP. KNABE:** ROLL CALL.

5

6 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT ITEM IS BEFORE US. IT'S
7 BEEN MOVED.

8

9 **CLERK VARONA-LUKENS:** AND I THINK, FOR THE RECORD, SUPERVISORS
10 KNABE AND ANTONOVICH ARE VOTING "NO."

11

12 **SUP. MOLINA, CHAIR:** WHY DON'T WE CALL THE ROLL?

13

14 **CLERK VARONA-LUKENS:** ALL RIGHT. SUPERVISOR BURKE?

15

16 **SUP. BURKE:** AYE.

17

18 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

19

20 **SUP. YAROSLAVSKY:** AYE.

21

22 **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?

23

24 **SUP. KNABE:** NO.

25



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1 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

2

3 **SUP. ANTONOVICH:** NO.

4

5 **CLERK VARONA-LUKENS:** AND SUPERVISOR MOLINA?

6

7 **SUP. MOLINA, CHAIR:** AYE.

8

9 **CLERK VARONA-LUKENS:** MOTION CARRIES, 3-TO-2.

10

11 **SUP. YAROSLAVSKY:** THANK YOU, MEMBERS.

12

13 **SUP. MOLINA, CHAIR:** ALL RIGHT. NEXT ITEM, SUPERVISOR
14 YAROSLAVSKY?

15

16 **SUP. YAROSLAVSKY:** MADAM CHAIR, I WAS HOLDING ITEM 19-- NO, NOT
17 19, I'M SORRY. LET'S TAKE THE ARTS COMMISSION, NUMBER 14.

18

19 **SUP. MOLINA, CHAIR:** ITEM NUMBER 14.

20

21 **SUP. YAROSLAVSKY:** I THINK MR. ANTONOVICH WANTED IT CONTINUED.

22 THIS HAS BEEN CONTINUED SEVERAL TIMES AND I THINK, I'LL JUST

23 SPEAK FOR MYSELF, I THINK IT'S TIME TO FISH OR CUT BAIT ON

24 THIS THING. THIS THING HAS BEEN GOING ON FOR ABOUT-- I DON'T

25 KNOW HOW MANY YEARS. BUT I THINK THERE'S-- I THOUGHT THERE WAS



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1 GENERAL-- HUH? I THOUGHT THERE WAS GENERAL-- THE ATMOSPHERICS
2 WERE SUCH THAT I WAS HOPEFUL THAT WE'D BE ABLE TO APPROVE THIS
3 BEFORE THE END OF THE YEAR AND SO I'M HAPPY TO HEAR MR.
4 ANTONOVICH'S RATIONALE FOR A FURTHER CONTINUANCE BUT I'M
5 PREPARED TO VOTE ON IT TODAY AND TO APPROVE IT TODAY. AND, YOU
6 KNOW, I WILL-- I WILL MOVE APPROVAL OF THE ITEM AT THIS TIME.

7

8 **SUP. BURKE:** SECONDED.

9

10 **SUP. MOLINA, CHAIR:** OKAY. IT'S BEEN MOVED AND SECONDED. ANY
11 QUESTION OR COMMENT?

12

13 **SUP. ANTONOVICH:** YEAH. THE PROBLEMS THAT YOU HAVE, THERE ARE
14 MANY COUNTY PROJECTS, INCLUDING SHERIFF'S STATIONS, LIBRARIES,
15 PARKS, WHICH ARE OFTEN DELAYED DUE TO A LACK OF AVAILABLE
16 FUNDS. REQUIRING THAT A PORTION OF A DESIGN OR CONSTRUCTION BE
17 USED FOR CIVIC ART WILL FURTHER DELAY IMPORTANT CIVIC
18 PROJECTS. COUNTY STAFF'S ATTENTION WILL BE DIVERTED FROM
19 ONGOING WORK TO STAFF A COMMUNITY CHARGED WITH DEVELOPING A
20 CIVIC ART PLAN, THEREBY ADVERSELY IMPACTING A WORKLOAD AND
21 DELAYING THE PROJECT FROM BEING BUILT. THIS INCREASES PROJECT
22 MANAGEMENT COSTS. THE COUNTY DOES NOT NEED ANOTHER COMMITTEE
23 OF BUREAUCRACY. WHEN WE DID THE NEW COURTHOUSE IN THE ANTELOPE
24 VALLEY, WE WERE ABLE TO USE THE STUDENTS FROM THE LOCAL
25 COLLEGE AND WE HAVE A BEAUTIFUL MURAL THAT WAS BUILT WHICH



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1 REFLECTS THE HERITAGE OF THE AREA AND IT HAD BEEN DONE BY AN
2 ACCLAIMED ART PROFESSOR AND HER STUDENTS AND IT'S SO NOTED IN
3 THAT FACILITY. THERE ARE WAYS OF INCORPORATING ART WITHIN THE
4 COMMUNITY BUT HAVING AN ADDITIONAL TAX WITH ADDITIONAL DELAYS
5 FOR THESE TYPES OF PUBLIC PROJECTS WOULD BE A DISSERVICE IN
6 CREATING THOSE PROJECTS BEING BUILT ON TIME, IN A TIMELY
7 MANNER, IN A MOST COST EFFECTIVE MANNER, BECAUSE IT'S THE
8 TAXPAYERS WHO WOULD BE PAYING THOSE ADDITIONAL COSTS.

9

10 **SUP. MOLINA, CHAIR:** I CAN ONLY SAY THAT, IN THE CIVIC CENTER,
11 WE INCORPORATED A VERY STRONG ARTS PROGRAM IN OUR LIBRARY, IN
12 OUR PARK AND IN EVERY ASPECT OF THE RENOVATIONS AND THE REHAB
13 THAT WE DID THERE. AND IT GAVE US AN OPPORTUNITY TO WORK IN
14 CONJUNCTION WITH COMMUNITY ARTISTS AND THE COMMUNITY ARTS
15 PROGRAM AS WELL. I THINK THIS IS GOING TO GO A LONG WAY IN
16 ASSISTING US TO HAVE THOSE KINDS OF OPPORTUNITIES IN ALL OF
17 OUR CIVIC PLAZAS AND CIVIC BUILDINGS TO WORK WITH STUDENTS,
18 WITH COMMUNITY ARTISTS AND SO ON. SO I THINK IT'S A GREAT
19 OPPORTUNITY. WE SHOULD TAKE ADVANTAGE OF IT. I DON'T THINK
20 IT'S THAT MUCH OF AN ADDITIONAL COST WHEN YOU TALK ABOUT THE
21 KIND OF GRATIFICATION AND APPRECIATION, NOT ONLY BY THE
22 COMMUNITY BUT I THINK THAT EVERYONE WHO UTILIZES A FACILITY.
23 BUT IT ALSO IS-- IT SHOULD NOT CREATE ANY DELAY WHATSOEVER. I
24 THINK THAT, IF WE FIND DELAYS, THAT WE NEED TO FIND THOSE WAYS
25 TO PREVENT THAT FROM HAPPENING AND IT'S SOMETHING WE CAN



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1 MONITOR. BUT I DON'T THINK THAT'S ANY REASON TO DENY THIS. SO
2 THAT ITEM IS BEFORE US. DO YOU WANT TO CALL THE ROLL ON IT?

3

4 **CLERK VARONA-LUKENS:** SUPERVISOR BURKE?

5

6 **SUP. BURKE:** [INAUDIBLE]

7

8 **CLERK VARONA-LUKENS:** SUPERVISOR YAROSLAVSKY?

9

10 **SUP. YAROSLAVSKY:** AYE.

11

12 **CLERK VARONA-LUKENS:** SUPERVISOR KNABE?

13

14 **SUP. KNABE:** AYE.

15

16 **CLERK VARONA-LUKENS:** SUPERVISOR ANTONOVICH?

17

18 **SUP. ANTONOVICH:** NO.

19

20 **CLERK VARONA-LUKENS:** AND SUPERVISOR MOLINA?

21

22 **SUP. MOLINA, CHAIR:** AYE.

23

24 **CLERK VARONA-LUKENS:** THE MOTION CARRIES FOUR TO ONE.

25



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1 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT ITEM IS PASSED.

2

3 **SUP. YAROSLAVSKY:** MADAM CHAIR, I HAD ONE OTHER ITEM THAT I WAS
4 HOLDING AND THAT WAS...

5

6 **SUP. MOLINA, CHAIR:** 15.

7

8 **SUP. YAROSLAVSKY:** ...HUMAN RELATIONS COMMISSION. IS THAT 15?

9

10 **SUP. MOLINA, CHAIR:** YES.

11

12 **SUP. YAROSLAVSKY:** HERE'S MY PROBLEM AND I UNDERSTAND THAT MR.
13 TOMA, THE EXECUTIVE DIRECTOR, IS REQUESTING THAT WE PUT THIS
14 OVER A WEEK AND I HAVE NO OBJECTION TO IT BUT I WANT TO TELL
15 YOU WHAT MY PROBLEM IS SO THAT WE ALL-- YOU CAN COME UP,
16 ROBIN, SO THAT WE CAN ALL KNOW WHAT WE'RE ADDRESSING. WE
17 APPROVED A PROGRAM SOME YEARS AGO, A THREE-YEAR PROGRAM, THE
18 HATE CRIME PROGRAM. WE APPROVED \$450,000 IN FUNDING, WHICH
19 WE'VE ALREADY SPENT 600,000. SO \$150,000 MORE THAN WE EVER
20 AUTHORIZED HAS BEEN SPENT ON THIS PROGRAM. AND NOW WE'RE BEING
21 ASKED TO APPROVE A FULL YEAR OF FUNDING FOR FISCAL YEAR
22 '04/'05 AND WE'RE HALFWAY THROUGH '04/'05 AND IT APPEARS, FROM
23 WHEN I LOOKED AT THE BOARD REPORT, IT APPEARS THAT THERE IS--
24 THE TASKS THAT ARE BEING LISTED FOR THESE AGENCIES TO PERFORM,
25 I WON'T BE JUDGMENTAL ABOUT IT, IT APPEARS THAT SOME TASKS



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1 HAVE BEEN CREATED TO RATIONALIZE THIS FUNDING. AND MAYBE I'M
2 WRONG AND MAYBE I'M JUST TOO CYNICAL. THEY SAY FURTHER IN THE
3 REPORT THAT THERE'S GOING TO BE ANOTHER R.F.P. DURING 2005,
4 WHICH IS GOOD, BECAUSE I THINK THAT IT'S GOOD TO OPEN UP THAT
5 PROCESS AGAIN BUT THE COMMISSION WANTS PERMISSION TO RUN WITH
6 THE EXISTING CONTRACTORS THROUGH '06, FISCAL YEAR '06, AND I
7 DON'T KNOW WHETHER THAT'S NECESSARY OR WHETHER THAT CAN BE
8 AVERTED BUT THAT'S ONE OF THE THINGS I'D LIKE TO SEE ADDRESSED
9 IF YOU'RE GOING TO HAVE THIS CONTINUED OVER THAT WEEK, OVER
10 'TIL NEXT WEEK. SO, ANYWAY, NUMBER ONE, THIS APPEARS TO BE A
11 SOLE-SOURCE CONTRACT RETROACTIVELY GRANTED. THAT'S WHAT WE'RE
12 BEING ASKED TO DO FUNCTIONALLY. IT MAY NOT HAVE BEEN INTENDED
13 THAT WAY BUT IT'S FUNCTIONALLY WHAT WE'RE BEING ASKED TO DO.
14 NUMBER TWO, THERE'S A PROMISE OR EXPECTATION OF AN R.F.P. IN
15 2005 BUT WITH AN AUTHORIZATION TO KEEP THE SAME CONTRACTORS
16 THROUGH 2006. THOSE TWO SEEM TO BE AT VARIANCE. SO I'D LIKE TO
17 GIVE YOU A CHANCE TO SPEAK, ROBIN, IF YOU'RE LOOKING FOR-- IF
18 YOU'RE ASKING FOR A ONE-WEEK CONTINUANCE, I'LL MOVE IT WITH
19 THE REQUEST THAT WE ADDRESS THESE ISSUES AND ANY OTHER ISSUES
20 THAT COME UP. BUT DO YOU WANT TO SPEAK TO THAT?

21

22 **ROBIN TOMA:** THANK YOU, SUPERVISOR. YES, WHEN WE CAME TO THE
23 BOARD IN APRIL 2000, WE KNEW THAT THIS WOULD BE A CHALLENGE TO
24 BUILD THE CAPACITY OF THESE COMMUNITY AGENCIES SO THAT THEY
25 COULD BE SELF-SUFFICIENT AND CONTINUE THIS PROGRAM SO THAT



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1 THERE WOULD BE HATE CRIME VICTIM ASSISTANCE FROM THOSE
2 COMMUNITIES BECAUSE, AT THE TIME, WHAT WE FOUND WAS THAT THERE
3 WASN'T ANY AGENCY IN MANY OF THESE COMMUNITIES THAT CONSIDERED
4 THE HATE CRIME ISSUE THEIR ISSUE. WE WANTED TO MAKE SURE THERE
5 WAS SOMEONE WHO WOULD BE ASSISTING AND WORKING WITH
6 COMMUNITIES COUNTYWIDE ON THOSE ISSUES. NOW, IT'S TRUE THAT,
7 WHEN-- I LOOKED AT IT THIS MORNING. IT WAS BROUGHT TO MY
8 ATTENTION BY ALISA THAT THE AUTHORITY DID NOT REACH THIS
9 PERIOD OF TIME. I INQUIRED ABOUT WHAT HAPPENED WITH MY CHIEF
10 DEPUTIES ON THE BUDGET SIDE AND WHAT I'VE LEARNED IS THAT
11 THERE WAS, AT SOME POINT IN THE PROCESS, I BELIEVE IT WAS IN
12 '02, THE FUNDING OCCURRED THROUGH PURCHASE ORDERS THROUGH
13 I.S.D. AND THAT I.S.D. THEN TOLD US THAT WE HAD THE AUTHORITY
14 TO CONTINUE THE FUNDING UP UNTIL THIS POINT. NOW, I DON'T-- I
15 BELIEVE THERE WAS SOME CONFUSION THERE AND SOME
16 MISUNDERSTANDINGS ABOUT WHY THAT WAS GIVEN BUT THAT WAS THE
17 PREMISE WE WERE UNDER AND WE WERE TOLD THAT THAT AUTHORITY
18 WOULD END WITH THE END OF THE LAST FISCAL YEAR OR, RATHER, UP
19 TO '03/'04, THROUGH '03/'04. SO I NEED TO GO BACK AND FIND OUT
20 WHERE THAT AUTHORITY CAME FROM I.S.D., WHY THEY TOLD US WE
21 SHOULD-- WE CAN GO AHEAD UP UNTIL '03/'04 AND I CAN PRESENT
22 THAT INFORMATION AS SOON AS THAT INFORMATION IS OBTAINED.

23

24 **SUP. YAROSLAVSKY:** YEAH. OKAY BUT...

25



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1 **ROBIN TOMA:** AND THEN, IN TERMS OF YOUR CONCERN OF THE R.F.P.
2 PROCESS. OUR INTENT WAS TO HAVE THAT PROCESS OCCUR TOWARDS THE
3 END OF NEXT YEAR THAT WOULD ALLOW US TO HAVE SELECTED NEW
4 PEOPLE IN PLACE THROUGH THAT R.F.P. FOR THE FOLLOWING FISCAL
5 YEAR. THAT'S WHY, I MEAN, PROBABLY THE WORD THAT'S MISSING
6 THERE IS IN LATE 2005 BECAUSE THAT WAS THE DISCUSSION THAT WE
7 HAD INTERNALLY ABOUT HOW IT WORKED...

8

9 **SUP. YAROSLAVSKY:** WELL, WHY WOULD WE WAIT UNTIL 2005 TO DO AN
10 R.F.P. ANYWAY? SINCE WE'RE ALREADY IN THE FOURTH YEAR OF WHAT
11 WAS IN A THREE-YEAR CONTRACT, WE'RE WELL INTO-- WE'RE WELL
12 BEYOND THE ORIGINAL INTENDED THREE-YEAR CONTRACT. WHY WOULDN'T
13 WE START AN R.F.P., YOU KNOW, RIGHT AFTER THE FIRST OF THE
14 YEAR? AND HAVE IT DONE BY JUNE OR JULY?

15

16 **ROBIN TOMA:** WELL, I THINK, IN THE DISCUSSIONS WITH STAFF AND
17 WITH THE PARTNERS, IS THAT WE WERE...

18

19 **SUP. YAROSLAVSKY:** WE'RE ACTUALLY HALFWAY THROUGH THE FIFTH
20 YEAR MY STAFF EXPLAINS THAT.

21

22 **ROBIN TOMA:** RIGHT, BUT WE HAVE PROVIDED NO FUNDING IN THIS
23 FISCAL YEAR, SO...

24



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1 **SUP. YAROSLAVSKY:** NO, THAT'S WHAT YOU'RE ASKING FOR NOW,
2 AREN'T YOU?

3

4 **ROBIN TOMA:** FOR THE REMAINDER OF THE FISCAL YEAR.

5

6 **SUP. YAROSLAVSKY:** CORRECT. SO THAT WILL BE-- THAT WILL HAVE
7 GIVEN YOU FIVE YEARS OF FUNDING NOW WHEN, ORIGINALLY, THIS WAS
8 A THREE-YEAR PROGRAM.

9

10 **ROBIN TOMA:** RIGHT. THROUGH OUR DISCUSSIONS, WE'VE DETERMINED
11 THAT, IN ORDER TO REALLY HAVE AN OPPORTUNITY TO GET THIS
12 FUNDED FROM OUTSIDE SOURCES, AND WE DID OBTAIN \$180,000 FROM
13 THE CALIFORNIA ENDOWMENT AT ONE POINT, THAT WE WANTED TO
14 REALLY HOLD THIS GROUP TOGETHER BECAUSE THEY HAD BEEN ABLE TO
15 DEVELOP RELATIONSHIPS AND FORM SORT OF COLLABORATIVE WORK
16 STYLE THAT COULD HELP US GET THAT FUNDING, BECAUSE, AS YOU MAY
17 KNOW THROUGH GETTING FUNDING FOUNDATION, IT'S MUCH MORE
18 EFFECTIVE TO HAVE A PARTNERSHIP FROM DIFFERENT ORGANIZATIONS.
19 WE DID OBTAIN THAT ONE AMOUNT OF FUNDING, WE ARE CONTINUING TO
20 SEEK FUNDING SO THAT WE CAN HELP THESE ORGANIZATIONS BE SELF
21 SUFFICIENT. WE'VE DEEMED THAT IT WOULD BE MORE EFFECTIVE IF
22 THEY WERE TOGETHER THROUGH THIS PERIOD OF TIME AS OPPOSED TO
23 DISBANDED BUT, YOU KNOW, THAT'S CERTAINLY, YOU KNOW, SOMETHING
24 WE CAN FURTHER DISCUSS. WE'RE NOT-- THAT IS NOT...

25



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1 **SUP. YAROSLAVSKY:** I'M NOT HEADING THERE AT THIS POINT BUT I
2 JUST RAISE THE ISSUE, RHETORICALLY, BECAUSE OF THE TIMING.
3 IT'S JUST... I'M BOTHERED AND I THINK SOME OF THE OTHER
4 MEMBERS GENERALLY ARE BOTHERED WHEN PROGRAMS THAT ARE FUNDED
5 FOR 450,000 OR 4-1/2 MILLION, OR WHATEVER IT IS, END UP HAVING
6 SPENT MORE THAN THAT AFTER WE HAD MADE THE APPROVAL AT A
7 CERTAIN LEVEL, THAT LEVEL IS EXCEEDED WITHOUT IT EVER HAVING
8 COME BACK TO US. AND, ANYWAY, SO YOU THINK ONE WEEK WOULD BE
9 SUFFICIENT TO WORK THIS OUT?

10

11 **ROBIN TOMA:** I BELIEVE SO.

12

13 **SUP. YAROSLAVSKY:** ALL RIGHT. I WOULD MOVE THAT THIS ITEM BE
14 CONTINUED A WEEK, MADAM CHAIR.

15

16 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT ITEM IS CONTINUED.

17

18 **ROBIN TOMA:** THANK YOU.

19

20 **SUP. MOLINA, CHAIR:** THOSE ARE ALL YOUR ITEMS?

21

22 **SUP. YAROSLAVSKY:** I BELIEVE THAT'S IT.

23

24 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET ME CALL ON MR. DAVID
25 HERNANDEZ. I APOLOGIZE THAT WE DIDN'T CALL YOU DURING OUR



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1 WORKERS' COMP DISCUSSION. IF YOU'D COME UP AND JOIN US, WE'D
2 APPRECIATE IT.

3

4 **DAVID HERNANDEZ:** GOOD MORNING AND THANK YOU FOR THIS
5 OPPORTUNITY. PART OF MY BACKGROUND FOR THE PAST 25 YEARS I'VE
6 BEEN AN INSURANCE INVESTIGATOR AND ADJUSTOR, I STARTED A
7 SPECIAL INVESTIGATIONS UNIT INVESTIGATING WORKERS' COMP FRAUD
8 FOR A MAJOR INSURANCE COMPANY. IN CONDUCTING OUR
9 INVESTIGATIONS AND DEVELOPING THE RESOURCES AT OUR DISPOSAL,
10 WE HAD TO LOOK AT OUR OVERALL BUDGET AND WHAT IN THE COMPANY
11 WE COULD DETERMINE WERE VITAL SERVICES AND WHICH SERVICES WERE
12 ELECTIVE EXPENDITURES. AND, IN LISTENING TO THE REPORT THIS
13 MORNING, I MEAN, SIX CONVICTIONS IN ONE YEAR IS A PRETTY SORRY
14 RECORD. THE EXPENDITURES, THE PAYOUTS, THERE SEEMS TO BE A
15 DIRE NEED FOR EITHER MORE TECHNICAL SERVICES OR ADDITIONAL
16 FUNDING FOR THE EVALUATION OF THOSE CLAIMS BECAUSE MANY OF
17 THOSE CLAIMS, FRAUD CAN BE THROUGH A NECESSARY MEDICAL
18 TREATMENT, THROUGH COLLUSION BETWEEN DOCTORS AND ATTORNEYS. IN
19 THE INTEREST OF OFFERING A VIABLE SOURCE OF ADDITIONAL FUNDING
20 FOR THAT DEPARTMENT, ONE ITEM WHICH, YOU KNOW, THAT I HAVE
21 BEEN INVOLVED WITH IS ABOUT TO UNDERGO AN ACCELERATED ELECTIVE
22 EXPENSE. THE CHANGING OF THE SEALS, WHICH ARE ABOUT TO TAKE
23 PLACE, I THINK IT IS IMPORTANT THAT YOU REALIZE THE OPTIONS
24 AVAILABLE TO YOU FOR MITIGATING THE ELECTIVE EXPENDITURES. AT
25 THIS POINT, YOU KNOW, I'M NOT HERE TO SPEAK OF ANY



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1 CONSTITUTIONAL, RELIGION, HISTORY, ANY OF THAT, JUST TO ADVISE
2 YOU THAT THERE IS ONE AREA THAT YOU ARE IN A POSITION TO LOOK
3 AT WITH REGARDS TO ELECTIVE EXPENDITURES. AT THIS POINT, WE
4 HAVE OVER 500 ORGANIZATIONS WHICH ARE CURRENTLY CIRCULATING
5 THOSE PETITIONS. THAT HAS NO GUARANTEE THAT THAT WILL BE
6 SUCCESSFUL. WE HAVE, THROUGHOUT THE COUNTY, VARIOUS GROUPS,
7 BOTH RELIGIOUS AND NONRELIGIOUS, CIRCULATING THOSE
8 PETITIONS...

9

10 **SUP. MOLINA, CHAIR:** YOU'RE GOING OFF POINT, SIR.

11

12 **DAVID HERNANDEZ:** WELL, THE POINT IS...

13

14 **SUP. MOLINA, CHAIR:** COULD YOU JUST SUMMARIZE, PLEASE?

15

16 **DAVID HERNANDEZ:** I WILL SUMMARIZE. IS THAT, IN 85 DAYS, IT IS
17 NOT TOO LONG TO MAKE A FINANCIAL DECISION, GIVEN YOUR
18 FIDUCIARY RESPONSIBILITY, THAT THE TIME LIMIT WILL BE UP FOR
19 THOSE PETITION GATHERINGS AND THE ISSUE CAN BE PUT BEHIND US.
20 BUT, GIVEN THE COUNTY PROCEDURES, SHOULD THAT PETITION DRIVE
21 BE SUCCESSFUL, YOU ARE GOING TO INCUR ADDITIONAL EXPENSES
22 WHICH COULD BE AVOIDED SIMPLY BY WAITING 85 DAYS.

23

24 **SUP. MOLINA, CHAIR:** THANK YOU, MR. HERNANDEZ. WE APPRECIATE
25 IT. MR. KNABE, YOUR SPECIALS.



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1

2 **SUP. KNABE:** WELL, AS MENTIONED, I WANTED TO JOIN IN THE
3 ADJOURNMENT FOR ESTHER SMICKLAS AS WELL. IT WAS GREAT ALWAYS
4 SEEING HER AT VARIOUS EVENTS AND I ADDED TO HER COLLECTION OF
5 PINS BUT, MORE IMPORTANTLY, WE GO BACK TO SOME ILLINOIS DAYS.
6 SO OUR THOUGHTS AND PRAYERS ARE WITH PAM. ALSO THAT WE ADJOURN
7 IN MEMORY OF RONALD THOMAS LOOMIS LITTLEFAIR, A LONG-TIME
8 TORRANCE RESIDENT. HE AND A BUSINESS ASSOCIATE FORMED KEENAN
9 AND ASSOCIATES, WHICH TODAY IS ONE OF THE LARGEST PRIVATELY
10 HELD INSURANCE AGENCIES IN THE UNITED STATES. HE WAS VERY
11 INVOLVED IN IN NUMEROUS CIVIC FUNCTIONS, INCLUDING THE EFFORT
12 TO SAVE MADRONNA MARSH. HE WAS PRESIDENT OF THE OLDER AMERICAN
13 RESOURCES AND WAS FOUNDER OF THE TORRANCE FORMERS MARKET,
14 WHICH HAS GROWN TO BE THE LARGEST OF ITS KIND IN CALIFORNIA.
15 SURVIVED BY HIS WIFE, MARIAN, AND SONS, THOMAS AND ANDREW.
16 ALSO THAT WE ADJOURN IN THE MEMORY OF...

17

18 **SUP. ANTONOVICH:** ADD ME ON THAT ONE.

19

20 **SUP. KNABE:** OKAY. ALSO THAT WE ADJOURN IN MEMORY OF MR. STEVEN
21 LEWIS, WHO PASSED AWAY AT THE YOUNG AGE OF 51. HE WAS THE
22 GIRLS' VOLLEYBALL COACH AT LAKEWOOD FOR THE PAST SEVEN YEARS.
23 COACH LEWIS WAS AN INCREDIBLE INDIVIDUAL. HE DEMANDED HARD
24 WORK AND DEDICATION AND SHOWED THE SAME FOR THE SPORT AND FOR
25 THE YOUNG ATHLETES WHO PLAYED FOR HIM. HE WAS ALSO COACH OF



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1 THE ICHIBAN AND GOLDEN WEST VOLLEYBALL CLUBS DURING HIS
2 CAREER. KNOWING HE HAD TERMINAL CANCER, COACH LEWIS WAS GIVEN
3 A TRIBUTE TO THE ENDURING LIFE AND TIMES OF STEVE LEWIS BY
4 SEVERAL OTHER LONG BEACH COACHES ON NOVEMBER 1ST. AND HE'S
5 SURVIVED BY HIS WIFE OF 28 YEARS, MERRILL, TWO SONS, CHRIS AND
6 MATT, AND ONE DAUGHTER, ROBIN. AND ALSO THAT WE ADJOURN IN
7 MEMORY OF RUTH DE VRIES. A LONG-TIME RESIDENT OF CITY OF
8 ARTESIA. SHE IS SURVIVED BY HER HUSBAND OF 57 YEARS, JOHN,
9 FIVE CHILDREN, EIGHT GRANDCHILDREN AND FOUR GREAT
10 GRANDCHILDREN. ALSO THAT WE ADJOURN IN MEMORY OF LOU DAVIS, A
11 LONG-TIME RESIDENT OF REDONDO BEACH AND HE'S SURVIVED BY HIS
12 DAUGHTER, PEARL, SONS, MITCH AND GLEN, TWO GRANDDAUGHTERS,
13 ALYSSA AND ERICA. THOSE ARE MY ADJOURNMENTS.

14

15 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS. WERE YOU
16 HOLDING ANY ITEMS, MR. KNABE?

17

18 **SUP. KNABE:** NO.

19

20 **SUP. MOLINA, CHAIR:** ALL RIGHT. MR. ANTONOVICH, YOUR SPECIALS,
21 PLEASE.

22

23 **SUP. ANTONOVICH:** I'D LIKE TO MOVE THAT WE ADJOURN TODAY IN
24 MEMORY OF RUTH MCMEEN. SHE WAS THE LEGAL FORMER ASSISTANT FOR
25 THE CITY ATTORNEY OF INGLEWOOD AND ALSO AN OFFICER IN THE WEST



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1 VALLEY REPUBLIC OF WOMEN'S CLUB. SHE PASSED-- SHE WAS MARRIED
2 TO ROBERT MCMEEN FOR 67 YEARS AND SHE PASSED AWAY AT THE AGE
3 OF 93. JOHN FRANKLIN GAINES, HE WAS THE LONG-TIME SUNDAY
4 SCHOOLTEACHER AT FOOTHILL BAPTIST CHURCH AND ALSO HE WAS DEAN
5 OF FISCAL AFFAIRS AT CALIFORNIA STATE UNIVERSITY OF LOS
6 ANGELES AND CHAIRMAN OF THE GEOGRAPHY DEPARTMENT AT CALIFORNIA
7 STATE UNIVERSITY AT NORTHRIDGE. ROGER KELLY, ATTORNEY AND
8 FOUNDING MEMBER OF THE FIRM, GILBERT, KELLY, CROWLEY AND
9 JENNET. HE WAS ALSO A 10-TIME WINNER OF THE LAKESIDE GOLF
10 TOURNAMENT AND THAT CLUB RECORD NOW REWARDS THE WINNER OF THAT
11 TOURNAMENT AS THE KELLY CUP RECIPIENT. MYRTLE KATHERINE
12 PULASKI, SHE WAS CHOIR DIRECTOR AT GRENADA PARKS COMMUNITY
13 CHURCH AND WAS ACTIVE WITH-- INVOLVED WITH THE ALCOHOLICS
14 ANONYMOUS AND HELPED THE FOUNDING OF THE ALPHA UNIT AT
15 GLENDALE MEMORIAL HOSPITAL AND WAS ALSO PRESIDENT OF THE BOARD
16 OF DIRECTORS OF THE HELPING HANDS ORGANIZATION. AND ALSO
17 HELPING WITH THE CITY OF HOPE. WILLIAM HALL NEWBRO, JR. HE WAS
18 A WORLD WAR II VETERAN, SERVED AS LIEUTENANT COMMANDER, WAS
19 DEDICATED TO SERVING HIS COMMUNITY AT THE CITY OF BURBANK. HE
20 SERVED ON MANY COMMITTEES AND BOARDS AT THAT CITY AND WAS
21 INVOLVED WITH THE WESTERN HISTORICAL ASSOCIATIONS. HOWARD VAN
22 HEUKLYN, WHO WAS-- HE PASSED AWAY AT THE AGE OF 82, HE WAS AN
23 ARCHITECT. MANY OF HIS DESIGNS INCLUDE CHURCHES, SCHOOLS,
24 UNIVERSITIES, MALLS, HOSPITALS, AND MEDICAL OFFICE BUILDINGS
25 IN THE UNITED STATES. AND, BEFORE THAT, HE WAS A WORLD WAR II



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1 VETERAN OF THE UNITED STATES ARMY AND HE WAS A RECIPIENT OF
2 THE SILVER MEDAL AWARD AND HE SERVED ON THE BOARD OF TRUSTEES
3 OF THE GLENDALE SALVATION ARMY CORPS AND MANY OTHERS. BLOSSOM
4 GRATZ. SHE AND HER HUSBAND WERE-- HARRY, WERE VOLUNTEERS AT
5 THE SANTA CLARITA VALLEY SENIOR CENTER. SHE PASSED AWAY AT THE
6 AGE OF 90. SHE WAS EXECUTIVE SECRETARY TO THE CHAIRMAN OF THE
7 BOARD OF WARNER BROTHERS FOR 29 YEARS. SHE RETIRED IN 1991.
8 CAROLYN TRUJILLO, WHO WAS ADMINISTRATIVE ASSISTANT FOR THE
9 CITY OF EL MONTE CITY COUNCIL AND SERVED THE CITY FOR 14
10 YEARS. SHE PASSED AWAY AT THE AGE OF 59 THIS PAST WEEK. THOSE
11 ARE MY ADJOURNMENTS.

12
13 **SUP. MOLINA, CHAIR:** SO ORDERED ON THOSE ADJOURNMENTS.

14
15 **SUP. ANTONOVICH:** ON ITEM NUMBER 17, I HAVE AN AMENDMENT THAT I
16 WOULD ADD. THE COMMUNITY SERVICES BLOCK GRANT PROVIDES FUNDING
17 TO AGENCIES THAT ASSIST FAMILIES WITH HOUSING, EMPLOYMENT,
18 EDUCATION, SHELTER AND OTHER VITAL PROGRAMS. IN THE ANTELOPE
19 VALLEY, DUE TO THE RECORD LOW TEMPERATURE, MANY FAMILIES ARE
20 IN NEED OF SHELTER DURING THE COLD WINTER MONTHS. THE
21 LANCASTER SHELTER IS THE ONLY AGENCY IN THE VALLEY THAT
22 PROVIDES EMERGENCY BEDS FOR THE HOMELESS BUT WAS FORCED TO
23 TURN PEOPLE AWAY WHEN THE SHELTER HAD REACHED ITS CAPACITY.
24 UNITED WAY ESTIMATES THAT 4,000 HOMELESS PEOPLE ARE LIVING IN
25 THE ANTELOPE VALLEY. AS SUCH, IT'S IMPERATIVE THAT WE ADOPT



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1 THIS FOLLOWING ACTION. I'D MOVE THAT THE BOARD OF SUPERVISORS
2 DIRECT THE CHIEF DEPUTY OF COMMUNITY AND SENIOR SERVICES TO
3 SET ASIDE \$20,000 PREVIOUSLY ALLOCATED TO ANOTHER AGENCY WHO
4 VOLUNTARILY WITHDRAW FROM THE C.S.B.G. PROGRAM AND HOLD THE
5 FUNDS IN ABEYANCE UNTIL OTHER AGENCY IS IDENTIFIED TO HELP
6 PROVIDE SERVICES TO THE HOMELESS IN THE ANTELOPE VALLEY. SO
7 MOVED AS AMENDED.

8

9 **SUP. MOLINA, CHAIR:** AS AMENDED. ANY QUESTION OR COMMENT? IF
10 THERE'S NO OBJECTION, SO ORDERED ON THAT ITEM.

11

12 **SUP. ANTONOVICH:** THAT'S ALL I HAVE.

13

14 **SUP. MOLINA, CHAIR:** YOU CAN PUT DOWN THAT IT WAS SECONDED BY
15 MYSELF. THAT'S ALL YOU HAD?

16

17 **SUP. ANTONOVICH:** WHICH ONE? OH. LET ME CALL UP, FOR PUBLIC
18 COMMENT, WHICH PERTAINS TO AN ISSUE WE'RE GOING TO TALK ABOUT
19 IN EXECUTIVE SESSION, CHILDREN'S ALLIANCE.

20

21 **SUP. MOLINA, CHAIR:** ALL RIGHT. THAT'S CS...

22

23 **SUP. ANTONOVICH:** CS-5.

24



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1 **SUP. MOLINA, CHAIR:** CS-5. WE HAVE LARA HOLTZMAN AND AMY
2 PELLMAN. IF THEY'D JOIN US.

3

4 **SUP. ANTONOVICH:** GOOD AFTERNOON.

5

6 **AMY PELLMAN:** GOOD AFTERNOON. THANK YOU. THANK YOU FOR ALLOWING
7 US THE OPPORTUNITY TO TESTIFY. THIS IS AN ISSUE THAT THE
8 ALLIANCE FOR CHILDREN'S RIGHTS HAS BEEN CONCERNED ABOUT FOR
9 OVER A YEAR AND HAS REPEATEDLY BROUGHT TO THE ATTENTION OF
10 D.C.F.S. AS WELL AS COUNTY COUNSEL. IT IS OUR WORST NIGHTMARE
11 THAT YOUNG DESIREE HAD TO DIE TO GIVE THIS ISSUE THE ATTENTION
12 THAT IT DESERVES. WE ARE HERE BECAUSE WE ARE CONCERNED THAT
13 D.C.F.S.'S EFFORTS TO DIVERT FAMILIES FROM THE DEPENDENCY
14 SYSTEM IN AN EFFORT TO KEEP THE NUMBERS DOWN DOWN, THEY ARE
15 DOING IT WITHOUT ADEQUATE ASSESSMENTS AND SUPPORT AND THAT IT
16 IS PLACING CHILDREN LIKE DESIREE AT GREAT RISK OF HARM. WE, AT
17 THE ALLIANCE FOR CHILDREN'S RIGHTS, HAVE BEEN SUPPORTIVE OF
18 THE TITLE 4-E WAIVER AND WE ARE HOPEFUL THAT IT WILL KEEP
19 CHILDREN WITH THEIR FAMILIES AND WITH IN-HOME SERVICES AND
20 UTILIZE COMMUNITY SUPPORTS. HOWEVER, OVER THE PAST YEAR, WE
21 HAVE SEEN AN ALARMING TREND. IT'S A TREND THAT CLEARLY NEEDS
22 THE BOARD'S ATTENTION. FIRST OF ALL, THE CHILD ABUSE HOTLINE.
23 THE CURRENT ASSESSMENT OF RISK BEING EMPLOYED BY D.C.F.S. IS
24 BOTH INADEQUATE AS WELL AS INCONSISTENT. AND, SECOND, D.C.F.S.
25 IS NOT CONSISTENTLY FOLLOWING STATE OR FEDERAL LAW BY



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1 ILLEGALLY DETAINING CHILDREN WITH RELATIVES OR NON-RELATED
2 CARE- GIVERS WITHOUT A VOLUNTARY MAINTENANCE CONTRACT OR A
3 FILING IN DEPENDENCY COURT. THIS PLACES CHILDREN AT RISK AND
4 LEAVES CAREGIVERS WITHOUT ANY SUPPORT. LARA HOLTZMAN, OUR
5 SENIOR STAFF ATTORNEY AT THE ALLIANCE FOR CHILDREN'S RIGHTS,
6 HAS BEEN WORKING ON THIS ISSUE FOR THE PAST YEAR AS WELL AND
7 IS HERE TO GIVE SOME MORE DETAILS. THANK YOU.

8

9 **LARA HOLTZMAN:** OVER THE PAST YEAR, WE'VE SEEN A SIGNIFICANT
10 INCREASE IN THE NUMBER OF RELATIVES, CAREGIVERS AND MANDATED
11 REPORTERS WHO CALL OUR AGENCY SEEKING ASSISTANCE WHEN D.C.F.S.
12 REFUSES TO ASSIST THESE INDIVIDUALS. WE RECEIVE A MINIMUM OF
13 THREE CALLS PER WEEK OF CHILDREN WHO ARE IN A-- ALLEGEDLY
14 ABUSED AND NEGLECTED AND WHO CANNOT GET ASSISTANCE FROM EITHER
15 THE HOTLINE OR WHERE THE HOTLINE REFUSES TO SEND OUT AN
16 EMERGENCY RESPONSE WORKER. AND, AS AMY HAS ALREADY MENTIONED,
17 THE RESPONSE IS VERY INCONSISTENT. I HAVE BEEN AT THE ALLIANCE
18 FOR OVER SIX YEARS AND WE HAVE SEEN A SIGNIFICANT INCREASE IN
19 THE NUMBER OF THESE CASES OVER THE PAST YEAR. AND NOT ONLY
20 HAVE THESE NUMBERS INCREASED OVER THE YEAR BUT THE SEVERITY OF
21 THE TYPES OF INJURIES THESE CHILDREN ARE SUFFERING HAS
22 INCREASED. I WANT TO GIVE YOU AN EXAMPLE. ONE SUCH CASE WE
23 RECEIVED A CALL FROM A MANDATED REPORTER FROM A HOSPITAL
24 SOCIAL WORKER WHERE THE E.R. WORKER REFUSED TO OPEN A CASE
25 AFTER A PARENT HAD SO BADLY BEATEN THE CHILD THAT THE CHILD



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1 SPENT TWO DAYS IN THE HOSPITAL. THE E.R. WORKER'S RESPONSE WAS
2 TO SEND THE CHILD HOME WITH THE RELATIVE, LEAVING THIS CHILD
3 AT RISK OF FURTHER ABUSE BY THE PARENT BECAUSE THE RELATIVE
4 HAD NO ABILITY TO PROTECT THIS CHILD.

5

6 **SUP. MOLINA, CHAIR:** HOW DO YOU KNOW THAT?

7

8 **LARA HOLTZMAN:** I KNOW THIS BECAUSE THE RELATIVE IN THE
9 HOSPITAL-- SOCIAL WORKER CALLED OUR AGENCY AND WE INTERACTED
10 WITH COUNTY COUNSEL, WE INTERACTED WITH THE D.C.F.S. SOCIAL
11 WORKER AND WE FILED A MOTION TO COMPEL D.C.F.S. TO OPEN A
12 CASE, WHICH THEY ULTIMATELY DID. BUT HAD WE NOT INTERVENED,
13 THERE WOULD HAVE BEEN NO CASE OPENING AND THIS CHILD WOULD
14 HAVE BEEN LEFT WITHOUT ANY PROTECTION AND WITHOUT A COURT
15 ORDER.

16

17 **SUP. MOLINA, CHAIR:** I DON'T NEED YOU TO PUBLICLY TELL ME THE
18 NAME OF THAT CHILD BUT COULD YOU PRIVATELY TELL ME SO I CAN
19 FOLLOW UP? BECAUSE ONE OF THE PROMISES THAT WE HAVE IS, WHEN
20 THESE CALLS ARE MADE, PARTICULARLY FROM A HOSPITAL, IT'S
21 SUPPOSED TO BE AUTOMATIC PILOT AND YOU'RE TELLING ME IT'S NOT.
22 IS THAT CORRECT?

23

24 **LARA HOLTZMAN:** IT'S ABSOLUTELY NOT. WE GET CALLS FROM
25 HOSPITALS ALL THE TIME WE GET CALLS FROM MANDATED REPORTERS



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1 WHERE D.C.F.S. IS REFUSING TO OPEN WITHOUT VOLUNTARY SERVICE.

2 THERE ARE THREE OPTIONS...

3

4 **SUP. MOLINA, CHAIR:** DO YOU KNOW THE RATIONALE AS TO WHY THEY
5 REFUSED?

6

7 **LARA HOLTZMAN:** NO, I CAN'T-- IT'S NOT AN AUTOMATIC. I CAN'T
8 SAY THAT FOR SURE.

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT. I'M SORRY TO INTERRUPT YOU. GO
11 AHEAD.

12

13 **LARA HOLTZMAN:** THAT'S OKAY. YOU KNOW, OUR CONCERN IS THAT THIS
14 PLACES THE CAREGIVERS, WHO ARE LEFT WITH THESE CHILDREN, IN A
15 SITUATION WHERE THEY ARE UNABLE TO PROTECT THEM FROM THE
16 PARENTS. ESSENTIALLY, WHAT D.C.F.S. HAS DONE IS VIOLATED STATE
17 AND FEDERAL LAW AND THEY HAVE FILLED BOTH THE COUNTY BY
18 VIOLATING THAT LAW AND THE CHILD, BECAUSE THEY'VE LEFT THAT
19 CHILD WITHOUT THE PROTECTIONS OF THE COURT SYSTEM THAT WAS
20 DESIGNED TO PROTECT THEM. THEY HAVE VIOLATED EVERYBODY'S
21 RIGHTS, THEY HAVE VIOLATED THE PARENT'S RIGHT TO DUE PROCESS,
22 THEY HAVE VIOLATED THE STATE'S RIGHT TO PROTECT THAT CHILD AND
23 THEY HAVE VIOLATED THE CHILD'S RIGHT TO THE SERVICES AND
24 BENEFITS OF THE SYSTEM THAT WAS DESIGNED TO PROTECT THEM. WE--
25 AS I MENTIONED TO YOU, WE FILED THESE CASE PETITIONS IN ORDER



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1 TO FORCE D.C.F.S. TO OPEN A CASE WHEN THESE CASES COME TO OUR
2 AGENCY. BUT I'M SURE THERE ARE HUNDREDS OF CASES THAT WE'RE
3 NOT SEEING AND SO WHAT HAPPENS TO THOSE CASES? WHAT DO WE DO
4 WHEN WE DON'T FIND OUT ABOUT THOSE CASES? ARGUABLY, DESIREE IS
5 ONE OF THOSE CASES THAT WE DIDN'T FIND OUT ABOUT BUT THE FACTS
6 OF DESIREE'S CASE AREN'T AS IMPORTANT TO US AS ALL THOSE OTHER
7 CASES. WE DON'T WANT TO WAIT FOR ANOTHER CHILD TO DIE BEFORE
8 WE TAKE THIS ISSUE-- GIVE THIS ISSUE SERIOUS LOOK. AND THE
9 DEPARTMENT AND COUNTY COUNSEL HAS BEEN VERY RESPONSIVE WITH US
10 TO OPEN THE CASES THAT WE BRING TO THEIR ATTENTION BUT WE NEED
11 A SYSTEMIC FIX TO THIS PROBLEM. AND SO TODAY WE'RE ASKING THE
12 BOARD TO GO TO THE DEPARTMENT AND ASK THEM TO LOOK AT WHETHER
13 IT IS POLICY OR IMPLEMENTATION OF POLICY THAT IS CREATING THE
14 PROBLEM HERE TODAY AND TO ASK FOR A CORRECTIVE ACTION OF PLAN
15 TO FIX THIS PROBLEM IN A TIMELY FASHION BEFITTING THE PROBLEM
16 THAT IS AFFECTING OUR MOST VULNERABLE CHILDREN IN L.A. COUNTY.

17

18 **SUP. MOLINA, CHAIR:** DO YOU HAVE ANY RECOMMENDATIONS? I
19 CERTAINLY-- WE CERTAINLY HAVE ASKED FOR CORRECTIVE ACTIONS,
20 WE'VE CERTAINLY ASKED FOR DISCIPLINE. THE DESIREE CASE IS
21 ANOTHER HORRIFYING INCIDENT THAT WE HAVE HAD AND I'M SURE
22 WE'LL HAVE A LITANY OF EXCUSES AS TO WHY THAT OCCURRED. IS
23 THERE ANYTHING THAT YOU WOULD RECOMMEND? I FIND THAT A LOT OF
24 THE-- THAT THERE'S A LACK OF TRAINING AMONG SOCIAL WORKERS.
25 THEY DON'T SEEM TO HAVE THE APPROPRIATE TRAINING IN ORDER TO



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1 EVALUATE OR EITHER THEY DON'T-- I MEAN, WE DON'T UNDERSTAND
2 HOW THEY COULD HAVE MISSED A DESIREE.

3

4 **AMY PELLMAN:** WE ALSO BELIEVE THAT THERE HAS BEEN A LOT OF
5 PROBLEMS WITH THE IMPLEMENTATION OF STRUCTURED DECISION
6 MAKING. WE'RE NOT SURE, THOUGH.

7

8 **SUP. MOLINA, CHAIR:** IMPLEMENTATION OF WHAT?

9

10 **AMY PELLMAN:** STRUCTURED DECISION MAKING, WHICH IS THE
11 ASSESSMENT OF RISK THAT GOES ON-- THAT IS THE NEW CHILD
12 WELFARE POLICY.

13

14 **SUP. MOLINA, CHAIR:** WHY DO YOU THINK THAT IS?

15

16 **AMY PELLMAN:** WELL, WE ARE NOT SURE, FIRST OF ALL, THAT
17 STRUCTURED DECISION MAKING IS THE PANACEA THAT IT WAS MEANT TO
18 BE. THAT'S ONE PROBLEM. AND, SECONDLY, CERTAINLY WE BELIEVE
19 THAT THERE IS INADEQUATE TRAINING AND THERE IS INADEQUATE USE
20 OF RESOURCES IN THE COMMUNITY. WE KNOW THAT THE DEPARTMENT IS
21 TRYING...

22

23 **SUP. MOLINA, CHAIR:** INADEQUATE RESOURCES BUT, REALLY, IT'S
24 HARD TO UNDERSTAND THAT, WHEN YOU HAVE SOCIAL WORKERS THAT
25 HAVE A RESPONSIBILITY, A DUTY TO A CHILD, THAT THEY CAN SAY,



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1 OH, GEE, WHAT, I MEAN, THEY HAVE A RESPONSIBILITY TO A CHILD,
2 SO HOW COULD IT BE INADEQUATE RESOURCES?

3

4 **AMY PELLMAN:** THERE'S CLEARLY A LOT OF PROBLEMS WITH TRAINING,
5 A LOT OF PROBLEMS WITH SUPPORT OF THE SOCIAL WORKERS FROM UP
6 TOP IN TERMS OF HOW THEIR SUPERVISORS ARE ASSISTING THEM, WHAT
7 KIND OF ONGOING TRAINING, EDUCATION AND THE ABILITY, IN OUR
8 MIND, OF THE-- OF THE DEPARTMENT SOCIAL WORKERS TO ACTUALLY
9 PRACTICE SOCIAL WORK.

10

11 **SUP. MOLINA, CHAIR:** YEAH. INABILITY OF THEM TO PRACTICE IT OR
12 WILLINGNESS?

13

14 **LARA HOLTZMAN:** I CAN'T SPEAK TO THAT.

15

16 **SUP. BURKE:** HAVE YOU FOUND THIS A PATTERN IN ANY ONE
17 PARTICULAR AREA OR HAVE YOU LOOKED AT-- ACROSS THE BOARD OR I
18 SUSPECT THAT THERE HAS TO HAVE BEEN A NUMBER OF CASES AND I'D
19 JUST LIKE TO GET SOME IDEA OF WHERE YOU FIND THAT THIS IS...

20

21 **LARA HOLTZMAN:** WE HAVEN'T DONE AN, YOU KNOW, AN EMPIRICAL
22 ANALYSIS BUT OUR SENSE IS THAT THIS IS HAPPENING IN EVERY SPA.

23

24 **ANY PELLMAN:** WE WORK DIRECTLY WITH THE OUTSTATION COUNTY
25 COUNSELS ON EVERY CASE THAT COMES TO OUR ATTENTION AND SO WHAT



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1 THAT TELLS US IS THAT IT IS ACROSS THE BOARD, IT IS NOT ANY
2 ONE PARTICULAR OFFICE, IT IS NOT ANY ONE PARTICULAR SOCIAL
3 WORKER. SO IT IS HAPPENING ACROSS THE BOARD AT D.C.F.S. THAT
4 THERE IS STILL A PREVALENT PROBLEM AT D.C.F.S. TO NOT
5 ADEQUATELY ASSESS THE CASES.

6

7 **SUP. BURKE:** AND YOU INDICATED THAT THE 1-800 NUMBER, THOSE ARE
8 NOT BEING FOLLOWED THROUGH? IS THAT ALSO WHAT'S HAPPENING?

9

10 **LARA HOLTZMAN:** THERE ARE A NUMBER OF-- WE RECEIVE A NUMBER OF
11 CALLS FROM MANDATED REPORTERS, AS WELL AS OTHER CONCERNED
12 INDIVIDUALS, TELLING US THAT THEY HAVE CALLED THE HOTLINE
13 REPEATEDLY, THEY HAVE TRIED TO REPORT ABUSE AND THEY ARE NOT
14 RECEIVING ANY ASSISTANCE. SOMETIMES THERE IS NOT EVEN AN
15 INVESTIGATION.

16

17 **SUP. BURKE:** WHAT I WANT TO REALLY GET SOME CLARIFICATION, I'M
18 SURE THAT YOU KNOW THAT ONE OF THE THINGS THAT WE'VE BEEN
19 TRYING TO DO IS TO HAVE, FOR INSTANCE, THE COMPTON PROJECT,
20 WHERE THE PURPOSE IS TO INTERCEDE AT AN EARLY TIME BUT, OF
21 COURSE, THIS IS SUPPOSED TO TAKE CARE OF ALL OF THOSE ISSUES
22 OF THE ABILITY OF THE RELATIVE CAREGIVER TO TAKE CARE OF THE
23 CHILD, OR OF THE ABILITY OF THE PARENT TO ACTUALLY TAKE CARE
24 OF THE CHILD.

25



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1 **AMY PELLMAN:** YES.

2

3 **SUP. BURKE:** WHAT I'M TRYING TO REALLY UNDERSTAND, YOU ARE NOT
4 SAYING THAT, FOR INSTANCE, IN THOSE PROJECTS, SUCH AS THE
5 COMPTON PROJECT, WHERE THERE'S EARLY INTERVENTION, THAT THAT'S
6 PREVENTING THE DEPARTMENT?

7

8 **LARA HOLTZMAN:** NOT AT ALL. WE ARE ABSOLUTELY IN FAVOR OF THE
9 COMPTON PROJECT AND WE BELIEVE THAT, FROM WHAT WE UNDERSTAND,
10 IT'S BEEN WORKING VERY WELL IN THAT VERY SMALL PART OF LOS
11 ANGELES.

12

13 **SUP. BURKE:** RIGHT. IT'S JUST...

14

15 **LARA HOLTZMAN:** WHAT IS-- YOU KNOW-- BUT THE COMPTON PROJECT IS
16 A PERFECT EXAMPLE OF WHAT THE DEPARTMENT SHOULD BE DOING, AS
17 OPPOSED TO WHAT THEY ARE DOING IN OTHER AREAS. FOR EXAMPLE,
18 YOU-- THE DEPARTMENT CANNOT TAKE A CHILD FROM A PARENT'S HOME
19 AND PLACE THEM WITH A RELATIVE OR A NON-RELATIVE WITHOUT
20 ACTUALLY EITHER FILING A PETITION OR HAVING THE PARENT SIGN
21 SOME TYPE OF VOLUNTARY MAINTENANCE CONTRACT. THAT IS WHAT THEY
22 ARE DOING. NOT ONLY ARE THEY DOING THAT, BUT THEY HAVE BEEN
23 GIVING, YOU KNOW, SORT OF THESE HANDWRITTEN NOTES TO THE
24 CAREGIVER SAYING, "YOU NOW HAVE CUSTODY." WELL, THEY DON'T.
25 THEY DON'T HAVE THE ABILITY TO ENROLL THE CHILD IN SCHOOL,



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1 THEY DON'T HAVE THE ABILITY TO BRING THE CHILD TO THE HOSPITAL
2 AND, MOST IMPORTANTLY, THEY DON'T HAVE THE ABILITY TO PROTECT
3 THE CHILD FROM THE PARENT SHOULD THE PARENT COME BACK AND SAY,
4 "I WANT THAT CHILD BACK IN MY HOME" AND THE CAREGIVER HAS
5 ABSOLUTELY NO ABILITY TO PROTECT THAT CHILD FROM HARM.

6

7 **SUP. BURKE:** AND WHAT YOU'RE TRYING TO DETERMINE IF THIS IS
8 SYSTEMATIC OR IF THIS IS A POLICY DECISION OR IF IT'S AN
9 INDIVIDUAL SOCIAL WORKER...

10

11 **LARA HOLTZMAN:** WE KNOW IT'S NOT INDIVIDUAL SOCIAL WORKERS. WE
12 HAVE RECEIVED, ON A VARIETY OF THESE CASES, WE HAVE RECEIVED A
13 MINIMUM OF THREE CALLS A WEEK.

14

15 **AMY PELLMAN:** FROM CAREGIVERS, RELATIVES AND FROM MANDATED
16 REPORTERS AND WE'RE TALKING TO SOCIAL WORKERS, WE'RE TALKING
17 TO SUPERVISORS AND WE'RE TALKING TO COUNTY COUNSEL ON AN
18 INDIVIDUAL BASIS. AND SO, WHEN WE HEARD ABOUT THIS CASE TODAY,
19 WE FELT IT WAS TIME TO BRING IT TO YOUR ATTENTION.

20

21 **LARA HOLTZMAN:** AND WE WILL TELL YOUR HONORS THAT WE HAVE
22 BROUGHT THIS ISSUE TO DR. SANDERS. WE HAVE ALSO-- THE COUNTY
23 COUNSEL IS WELL AWARE OF THIS ISSUE. WE HAVE NOT BEEN KEEPING
24 QUIET ABOUT IT.

25



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1 **AMY PELLMAN:** AND WHEN WE BRING THE CASES TO COUNTY COUNSEL,
2 WHEN WE FILE MOTIONS TO FORCE THESE CASES OPEN, COUNTY COUNSEL
3 OPENS THE CASES. THEY AGREE WITH US.

4

5 **LARA HOLTZMAN:** THEY'VE BEEN EXTREMELY RESPONSIVE.

6

7 **SUP. MOLINA, CHAIR:** AGAIN, JUST-- MS. BURKE, JUST IN RESPONSE
8 TO THAT, THOSE QUESTIONS, JUST SO THAT YOU KNOW WHAT THE
9 DEPARTMENT IS TELLING US, THAT, OF THE 300 AND SOME ODD THAT
10 YOU'VE REFERRED TO US, THEY'VE ONLY VALIDATED 10 OF THEM.

11

12 **AMY PELLMAN:** THAT IS ABSOLUTELY NOT TRUE.

13

14 **SUP. MOLINA, CHAIR:** THAT'S UNTRUE?

15

16 **AMY PELLMAN:** THAT IS ABSOLUTELY UNTRUE.

17

18 **LARA HOLTZMAN:** 90%...

19

20 **SUP. MOLINA, CHAIR:** THEN WE HAVE A SITUATION. THEY'RE TELLING
21 US ONLY 10. NOT THAT THAT 10 IS NOT VALID,, BECAUSE THAT IS 10
22 CHILDREN THAT WE SHOULD BE VERY CONCERNED ABOUT. I'M JUST
23 SAYING THAT THAT'S THE RESPONSE THAT THEY'VE GIVEN US.

24



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1 **SUP. BURKE:** AND, WELL, I-- I KNOW THAT WE'RE GOING TO GET A
2 REPORT BACK, I'M SURE, FROM THE DEPARTMENT IN RESPONSE TO
3 THIS...

4
5 **SUP. MOLINA, CHAIR:** SOMEDAY.

6
7 **SUP. BURKE:** WELL, I THINK THAT WE SHOULD SET UP A SPECIFIC
8 TIME. YOU KNOW, SOMETIMES WHAT I SEE IN THE NEWSPAPER, WHERE--
9 THAT THE POLICE OR THE SHERIFF IS OFTEN RELEASING THE CHILD TO
10 A RELATIVE OR PLACING THEM THERE, BUT THAT'S NOT WHAT YOU'RE
11 TALKING ABOUT. YOU'RE TALKING ABOUT SITUATIONS WHERE THERE'S
12 BEEN A CALL TO D.C.F.S., D.C.F.S. HAS THEN TAKEN A CHILD AND
13 PLACED THE CHILD WITH A RELATIVE WITHOUT FOLLOWING THROUGH
14 LATER, IN TERMS OF TAKING IT THROUGH THE PROPER CHANNELS?

15
16 **AMY PELLMAN:** CORRECT. AND ONCE D.C.F.S. WALKS IN THE DOOR AND
17 REMOVES A CHILD FROM A PARENT, THEY HAVE STARTED THE CHILD
18 WELFARE SYSTEM PROCESS, THEY HAVE STARTED A STATE AND FEDERAL
19 PROCESS THAT REQUIRES THAT THEY COMPLETE IT. THEY HAVE THREE
20 OPTIONS, ESSENTIALLY. THEY CAN PROVIDE VOLUNTARY FAMILY
21 SERVICES TO DETERMINE IF THEY WANT TO DO SOMETHING LIKE THE
22 COMPTON PROJECT WHERE THEY KEEP THAT CHILD IN THE HOME AND
23 PROVIDE SERVICES TO THAT FAMILY. IF THEY FEEL THEY CAN'T DO
24 SOMETHING LIKE THAT, THEY CAN REMOVE THAT CHILD FROM THE HOME
25 AND STILL DO THAT VOLUNTARILY IF THE PARENT AGREES. BUT THEY



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1 HAVE TO SIGN A FORMAL VOLUNTARY PLACEMENT AGREEMENT. THERE'S A
2 FORMAL PROCESS TO DO THAT AND THEN THE CHILD AND THE FAMILY
3 GETS SERVICES THROUGH THAT AND THAT LASTS FOR SIX MONTHS. AND
4 IF THEY DON'T DO THAT, THEY HAVE TO FILE AND GO TO COURT.
5 THOSE ARE THE ONLY THREE OPTIONS D.C.F.S. HAS WHEN THEY WALK
6 IN THAT DOOR AND THEY BELIEVE THAT THAT CHILD IS AT RISK. IT
7 IS NOT ACCEPTABLE, UNDER THE LAW, FOR D.C.F.S. TO WALK IN THE
8 DOOR, REMOVE A CHILD FROM A PARENT'S CUSTODY AND PLACE THAT
9 CHILD WITH A RELATIVE AND WALK AWAY. THAT IS A VIOLATION OF
10 STATE AND FEDERAL LAW.

11

12 **LARA HOLTZMAN:** AND UTILIZING THE PROBATE COURT SYSTEM IS NOT
13 APPROPRIATE IN MANY OF THESE OPTIONS, EITHER. SO THE OTHER--
14 THE OTHER PIECE THAT'S HAPPENING IS THE CHILD IS BEING
15 REMOVED, GIVEN TO THE RELATIVE AND THEN THE RELATIVE IS BEING
16 SENT TO PROBATE COURT AND THE RELATIVE IS TOLD TO CALL THE
17 ALLIANCE FOR CHILDREN'S RIGHTS TO COMPLETE THE GUARDIANSHIP.

18

19 **AMY PELLMAN:** I MEAN, I CAN'T TELL YOU...

20

21 **SUP. MOLINA, CHAIR:** CAN WE ASK THE DEPARTMENT TO COME UP AND
22 JOIN US?

23

24 **SUP. BURKE:** YEAH, I THINK THE DEPARTMENT...

25



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1 **SUP. MOLINA, CHAIR:** BECAUSE WE'RE GETTING A LOT OF
2 MISINFORMATION.

3

4 **SUP. ANTONOVICH:** COULD WE ASK DR. _____ TO COME UP?

5

6 **SUP. BURKE:** YOU KNOW, THIS IS A VERY DIFFICULT SITUATION
7 BECAUSE, YOU KNOW...

8

9 **SUP. MOLINA, CHAIR:** THEY'RE COMING UP.

10

11 **SUP. BURKE:** ...I KNOW, IN MY DISTRICT, WHERE THE PROCESS IS
12 STARTED AND WHERE IT STARTS GOING THROUGH THE ACTUAL FORMAL
13 PROJECT, IN MANY INSTANCES, THAT RELATIVE DOES NOT MEET
14 FEDERAL CRITERIA OR STATE CRITERIA. THEY MAY NOT HAVE THE
15 NECESSARY BEDROOMS, THEY MAY NOT HAVE ALL OF THOSE THINGS THAT
16 ARE NECESSARY TO BE ABLE TO MEET THE REQUIREMENTS AND THAT HAS
17 BEEN A VERY SENSITIVE ISSUE, THAT MANY CHILDREN ARE PLACED IN
18 FOSTER HOMES FAR AWAY BECAUSE THOSE ARE LARGE HOUSES IN
19 RIVERSIDE OR SAN BERNARDINO, AND THEY NEVER SEE THEIR PARENTS,
20 THEY NEVER SEE THEIR FAMILIES OR ANYTHING ELSE. AND THIS HAS
21 BEEN A GREAT CONCERN OF MINE. YOU KNOW, I THINK THAT THERE ARE
22 MANY PEOPLE WHO LIVED IN PLACES WHERE THEY DIDN'T-- EACH CHILD
23 DIDN'T HAVE A BEDROOM, YOU KNOW, AND THEY GREW UP...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** WOULD WE BE BETTER OFF CREATING A POLICY
2 INSTEAD OF...

3

4 **SUP. BURKE:** YES, IT SHOULD BE A POLICY AND THERE HAS TO BE AN
5 APPROACH-- THIS IS A VERY-- IS A-- ALL I'M SAYING IS IT'S A
6 VERY COMPLEX PROBLEM. AND I HAVE TO TELL YOU, FRANKLY, I HAVE--
7 - I KNOW, IN ONE SITUATION, HAVE SAID TO A GRANDMOTHER, WHO
8 PROBABLY WAS ONE OF THOSE WHO GOT EIGHT CHILDREN WHEN HER
9 DAUGHTER WAS KILLED, THAT, IF SHE GOES TO THE SYSTEM, THAT
10 SHE'S NEVER GOING TO BE ABLE TO KEEP THE CHILDREN. THESE
11 CHILDREN ARE FINE AND SHE'S HAD THEM OVER A PERIOD OF TIME.

12

13 **SUP. MOLINA, CHAIR:** BUT, MS. BURKE, MS. BURKE, IF YOU LOOK AT
14 THE DESIREE CASE, IT'S A PERFECT EXAMPLE.

15

16 **SUP. BURKE:** OF WHERE IT COULD WORK.

17

18 **SUP. MOLINA, CHAIR:** WELL, I MEAN, THEY WERE WITH THE
19 GRANDPARENTS AND, I MEAN, AGAIN, IT IS NOT AN ISSUE OF WHAT
20 THE NEEDS OF THE GRANDPARENT IS, IT'S THE NEEDS OF THE CHILD.

21

22 **SUP. BURKE:** YES, BUT WHAT I'M SAYING,, IT'S NOT THE NEEDS OF
23 THE GRANDPARENT, IT'S WHETHER OR NOT THE GRANDPARENT CAN MEET
24 THE NEEDS, CONSIDERING THE FACT THAT THE NEEDS ARE QUITE
25 DEMANDING AND ALSO SOMETIMES IMPOSSIBLE FOR A LOW-INCOME



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 GRANDPARENT TO EVER MEET. AND THOSE ARE THE ISSUES WE'RE
2 TRYING TO...

3

4 **SUP. MOLINA, CHAIR:** I UNDERSTAND BUT THERE ARE SUPPORTIVE
5 SERVICES THAT ARE PROVIDED BY THE DEPARTMENT.

6

7 **SUP. BURKE:** WELL, I'VE NOT BEEN ABLE TO FIND THOSE. I HAVE NOT
8 BEEN ABLE TO FIND THOSE. AND THIS IS A PERSON WHO IS NOT A
9 POVERTY STRICKEN PERSON, THIS IS A PERSON WHO ACTUALLY IS A
10 UNION REPRESENTATIVE AND WHO DOES NOT-- HAS NOT BEEN ABLE TO
11 GET SECTION 8, HAS NOT BEEN ABLE TO GET A LARGER HOUSE BUT SHE
12 TOOK THOSE CHILDREN INTO HER HOUSE AND SHE HAS RAISED THEM
13 OUTSIDE OF THE SYSTEM. AND WE HAVE TRIED TO GET SUPPORTIVE
14 SERVICES FROM D.P.S.S., WE'VE TRIED EVERYTHING. NOT ONLY ME
15 BUT MANY OTHER POLITICAL REPRESENTATIVES IN THE DISTRICT HAVE
16 WORKED TO TRY TO GET THOSE SERVICES AND THIS HAS BEEN A VERY
17 DIFFICULT SITUATION. I'D LOVE FOR HER TO TALK TO YOU SO THAT
18 YOU CAN EXPLAIN WHERE WE HAVE FALLEN DOWN IN TERMS OF GETTING
19 THOSE SERVICES BUT THE CHILDREN HAVE DONE VERY WELL, THEY
20 HAVE-- AND THIS IS A PERSON WHO ALSO WORKS.

21

22 **LARA HOLTZMAN:** IT'S A VERY COMPLEX SITUATION.

23

24 **SUP. BURKE:** IT'S A COMPLEX SITUATION BECAUSE THIS WAS A
25 SITUATION WHERE HER DAUGHTER WAS KILLED BY HER HUSBAND.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **LARA HOLTZMAN:** WELL, AND IT'S ALSO THE INEQUITIES IN TERMS OF
3 THE FUNDING STREAMS WITH PROBATE VERSUS DEPENDENCY MAKE IT
4 EVEN MORE DIFFICULT. AND, YOU KNOW, AT THE ALLIANCE FOR
5 CHILDREN'S RIGHTS, WE CERTAINLY DO OUR BEST TO COUNSEL
6 CAREGIVERS ON THE POSITIVES AND NEGATIVES OF GOING FROM ONE
7 SYSTEM TO THE OTHER BUT CLEARLY THERE ARE...

8

9 **SUP. BURKE:** BUT, SEE, WHAT YOU'RE SAYING IS THEY HAVE TO GO TO
10 THAT SYSTEM.

11

12 **LARA HOLTZMAN:** NO, I'M NOT SAYING THAT.

13

14 **SUP. BURKE:** OH, YOU AREN'T?

15

16 **LARA HOLTZMAN:** I AM ABSOLUTELY NOT SAYING THAT. I AM SAYING
17 THAT THERE ARE SITUATIONS WHERE PARENTS, WHERE-- WHEN THE
18 DEPARTMENT INTERVENES, WHERE PROBATE GUARDIANSHIP IS NOT
19 APPROPRIATE AND WHERE THAT CAREGIVER IS NOT GOING TO GET THE
20 SERVICES THEY NEED, ESPECIALLY IF THERE'S A SPECIAL NEEDS
21 CHILD INVOLVED AND IT ALSO CAN DENY A PARENT'S RIGHT TO DUE
22 PROCESS, A PARENT'S RIGHT TO REHABILITATION. BECAUSE, LET'S
23 FACE IT, KIDS WANT TO BE WITH THEIR PARENTS, IF AT ALL
24 POSSIBLE, AND THAT'S WHAT WE ALL WANT, WE ALL WANT TO KEEP OUR



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 FAMILIES TOGETHER. IF THEY CAN'T BE, THEN WE WANT THEM TO BE
2 WITH OUR RELATIVES.

3

4 **SUP. BURKE:** WELL, THIS PARTICULAR CASE, THE FATHER WAS IN
5 PRISON, OBVIOUSLY, IF HE KILLED HIS WIFE AND THERE WAS...

6

7 **SUP. MOLINA, CHAIR:** WELL, WE NEED TO LOOK INTO THAT CASE BUT I
8 THINK IT WOULD BE...

9

10 **SUP. BURKE:** HAPPY TO LET YOU LOOK INTO IT.

11

12 **SUP. MOLINA, CHAIR:** CAN WE GET A RESPONSE? ONE OF THE
13 QUESTIONS THEY RAISED IS THAT THEY'RE REFERRING-- THAT THEY
14 HAVE-- THEY SAY AT LEAST THREE CALLS A WEEK ARE NOT BEING--
15 ARE-- OUR DEPARTMENT IS FAILING TO INTERVENE.

16

17 **SPEAKER:** AS BOTH MS. HOLTZMAN AND MS. PELLMAN INDICATED, WE'VE
18 BEEN WORKING VERY CLOSELY WITH THE ALLIANCE AND ALSO WITH THE
19 CHILDREN'S LAW CENTER ON INDIVIDUAL CASES. AND SO I CAN ONLY
20 SPEAK TO THOSE THAT WE ARE AWARE OF AT THIS TIME.

21

22 **SUP. MOLINA, CHAIR:** NO, JUST LET ME ASK YOU A QUESTION.
23 THEY'RE SAYING THERE'S THREE THAT YOU DON'T FOLLOW UP. HOW
24 MANY DO YOU NOT FOLLOW UP, ON ALL OF THE CALLS THAT YOU GET?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** WE RECEIVE 15,000 CALLS A MONTH TO OUR HOTLINE...

2

3 **SUP. MOLINA, CHAIR:** HOW MANY DO YOU GET A WEEK?

4

5 **SPEAKER:** WE GET-- WE GET 6,500 A MONTH SO THAT WOULD TRANSLATE
6 TO ROUGHLY 1,300-- DO MY MATH CORRECTLY, 1,500 A WEEK THAT ARE
7 REFERRAL-RELATED.

8

9 **SUP. MOLINA, CHAIR:** AND SO YOU DON'T INVESTIGATE THE 1,500?

10

11 **SPEAKER:** MY EXPECTATION WOULD BE THAT WE INVESTIGATE ALL
12 REFERRALS WHERE IT IS APPROPRIATE AND, YES...

13

14 **SUP. MOLINA, CHAIR:** WHAT DOES THAT MEAN? I DON'T UNDERSTAND
15 WHAT APPROPRIATE MEANS? HOW DO YOU KNOW WHETHER IT'S
16 APPROPRIATE OR NOT UNTIL YOU INVESTIGATE?

17

18 **SPEAKER:** A DETERMINATION IS MADE WHEN THE REFERRAL IS RECEIVED
19 FROM THE HOTLINE, WHETHER IT WILL PROMOTE TO A REFERRAL OR
20 NOT.

21

22 **SUP. MOLINA, CHAIR:** OF THE 1,500 IN THE LAST-- LET'S SAY LAST
23 MONTH, 1,500 A WEEK, HOW MANY WERE DEEMED INAPPROPRIATE OR NOT
24 APPROPRIATE?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** I COULDN'T ANSWER THAT.

2

3 **SUP. MOLINA, CHAIR:** TWO? 52? 252?

4

5 **SPEAKER:** WHAT I'M INDICATING IS THAT, OF THE 15,000 THAT WE
6 RECEIVE IN A MONTH, 6,500 ARE REFERRAL-RELATED, SO THE
7 REMAINDER OF THOSE REFERRALS-- REMAINDER OF THOSE CALLS WOULD
8 NOT BE ACTUAL REFERRALS THAT WE WOULD FOLLOW UP ON. SO THE
9 QUESTION WOULD BECOME, ARE THE CASES THAT ARE BEING REFERRED
10 TO, ARE THEY FALLING IN THAT NUMBER?

11

12 **SUP. MOLINA, CHAIR:** WHAT IS THE DETERMINATION? I MEAN, HOW DO
13 YOU DECIDE? YOU HAVE SOMEBODY WHO CALLS IN AND SAYS A CHILD IS
14 BEING ABUSED AND HERE'S SOME OF THE FACTS OR INFORMATION. HOW
15 DO YOU MAKE A DETERMINATION THAT IT DOESN'T HAVE ANY VALIDITY
16 OR NOT, OR IT DOESN'T DESERVE OR-- THE KIND OF RESPONSE THAT
17 CHILDREN'S SERVICES SHOULD PROVIDE?

18

19 **SPEAKER:** WE HAVE SPECIFIC PROTOCOLS THAT THE WORKERS FOLLOW IN
20 ORDER TO...

21

22 **SUP. MOLINA, CHAIR:** GIVE ME AN EXAMPLE.

23

24 **SPEAKER:** ...TO DETERMINE. FOR INSTANCE, WE MAY GET A CALL THAT
25 SIBLINGS, A 10-YEAR-OLD AND 12-YEAR-OLD, ARE FIGHTING AND WE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MAY GET A CALL FROM THE MOTHER THAT THEY'RE HAVING DIFFICULTY
2 MANAGING THOSE TWO KIDS. THAT MIGHT BE A REFERRAL THAT WE
3 WOULD NOT GO OUT ON AFTER INVESTIGATING FURTHER THE
4 CIRCUMSTANCES OF THAT.

5

6 **SUP. MOLINA, CHAIR:** IF YOU RECEIVE A PHONE CALL FROM A DOCTOR
7 OR A NURSE OR A TEACHER, WHAT IS THE PROTOCOL?

8

9 **SPEAKER:** AGAIN, IT DEPENDS ON THE...

10

11 **SUP. MOLINA, CHAIR:** IT DEPENDS, FROM A DOCTOR?

12

13 **SPEAKER:** WE COULD GET THE SAME REFERRAL THAT I JUST GAVE AS AN
14 EXAMPLE FROM A DOCTOR OR FROM A TEACHER SO IT'S REALLY
15 DEPENDENT...

16

17 **SUP. MOLINA, CHAIR:** DO YOU USUALLY GET A REFERRAL FROM A
18 DOCTOR THAT TWO KIDS ARE FIGHTING SO THERE'S ABUSE?

19

20 **SPEAKER:** IT DEPENDS ON THE REFERRAL ITSELF RATHER THAN THE
21 PERSON PROVIDING THE REFERRAL.

22

23 **SUP. MOLINA, CHAIR:** DO YOU KNOW HOW RIDICULOUS THAT SOUNDS?
24 I'M TALKING ABOUT A DOCTOR WHO HAS REFERRED, OR A NURSE, WHO
25 HAS REFERRED A CHILD. THAT IS THE PROTOCOL.



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1

2 **SPEAKER:** IT'S DEPENDENT ON WHAT IS CONTAINED IN THE REFERRAL
3 IN TERMS OF WHAT OUR ACTIONS ARE. I, MYSELF, AS A
4 PSYCHOLOGIST, HAVE MADE REFERRALS TO THE HOTLINE IN ORDER TO
5 BE SURE, AND SO THERE ARE TIMES WHEN IT MAY NOT BE AN
6 APPROPRIATE REFERRAL BUT THE CALL IS MADE, YES.

7

8 **SUP. MOLINA, CHAIR:** SO, AGAIN, OF THE 1,500 THAT YOU COME UP--
9 YOU SAID THAT 6,500 A MONTH ARE REFERRED...

10

11 **SPEAKER:** ARE REFERRAL-RELATED, YES.

12

13 **SUP. MOLINA, CHAIR:** AND REFERRAL MEANS THAT IT GETS REFERRED
14 TO...?

15

16 **SPEAKER:** A REFERRAL IS GENERATED AND THEN IT IS INVESTIGATED.

17

18 **SUP. MOLINA, CHAIR:** AND THEN IT'S INVESTIGATED. OF THOSE THAT
19 ARE INVESTIGATED, HOW MANY ARE CONCLUDED TO BE ACTUAL ABUSE?
20 OR REQUIRE THE FULL ATTENTION OF THE DEPARTMENT?

21

22 **SPEAKER:** I DON'T HAVE THAT INFORMATION IN FRONT OF ME.

23

24 **SUP. MOLINA, CHAIR:** WOULDN'T IT BE WORTHWHILE TO KNOW?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** ABSOLUTELY.

2

3 **SUP. MOLINA, CHAIR:** WITH REGARD TO ALSO THOSE ISSUES, ONE OF
4 THE OTHER CONCERNS THAT THE ALLIANCE HAS IS WHETHER, IN FACT,
5 WHEN A CHILD IS CONSIDERED OR FITS THE APPROPRIATE PROTOCOL
6 AND YOU NEED TO PLACE THAT CHILD AND YOU PLACE IT WITH A
7 GRANDPARENT OR A RELATIVE, THAT THE PROCESS IS NOT STARTED AS
8 FAR AS THE LEGAL PROCESS IS STARTED. THAT'S ALSO A CONCERN
9 THEY HAVE. WHAT IS THE RESPONSE TO THAT?

10

11 **SPEAKER:** THE DESCRIPTION THAT WAS GIVEN IN TERMS OF THE
12 PRACTICE THAT THEY HAVE SEEN IS COMPLETELY INAPPROPRIATE. IT
13 IS NOT IN POLICY, IT IS NOT OUR INTENTION TO PROVIDE SERVICES
14 IN THAT MANNER. THAT IS ONE OF THE REASONS WE'VE BEEN WORKING
15 VERY CLOSELY WITH THEM TO EXAMINE INDIVIDUAL CASES AND TO BE
16 ABLE TO REMEDIATE THAT WITHIN EACH INDIVIDUAL OFFICE ACROSS
17 THE COUNTY AS A WHOLE.

18

19 **SUP. MOLINA, CHAIR:** I DON'T UNDERSTAND WHAT THE ANSWER IS. IF,
20 IN FACT, A CHILD IS DETERMINED TO BE TAKEN AWAY FROM THE HOME
21 AND PLACED WITH A CAREGIVER OR RELATIVE, THEY SAID THERE ARE
22 VARIOUS, THERE ARE, WHAT, THREE SPECIFIC REVIEWS THAT NEED TO
23 BE MADE AND...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SPEAKER:** ANY TIME THAT OCCURS, WE HAVE TO HAVE EITHER A
2 VOLUNTARY FAMILY MAINTENANCE INSTITUTED OR WE HAVE TO HAVE A
3 VOLUNTARY FAMILY REUNIFICATION OR WE HAVE TO HAVE A COURT
4 EITHER DETENTION OR A COURT ORDERED NON-DETENTION. BUT THOSE
5 ARE THE ONLY CIRCUMSTANCES THAT WE CAN BECOME INVOLVED IN A
6 CHILD'S LIFE.

7

8 **SUP. MOLINA, CHAIR:** AND YOU DON'T THINK THERE'VE BEEN ANY
9 FAILING IN THOSE AREAS?

10

11 **SPEAKER:** I WOULD NOT QUESTION THE INFORMATION THAT'S BEEN
12 PROVIDED TO US. THAT'S WHY WE'RE WORKING CLOSELY WITH THEM TO
13 RESOLVE THOSE ISSUES.

14

15 **SUP. MOLINA, CHAIR:** BUT IS THERE THE KIND OF REVIEW THAT, I
16 THINK IT'S A SIX-MONTH REVIEW, TO MAKE SURE THAT IF, IN FACT,
17 YOU'VE PLACED IT WITH A RELATIVE OR SOME OTHER CARE- GIVER,
18 THAT THAT IS EVALUATED SO THEN THAT, IN FACT, YOU WILL OPEN UP
19 A CASE BEFORE THE COURTS?

20

21 **SPEAKER:** YES, THAT DOES OCCUR.

22

23 **SUP. MOLINA, CHAIR:** THAT DOES OCCUR?

24

25 **SPEAKER:** THAT DOES OCCUR.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA, CHAIR:** IT'S A TOUGH SITUATION, YOU KNOW, WHEN WE
3 HAVE THESE ALLEGATIONS THAT ARE BEING MADE AND WE HAVE A
4 DEPARTMENT THAT SEEMS TO OPERATE VERY DEFENSIVELY AND THEN,
5 WHEN YOU HAVE A CHILD THAT DIES, LIKE DESIREE, IT'S VERY-- I
6 MEAN, YOU SEE THE DEPARTMENT FAILED THAT CHILD ALL AROUND. I
7 DON'T KNOW WHAT I'M SUPPOSED TO BELIEVE.

8

9 **AMY PELLMAN:** YOUR HONOR, I THINK-- I MEAN, AS THE DEPARTMENT
10 HAS SAID, THEY DO WORK WITH US ON THESE INDIVIDUAL CASES THAT
11 WE IDENTIFY. IN THESE CASES, WHERE WE FIND THESE CHILDREN WITH
12 THESE RELATIVES AND THEY'VE BEEN PLACED BY THE DEPARTMENT,
13 THERE IS NO FORMAL VOLUNTARY PLACEMENT AGREEMENT THAT HAS BEEN
14 SIGNED AND THERE IS NO OPEN DEPENDENCY COURT CASE AND SO THERE
15 WOULD BE NO DEPARTMENT FOLLOW-UP ON THOSE CASES BECAUSE THE
16 DEPARTMENT HAS PLACED THEM WITH THAT RELATIVE AND WALKED AWAY.

17

18 **SUP. MOLINA, CHAIR:** BUT YOU SAID THAT IT WOULD AUTOMATICALLY--
19 YOU SAID THAT, UNDER THAT REVIEW, THEY REVIEW IT FOR SIX
20 MONTHS.

21

22 **LARA HOLTZMAN:** NO, THAT'S IF THEY DID IT CORRECTLY.

23

24 **SUP. MOLINA, CHAIR:** THAT'S IF WHAT?

25



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1 **LARA HOLTZMAN:** THAT'S IF THE DEPARTMENT OPERATED CORRECTLY, IF
2 THEY DID...

3

4 **SUP. MOLINA, CHAIR:** SO THEY'RE SAYING THE DEPARTMENT DOESN'T
5 OPERATE CORRECTLY UNDER THOSE PROVISIONS?

6

7 **SPEAKER:** THE POINT AT ISSUE IS WHETHER OR NOT WE FORMALLY OPEN
8 A CASE, WHETHER IT'S VOLUNTARY OR COURT ORDERED, WITH THE
9 FAMILY. I DON'T BELIEVE IT'S AT ISSUE HOW WE FUNCTION ONCE
10 THAT-- WELL, WHAT HAPPENS IF IT IS OPENED IN THAT WAY. WHAT IS
11 BEING DESCRIBED TO YOU HERE IS SITUATIONS WHERE INFORMAL
12 AGREEMENTS ARE BEING MADE, UNBEKNOWNST TO THE DEPARTMENT, AND
13 WHAT HAPPENS AND HOW THAT IS HANDLED AND THOSE ARE THE ISSUES
14 THAT...

15

16 **SUP. MOLINA, CHAIR:** WHY DOESN'T THE DEPARTMENT KNOW? DOESN'T
17 IT INVOLVE ITSELF IN ASKING THOSE QUESTIONS OR INVESTIGATING
18 THAT ASPECT OF IT?

19

20 **SPEAKER:** THAT'S HOW WE'RE INVESTIGATING ON AN INDIVIDUAL
21 BASIS. WE'RE TRYING TO GATHER AND DETERMINE WHETHER OR NOT
22 THERE'S A PATTERN OF BEHAVIOR, WHETHER OR NOT IT IS, IN FACT,
23 OUT OF CERTAIN REGIONAL OFFICES, WHETHER OR NOT IT IS
24 COUNTYWIDE. THESE ARE THE ISSUES THAT WE'RE TRYING TO
25 ESTABLISH.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA, CHAIR:** HOW LONG WILL IT TAKE YOU TO FINALIZE THAT
3 INVESTIGATION?

4

5 **SPEAKER:** I WOULD SAY THAT WE CAN PROBABLY HAVE A REASONABLE
6 RESPONSE WITHIN A MONTH.

7

8 **SUP. MOLINA, CHAIR:** IS IT JUST SOMETHING YOU STARTED RECENTLY?

9

10 **SPEAKER:** YES.

11

12 **SUP. MOLINA, CHAIR:** I THINK IT WOULD BE WORTHWHILE TO FIND OUT
13 AS SOON AS POSSIBLE. MR. ANTONOVICH?

14

15 **SUP. ANTONOVICH:** LET ME JUST ASK IF THE-- PERHAPS THE
16 DEPARTMENT COULD SIT DOWN WITH THE ALLIANCE AND REVIEW THE
17 PROTOCOLS AND THEN COME BACK TO THE BOARD WITH SOME
18 SUGGESTIONS.

19

20 **LARA HOLTZMAN:** WE'RE ALWAYS HAPPY TO SIT DOWN WITH THE
21 DEPARTMENT. WE HAVE BEEN DOING SO FOR THE PAST YEAR, WE HAVE
22 BEEN BRINGING THIS TO THE DEPARTMENT'S ATTENTION AND TO THE
23 COUNTY COUNSEL'S ATTENTION FOR THE PAST YEAR. SO THEY ARE-- WE
24 HAVE EVEN BROUGHT TO THEM EXAMPLES OF THESE-- WHAT WE CALL ARE
25 THE THIRD PERIOD OPTION CASES, THE SORT OF, WHAT WE ARE



**The Meeting Transcript of
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1 CALLING THE ILLEGAL DETENTION CASES. WE'VE BROUGHT EXAMPLES.
2 THE DEPARTMENT HAS, I THINK, REALLY A PLETHORA OF EVIDENCE TO
3 SHOW THAT THIS IS HAPPENING, THAT IT'S A PROBLEM AND CERTAINLY
4 THAT IT NEEDS TO BE CORRECTED.

5

6 **SUP. ANTONOVICH:** WHY DON'T WE HAVE A REPORT BACK FROM THE
7 DEPARTMENT, PERHAPS THE THIRD WEEK IN JANUARY BECAUSE WE'RE
8 NOT GOING TO HAVE TWO MEETINGS THIS MONTH AND THAT WILL GIVE
9 YOU TIME OVER THE HOLIDAYS TO COME BACK WITH SOME SUGGESTIONS
10 THAT WE CAN WORK ON. WE COULD DO IT ON-- HOW ABOUT THE 18TH OF
11 JANUARY? WOULD THAT BE FINE?

12

13 **SUP. MOLINA, CHAIR:** NOT A PROBLEM?

14

15 **SPEAKER:** NO.

16

17 **SUP. MOLINA, CHAIR:** VERY GOOD.

18

19 **SUP. ANTONOVICH:** THANK YOU. AND THIS CASE IS-- YOU KNOW, WE
20 SHARE YOUR OUTRAGE AND WE'RE GOING INTO AN EXECUTIVE SESSION
21 BUT THERE ARE OTHER PROBLEMS ASSOCIATED, I BELIEVE, THAT WILL
22 COME OUT.

23

24 **SPEAKER:** THANK YOU.

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** THANK YOU.

2

3 **AMY PELLMAN:** THANK YOU FOR YOUR TIME TODAY.

4

5 **SUP. MOLINA, CHAIR:** THANK YOU. ANY OTHER ITEMS, MR.
6 ANTONOVICH?

7

8 **SUP. ANTONOVICH:** NO. THANK YOU.

9

10 **SUP. MOLINA, CHAIR:** ALL RIGHT. LET ME SEE. WE HAVE A REPORT.
11 WE ALREADY DID ITEM NUMBER 17. I THINK WE HAVE THE DEPARTMENT,
12 A REPORT FROM THE DEPARTMENT OF HEALTH SERVICES? THIS IS AN
13 ITEM THAT MS. BURKE HAD REQUESTED. OKAY. ITEM NUMBER 2 IS JUST
14 HELD FOR THE PUBLIC. COULD WE HAVE THE HEALTH DEPARTMENT COME
15 UP ON THE REPORT? MR. BAXTER, IF YOU'D JOIN US.

16

17 **PETER BAXTER:** MADAM CHAIR, MEMBERS OF YOUR HONORABLE BOARD,
18 MR. JANSSEN, LADIES AND GENTLEMEN, MY NAME IS PETER BAXTER AND
19 I LIVE IN LOS ANGELES. IN MAKING YOUR ASSIGNMENTS, YOU MAY
20 WISH TO SEEK A SYMPATHY IN REGARD TO TWO ISSUES WHICH ARE,
21 NUMBER ONE, THE ISSUE OF FIGHTING FIRE WITH A NONFLAMMABLE
22 GAS, LIKE STEAM, AND, TWO, ISSUE OF A PARLIAMENTARY RATHER
23 THAN A PRESIDENTIAL FORUM OF GOVERNMENT. I'M SUGGESTING THAT,
24 WHEN YOU'RE MAKING YOUR ASSIGNMENTS AND WHEN ASSIGNMENTS ARE
25 BEING ACCEPTED, THAT A SENSE OF SYMPATHY WITH THOSE TWO ISSUES



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 IN TERMS OF EXAMINING THEM MIGHT BE APPROPRIATE. HOPEFULLY,
2 THE COUNTY AUDITOR SHALL ADDRESS THE FIRST ISSUE IN HIS
3 PENDING REPORT ON THE COUNTY FIRE DEPARTMENT. THAT WOULD
4 PROVIDE A SECOND OPINION AS IT MAY BE CONSTRUED TO THE
5 SOLITARY OPINION WHICH IS HELD SO LOYALLY AND FAITHFULLY BY
6 FIRE CHIEF FREEMAN FOR THE USE OF TRADITIONAL WATER TO PUT OUT
7 FIRE RATHER THAN THE USE OF A NONFLAMMABLE GAS, LIKE STEAM, TO
8 PUT OUT FIRE. IN TERMS OF THE PARLIAMENTARY FORM OF
9 GOVERNMENT, THAT IS SET FORTH IN THE CONSTITUTION OF THE
10 UNITED STATES WITH CLARITY AND CERTAINTY BUT THE CHIEF
11 ELECTIONS OFFICERS, MS. MCCORMICK, DECLINES EVEN TO MAKE AN
12 APPEARANCE IN PUBLIC TO SUPPORT HER RESULTS OF THE ELECTIONS
13 FOR PRESIDENT AND VICE PRESIDENT. ALL OF WHICH IS RESPECTFULLY
14 SUBMITTED. I THANK YOU, MADAM CHAIR AND I NOTICED IN THE
15 NEWSPAPER TODAY AND ON TELEVISION LAST NIGHT THAT THERE WAS A
16 HIGH-RISE FIRE IN CHICAGO AND, FORTUNATELY, NO ONE WAS-- THERE
17 WERE NO FATALITIES BUT, NEVERTHELESS, WE HAVE, LAST WEEK, BY
18 THIS BOARD, THIS BOARD HAS AUTHORIZED THE PURCHASE OF THREE
19 WHAT THEY CALL AERIAL LADDERS. WELL, THE FLOORS THAT WERE ON
20 FIRE IN CHICAGO WERE WAY, WAY BEYOND WHAT ANY PARTICULAR
21 LADDER COULD ACHIEVE. ALL OF WHICH IS RESPECTFULLY SUBMITTED.
22 I THANK YOU, MADAM PRESIDENT.
23
24 **SUP. MOLINA, CHAIR:** ALL RIGHT. THANK YOU, MR. BAXTER. WE
25 APPRECIATE IT. ALL RIGHT. THAT ITEM IS MOVED BY MYSELF,



**The Meeting Transcript of
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1 SECONDED BY MS. BURKE. IF THERE'S NO OBJECTION, SO ORDERED ON
2 THAT ITEM. NEXT WE HAVE ITEM 51. WHO WILL BE REPORTING ON
3 THAT? IS IT DR. GARTHWAITE? HELLO? THANK YOU, DR. GARTHWAITE.

4

5 **DR. THOMAS GARTHWAITE:** WE HAVE TWO REPORTS. I'LL JUST QUICKLY
6 SUMMARIZE THEM. WITH REGARDS TO OUR PROGRESS IN DEVELOPING A
7 MORE SYSTEMATIC AND COHESIVE DEPARTMENT AS OPPOSED TO
8 INDIVIDUAL FACILITIES, I THINK WE CONTINUE TO MAKE PROGRESS.
9 IT'S NOT AS FAST AS I WOULD LIKE AND IT'S BEEN, I THINK, MADE
10 DIFFICULT BY BOTH BUDGETARY AND OTHER CONSIDERATIONS, SUCH AS
11 THE TRAUMA CONSIDERATION AND OTHERS. I THINK WE'RE MAKING GOOD
12 PROGRESS IN THE LABORATORY. WE HAD AN OUTSIDE CONSULTANT
13 REVIEW THE POSSIBILITY OF COMBINING LABORATORY SERVICES AND
14 HAVING A UNIFORM LABORATORY SUPPORT SERVICE FOR THE
15 DEPARTMENT. AND I FEEL THAT WE ARE MAKING GOOD PROGRESS AND
16 MOVING IN THAT DIRECTION AND WE'LL BE ABLE TO REPORT BACK ON
17 THE PROGRESS TO YOU IN THE NOT TOO DISTANT FUTURE. IN
18 RADIOLOGY, WE'VE MADE A COMMITMENT TO STANDARDIZING THE
19 ELECTRONIC OR DIGITAL COLLECTION OF IMAGES, LIKE CT SCANS,
20 M.R.I. AND OTHER FILMS. THAT WILL ALLOW US TO MOVE THOSE
21 IMAGES AROUND TO DIFFERENT SITES TO HAVE THEM INTERPRETED,
22 WHICH SHOULD CUT DOWN ON OUR COSTS OF COVERAGE FOR
23 INTERPRETATION OF FILMS, AND SO I THINK WE'RE MAKING GOOD
24 PROGRESS THERE. IN OB/GYN, WE HAVE BEEN MEETING AND WORKING
25 WITH THE DEPARTMENTS TO TRY AND SEE-- EITHER WE'RE GOING TO



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1 HAVE TO FIND SOME OTHER WAY OF-- SOME WAY OF BRINGING PATIENTS
2 IN AND EXPANDING OUR SERVICES SO THAT WE CAN DO IT EFFECTIVELY
3 AND EFFICIENTLY OR, IF WE CONTINUE TO LOSE PATIENTS, WE'RE
4 GOING TO HAVE TO LOOK VERY HARD AS TO WHETHER WE CAN CONTINUE
5 DOING OBSTETRICS, ESPECIALLY IN THE DEPARTMENT. AND WE MET TWO
6 HOURS YESTERDAY WITH THE CHAIRS OF OBSTETRICS AND GYNECOLOGY
7 AND WE HAVE TWO DIFFERENT MODELS: ONE AT OLIVE VIEW WHERE
8 THEY'RE LOOKING AT CONTRACTING WITH A PLAN AND ONE AT HARBOR
9 WHERE THEY HAVE A SPECIAL CLINIC AND THEN WORK WITH THE
10 PATIENT TO HAVE THE DELIVERY IN OUR FACILITIES AND WE-- IT'S
11 TOO EARLY TO TELL. THE RESULTS AT HARBOR HAVE BEEN MODESTLY
12 ENCOURAGING SO FAR. IT'S RELATIVELY EARLY ON THAT. AND I'VE
13 TRIED TO LAY OUT SOME OF THE OTHER THINGS WE'RE DOING. WITH
14 REGARD TO THE SPECIFIC QUESTIONS THE SUPERVISOR ASKED WITH
15 LAYING OUT THE PROGRAMS AT KING DREW, I'VE PROVIDED A GRAPHIC,
16 ALONG WITH THIS UPDATE, THAT GIVES A SENSE OF SOME OF THE
17 MAJOR DISEASE BURDENS IN THE COMMUNITY AND THE KIND OF
18 PROGRAMS WE BELIEVE NEEDED TO WORK WITH THOSE. WE'VE HAD TWO
19 DISCUSSIONS WITH DEPARTMENT CHAIRS AT KING DREW-- FROM KING
20 DREW TO TALK ABOUT THOSE SPECIFIC PROGRAM DEVELOPMENTS BUT I
21 THINK, AT THIS POINT IN TIME, WE'RE PLANNING TO EXPAND THE
22 DISCUSSION TO INCLUDE OTHER MEMBERS OF THE COMMUNITY, TO
23 INCLUDE NAVIGANT AND TO MAKE SURE THAT WE'RE WORKING WITH THEM
24 AND THEIR VISION OF WHAT'S WORKING WELL AND PERHAPS WHAT ISN'T
25 AT THE MEDICAL CENTER. WITH REGARDS TO SUPERVISOR ANTONOVICH'S



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1 QUESTION IN HEALTH BENEFITS, WE HAD PREVIOUSLY, AND THE BOARD
2 HAD PREVIOUSLY ADOPTED A POLICY OF PROVIDING SUBSIDIZED CARE
3 ONLY TO INDIVIDUALS WHO LIVE IN L.A. COUNTY. TODAY, WE BRING
4 FOR YOU, FOR CONCEPTUAL APPROVAL, A DESCRIPTION OF A HEALTH
5 BENEFIT PACKAGE WHICH, IN LARGE PART, MIRRORS THE BENEFIT
6 PACKAGE THAT YOU WOULD SEE IN MEDI-CAL. THERE ARE SOME
7 EXCEPTIONS BUT, OVERALL, THEY'RE RELATIVELY SIMILAR. BUT IT
8 DOES DEFINE, FOR PATIENTS AND FOR OUR PLANNING PURPOSES AND
9 YOURS, WHAT WE WOULD INTEND TO PROVIDE. IT DOES ELIMINATE
10 CERTAIN SPECIFIC THINGS AND THEN THERE'S A CATEGORY OF
11 BENEFITS THAT WOULD ONLY BE PROVIDED IF WE APPROVED, AND THAT
12 WOULD BE AT THE DEPARTMENT LEVEL, THAT THEY ARE BOTH
13 REASONABLE TO PROVIDE AND THAT MONEY WOULD NOT BE DRAWN FROM
14 THE INDIGENT, OTHER INDIGENT PATIENTS TO PROVIDE THAT. WE
15 COULD ACTUALLY MAYBE MAKE MONEY ON THESE PARTICULAR SERVICES
16 AND THAT ANY MONEY THAT WE MADE WOULD BE PLOWED INTO EXPANDING
17 OUR SERVICES FOR INDIGENT PATIENTS. SO THAT THESE WOULD BE
18 BENEFITS AND PROCEDURES OR PROGRAMS THAT WE WOULD HAVE THAT
19 WOULD ACTUALLY GENERATE SOME FUNDS AND ALLOW US TO PROVIDE
20 ADDITIONAL SERVICES TO THE INDIGENTS, MAKE SURE THAT WE'RE NOT
21 SIPHONING FUNDS, INDIGENT FUNDS AWAY, TO PROVIDE A SERVICE
22 THAT'S ACTUALLY LOSING MONEY. SO WITH THOSE CAVEATS IN MIND,
23 I'LL STOP AND ASK IF THERE ARE ANY QUESTIONS.

24

25 **SUP. MOLINA, CHAIR:** IS THERE ANY QUESTION OR COMMENT?



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1

2 **SUP. BURKE:** YES. MAY I?

3

4 **SUP. MOLINA, CHAIR:** MS. BURKE?

5

6 **SUP. BURKE:** IN TERMS OF OB/GYN, WE KNOW THAT ST. FRANCIS,
7 WHICH IS VERY CLOSE TO KING DREW, HAS TREMENDOUS NUMBER--
8 5,000 DELIVERIES LAST YEAR AND I KEEP HEARING THAT WE PROVIDE
9 THE PRENATAL FOR MANY OF THOSE BABIES THAT ARE BORN AT ST.
10 FRANCIS, WHICH IS TWO MILES AWAY. IS THAT TRUE? ARE WE
11 PROVIDING SUBSTANTIAL NUMBERS OF PATIENTS WITH PRENATAL
12 SERVICES?

13

14 **DR. THOMAS GARTHWAITE:** MY UNDERSTANDING IS THAT WE OFTEN MAKE
15 THE DIAGNOSIS AND PROVIDE AT LEAST A PORTION OF THE PRENATAL
16 VISITS AND MAYBE THE PREDOMINANT PORTION OF THAT BUT, AS ANY
17 WOMAN ESSENTIALLY WHO IS PREGNANT IS THEN-- QUALIFIES FOR
18 COVERAGE UNDER MEDI-CAL. AND SO, AS THEY GET COVERAGE AND GET
19 READY TO DELIVER, THERE ARE TREMENDOUS INCENTIVES TO DELIVER
20 AT HOSPITALS THAT CAN OFFER A VARIETY OF SERVICES AND ARE VERY
21 ADEPT AT BRINGING PATIENTS IN AND THOSE WOULD BE PRIVATE
22 HOSPITALS.

23

24 **SUP. BURKE:** HAVE WE LOOKED AT WHAT WE COULD DO TO COMPETE WITH
25 THOSE HOSPITALS? I MEAN, IS IT A MATTER THAT WE DON'T QUALIFY



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1 THEM? OR DO WE QUALIFY THEM THERE AT THE HOSPITAL AND THEN
2 THEY STILL GO TO ST. FRANCIS, OR DO THEY GO TO ST. FRANCIS,
3 WHO HAS THE ABILITY TO QUALIFY PEOPLE AND WHO HAS THE SOCIAL
4 WORKERS AND THE SECRETARIES WHO GET IT DONE?

5

6 **DR. THOMAS GARTHWAITE:** I THINK FAIRLY COMMONLY WE QUALIFY
7 THEM. I KNOW THAT, WHEN I MADE ROUNDS AND VISITED THE O.B.
8 CLINIC AT HUMPHREY, THEY WERE DESCRIBING TO ME THAT THEY WOULD
9 QUALIFY MANY WOMEN WHO THEN WOULD MOVE OVER TO THE PRIVATE
10 SECTOR ONCE THEY BECAME INSURED.

11

12 **SUP. BURKE:** WHAT ARE THE THINGS THAT ARE OFFERED AT ST.
13 FRANCIS THAT WE DON'T OFFER? BECAUSE WE'RE DOWN TO, LIKE,
14 WHAT, 720 OR 750 DELIVERIES AT KING WHICH, AT ONE TIME, HAD
15 5,000.

16

17 **DR. THOMAS GARTHWAITE:** RIGHT. I THINK...

18

19 **SUP. BURKE:** BUT, DOWN THE STREET, THEY HAD 5,000 AND THEY ONCE
20 HAD 700.

21

22 **DR. THOMAS GARTHWAITE:** WELL, IT'S TRUE ACROSS THE COUNTY. I
23 THINK THAT THERE ARE MULTIPLE REASONS. I THINK THINGS SUCH AS,
24 YOU KNOW, THE KIND OF THE QUALITY OF THE PHYSICAL PLAN IS A
25 PIECE, THEIR ABILITY TO OFFER THE HUSBAND SLEEPING OVER, THE



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1 ABILITY TO OFFER-- SOME OF WHICH WE CANNOT OFFER-- I'M NOT
2 SAYING WE COULDN'T OFFER THESE THINGS. IN SOME CASES, WE'VE
3 ALREADY TRIED TO DO THAT. THERE MAY BE GIFTS INVOLVED SO THAT,
4 YOU KNOW, YOU GET A BABY SEAT AND SOME DIAPER SERVICE OR
5 SOMETHING. IN ADDITION, A MEAL, ONCE DELIVERY HAS OCCURRED
6 WITH THE HUSBAND, SORT OF A CELEBRATORY MEAL. THOSE SORT OF
7 THINGS ARE OFTEN A PART OF THE PRIVATE SECTOR PACKAGE THAT
8 SEEMS DESIRABLE. THEY, I THINK, ALSO HAVE, YOU KNOW, PROBABLY,
9 IN GENERAL, BETTER STAFFING THAN WE HAVE SO THAT, YOU KNOW,
10 THE INCONVENIENCE FACTOR, THE WAITS, THE PARKING, AND A
11 VARIETY OF OTHER THINGS SOMETIMES ARE BETTER IN PRIVATE SECTOR
12 HOSPITALS COMPARED TO THE COUNTY FACILITIES. I KNOW, AT KING,
13 THEY DID TRY TO DO SOME OF THOSE THINGS AND WERE UNSUCCESSFUL
14 IN ATTRACTING PATIENTS. I ALSO KNOW THAT HARBOR TRIED VERY
15 HARD ONCE PREVIOUSLY WITHOUT MUCH SUCCESS. THE CURRENT MODEL
16 AT HARBOR IN TRYING TO ATTRACT PATIENTS IS TO SEE THE PATIENTS
17 IN A CLINIC SETTING, KIND OF AWAY FROM THE MAIN HOSPITAL
18 THAT'S VERY USER FRIENDLY, EASY PARKING, YOU KNOW, EVERY
19 EFFORT TO WELCOME THEM INTO THE BUILDING, SEE THE SAME
20 PRACTITIONER. WE HAVE MULTILINGUAL PRACTITIONERS WHO-- AND
21 THEY GET TO KNOW THE PATIENT. THEY ALSO TAKE THE PATIENT AND
22 VISIT THE INPATIENT UNIT SO THAT THEY CAN VISUALIZE WHERE THEY
23 WOULD BE DELIVERING AND REALLY PROMOTE HOW THAT DELIVERY
24 PROCESS WOULD BE GOING SO THAT THE PATIENT IS VERY COMFORTABLE
25 WITH THAT. AND THAT SEEMS TO BE MAKING US, YOU KNOW, SOME--



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1 HAS SOME POSITIVE EFFECT ON THE NUMBER OF WOMEN GIVING BIRTH
2 AT HARBOR. THAT'S THE FIRST POSITIVE SIGN WE'VE SEEN ANYWHERE
3 IN OUR SYSTEM IN THE LAST FIVE OR 10 YEARS. THEY'VE ACTUALLY
4 BOTTOMED OUT AND THEY CAME UP BY ABOUT FIVE PERCENT OVER THE
5 LAST FEW MONTHS.

6

7 **SUP. BURKE:** AT KING, IS THERE AN OVERLAP AS FAR AS THE
8 PHYSICIANS AT ST. FRANCIS AND AT KING THAT MAY VERY WELL BE
9 REFERRING THE PATIENTS OVER TO ST. FRANCIS FOR DELIVERY?

10

11 **DR. THOMAS GARTHWAITE:** AND ACTUALLY, I DON'T KNOW-- THERE--
12 I'VE HEARD TALES OF THAT. I JUST DON'T KNOW THE EXACT ON CALL--
13 - I CAN TELL YOU OUR OBSTETRICIANS BUT I DON'T KNOW THE ONES
14 THAT ARE ON STAFF THERE. WE COULD TRY TO SEE IF WE CAN
15 GENERATE THAT DATA. I JUST DON'T NOW HOW MUCH ACCESS WE HAVE
16 TO THEIR STAFF LIST.

17

18 **SUP. BURKE:** WELL, WE WOULDN'T HAVE TO HAVE ACCESS, REALLY, TO
19 THEIR STAFF LIST BECAUSE, ACTUALLY, DOESN'T EVERYONE WHO WORKS
20 FOR THE COUNTY HAVE TO LIST WHERE THEY WORK OUTSIDE?

21

22 **DR. THOMAS GARTHWAITE:** THEY HAVE TO LIST THAT THEY WORK
23 OUTSIDE AND THAT'S NOT OVER A CERTAIN AMOUNT. I DON'T KNOW HOW
24 MUCH SPECIFICITY WE ACTUALLY GET WITH THAT. I'LL CHECK.

25



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1 **SUP. BURKE:** ALSO, I WOULD THINK THAT MAYBE WE WOULD KNOW ON
2 WHAT STAFFS THE DOCTORS ARE ON. I KNOW THAT THERE'S TREMENDOUS
3 OVERLAP IN TERMS OF THE PHYSICIANS WITH U.C.L.A. AND THAT'S OF
4 NECESSITY BUT A HIGH PERCENTAGE HAVE-- ARE ON THE STAFF OF
5 U.C.L.A. AS WELL AS KING DREW.

6

7 **DR. THOMAS GARTHWAITE:** YEAH. MR. LEAF SAYS THAT HE BELIEVES
8 THAT THEY ARE SUPPOSED TO LIST THE HOURS AND THE SITE OF
9 PRACTICE OUTSIDE THE COUNTY, SO WE WILL REVIEW THAT AND GET
10 YOU A REPORT.

11

12 **SUP. BURKE:** I WOULD THINK THAT WE WOULD KNOW WHAT STUFF JUST
13 ON A RESUME BASIS, WHAT HOSPITALS THE PHYSICIANS ARE ON STAFF
14 OF OTHER HOSPITALS SIMPLY-- AND, OF COURSE, THAT WOULD ALSO BE
15 HELPFUL, I ASSUME, WHEN YOU MOVE FORWARD TO ROTATION, THE KIND
16 OF ROTATIONS YOU'RE TALKING ABOUT BETWEEN OTHER HOSPITALS WITH
17 THE-- SOME OF THE RESIDENCY PROGRAMS. I NOTICE THAT YOU SAY
18 THAT THERE'LL BE-- AT KING DREW, THAT THERE'LL BE ADVISORY
19 BOARD THAT'LL HAVE INPUT INTO THE PROCESS. WHICH ADVISORY
20 BOARD DO YOU ANTICIPATE THIS WOULD BE?

21

22 **DR. THOMAS GARTHWAITE:** THIS IS THE GROUP WITH DR. SATCHER AND
23 OTHERS I DESCRIBED.

24



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1 **SUP. BURKE:** DR. SATCHER'S-- THAT BASICALLY THEY'VE BEEN
2 INVOLVED MOSTLY WITH THE MEDICAL SCHOOL, RIGHT?

3

4 **DR. THOMAS GARTHWAITE:** WELL, THEY HAVE NOT-- THEY HAVE JUST
5 BEEN-- THIS NEW GROUP HAS JUST BEEN FORMED.

6

7 **SUP. BURKE:** OH, THIS IS THE NEW ONE. THIS WOULD BE THE NEW ONE
8 THAT WILL BE INTERRELATING WITH NAVIGANT?

9

10 **DR. THOMAS GARTHWAITE:** CORRECT. THEY'LL BE OVERSEEING THE
11 PROGRESS OF THE REDESIGN BUT A CRITICAL PART OF THAT, IT WILL
12 BE THE PROGRAMMATIC STRUCTURE AND ITS RELATIONSHIP TO WHAT
13 NAVIGANT IS DETERMINING IN TERMS OF QUALITY AND CAPACITY.

14

15 **SUP. MOLINA, CHAIR:** MR. ANTONOVICH?

16

17 **SUP. ANTONOVICH:** WHAT IS THE TIME LINE TO IMPLEMENT THIS
18 PROPOSAL?

19

20 **DR. THOMAS GARTHWAITE:** WELL, IT DEPENDS, I THINK, ON WHAT
21 YOU'RE TALKING ABOUT. IN TERMS-- I WOULD SAY IN TERMS OF...

22

23 **SUP. ANTONOVICH:** THE BENEFIT PACKAGE.

24



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1 **DR. THOMAS GARTHWAITE:** OH, THE BENEFIT PACKAGE. I SUGGESTED
2 THAT, IF WE GET THE CONCEPTUAL APPROVAL TO MOVE FORWARD, WE
3 WOULD BEGIN PUTTING FORWARD A TIME FRAME, BEGIN TRAINING
4 STAFF, SO THAT, OVER THE NEXT, I THINK I PUT 90 DAYS, IT COULD
5 GO FASTER. WE'RE ATTEMPTING TO HIRE THIS NEW SENIOR MEDICAL
6 DIRECTOR AND I THINK THAT COULD HELP US IF THEY COME UP TO
7 SPEED QUICKLY. SO I THINK WE CAN GET IT UP TO A REASONABLE
8 TIME FRAME, ABOUT 60 TO 90 DAYS, SOMEWHERE IN THERE.

9

10 **SUP. ANTONOVICH:** OKAY. WHEN WILL THE DEPARTMENT CENTRALIZE THE
11 OFFICE OF NURSING AND CLINICAL AFFAIRS AND WHEN THE
12 EXAMINATION TO HIRE THE NURSING DIRECTOR FOR THE OFFICE, WHEN
13 WILL THAT BE DONE?

14

15 **DR. THOMAS GARTHWAITE:** OH, YEAH. RIGHT. I HAD FORGOTTEN. WE
16 HAD MET WITH THE SEARCH FIRM WITH REGARDS TO HIRING THE NURSE.
17 WE MET WITH THEM, PROBABLY, I THINK IT WAS ABOUT A MONTH OR SO
18 AGO. SO WE WOULD ANTICIPATE THAT THEY'RE ACTIVELY IDENTIFYING
19 CANDIDATES WHICH WOULD HAVE-- AND CANDIDATES TO INTERVIEW, YOU
20 KNOW, WITHIN A MONTH OR TWO. THEY WERE VERY OPTIMISTIC THAT
21 THIS WOULD BE A JOB THAT WOULD BE VERY INTERESTING TO MANY
22 SENIOR NURSING EXECUTIVES. SO THAT, AT LEAST FROM AN OUTSIDE
23 FIRM'S VIEW, THEY THINK THAT WE'LL GET SOMEONE QUITE GOOD.

24



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1 **SUP. YAROSLAVSKY:** ARE YOU'RE TALKING ABOUT THE COUNTYWIDE
2 NURSING DIRECTOR?

3

4 **DR. THOMAS GARTHWAITE:** RIGHT. AND THEN WE WOULD-- I THINK WE
5 MOVED TO, YOU KNOW, TO CONSOLIDATE FUNCTIONS AS WE BRING THEM
6 ON AND WE'VE ALREADY OUTLINED SOME OF THAT.

7

8 **SUP. ANTONOVICH:** COULD YOU REPORT ON THE SPECIFICS ON THE
9 PROCESS TO ROUTE THE MENTAL HEALTH PATIENTS TO USE THE MEDICAL
10 ALERT CENTER?

11

12 **DR. THOMAS GARTHWAITE:** YEAH. I THINK WHAT WE USED TO DO IN
13 L.A. COUNTY WAS THAT THE TEAMS THAT WE PICK UP, PEOPLE WITH
14 MENTAL ILLNESS AND TAKE THEM TO A PSYCHIATRIC EMERGENCY ROOM,
15 WOULD SIMPLY GO TO THE CLOSEST ONE. THAT ONE MIGHT BE OVERRUN
16 AND IT WAS VERY DIFFICULT TO TURN THE PATIENTS OVER TO THE
17 STAFF THERE. WE FELT THAT WE HAD A PRETTY GOOD PROCESS IN
18 MOVING AND ROUTING AMBULANCES AROUND THE COUNTY AND HAVE USED
19 THE MEDICAL ALERT CENTER TO TRY TO DO THE SAME THING AND-- ON
20 OUR NOTIFICATION SYSTEM, CALLED READY NET, TO KNOW WHETHER
21 THERE'S CAPACITY AT ANY GIVEN PSYCH E.R. SO WHAT'S HAPPENING
22 NOW IS THAT WHOEVER PICKS UP A PERSON WHO WOULD BE TAKEN TO A
23 PSYCH E.R. CAN CHECK THROUGH THE MEDICAL ALERT CENTER AND GO
24 TO THE CLOSEST OPEN E.R., IF THAT MAKES SENSE. OBVIOUSLY, YOU
25 WOULDN'T WANT TO GO GREAT DISTANCES BUT CERTAINLY, IN TERMS OF



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1 KING DREW VERSUS HARBOR VERSUS L.A. COUNTY, IT'S HELPED SPREAD
2 THE LOAD OF PATIENTS THAT NEED EVALUATION. AND, IN GENERAL, I
3 THINK, HAS BEEN-- IT HAS BEEN THOUGHT TO BE HELPFUL.

4

5 **SUP. ANTONOVICH:** AND THE DEVELOPMENT OF THE SYSTEM-WIDE
6 PERFORMANCE MANAGEMENT SYSTEM, WILL THAT INCLUDE THE MEASURING
7 OF PERFORMANCE OF BOTH PHYSICIANS AND NURSES?

8

9 **DR. THOMAS GARTHWAITE:** YES. WELL, WE HAVE-- THE PERFORMANCE
10 MANAGEMENT SYSTEM IS ESPECIALLY DESIGNED TO MEASURE WHETHER
11 PATIENTS' HEALTH OR INDICATORS OF PATIENTS' HEALTH HAVE
12 IMPROVED. IN MANY OF THOSE CASES, IT TAKES BOTH DOCTORS AND
13 NURSES TO DO THAT WELL. IN ADDITION TO THAT, WE'RE MOVING
14 FORWARD ON THE OTHER PLAN THAT I PUT FORWARD, WHICH IS TO
15 STRENGTHEN THE PEER REVIEW PROCESS AND THE RE-PRIVILEGING
16 PROCESS AND CREDENTIAL PROCESS WITHIN EACH MEDICAL CENTER.
17 LAURA SARUF AND I HAVE ALREADY VISITED AT LEAST ONE MEDICAL
18 CENTER AND SPENT THE ENTIRE AFTERNOON LOOKING THROUGH RECORDS
19 AND SEEING WHETHER THE DOCUMENTATION WAS STRONG AND LOGICAL
20 AND REASONABLE AND WHETHER PEER REVIEW WAS OCCURRING IN OUR
21 MIND. I THINK WE SAW SOME AREAS FOR IMPROVEMENT THERE. WE ARE
22 NOW SCHEDULING AN OPPORTUNITY TO GO AROUND AND LOOK
23 SPECIFICALLY AT EACH FACILITY. SO THE PERFORMANCE MANAGEMENT
24 SYSTEM, TO ME, IS ABOUT WHERE THE PATIENTS ARE. HEALTH HAS
25 BEEN IMPROVED AND WE CAN SHOW THAT BUT ALSO WE NEED TO MAKE



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1 SURE OTHER PROCESSES THAT REALLY ADDRESS PHYSICIAN AND NURSE
2 PERFORMANCE ARE ALSO IN PLACE AND WE'RE DOING THAT AS WELL.

3

4 **SUP. ANTONOVICH:** AND THE FAILURES OF THE PAST WERE A DIRECT
5 RESULT OF NOT HAVING PROTOCOLS IN PLACE OR WAS IT JUST INEPT
6 MANAGEMENT?

7

8 **DR. THOMAS GARTHWAITE:** I THINK IT'S FAILURE TO FOLLOW THROUGH,
9 IT'S A FAILURE TO-- I THINK IT'S-- YOU KNOW, PEER REVIEW HAS
10 BEEN DIFFICULT IN EVERY FACILITY I'VE EVER BEEN ASSOCIATED
11 WITH. IT'S SOMETHING YOU REALLY HAVE TO WORK AT. WHEN I WAS
12 THE CHIEF OF STAFF, THAT WAS ONE OF THE HARDEST THINGS TO DO
13 IS TO GET DOCTORS TO CRITICIZE OTHER DOCTORS. AND, YOU KNOW,
14 SO BECAUSE...

15

16 **SUP. MOLINA, CHAIR:** INCLUDING YOURSELF, CORRECT?

17

18 **DR. THOMAS GARTHWAITE:** WELL, JUST-- I THINK IT WAS FOR
19 EVERYBODY. IT WAS VERY HARD TO-- YEAH, I THINK IT IS. SO...

20

21 **SUP. ANTONOVICH:** WHO DO YOU BRING IN TO DO THAT CRITICISM OR
22 WHAT PROTOCOL DO YOU PUT IN PLACE TO FLAG A DOCTOR THAT IS
23 DANGEROUS AND INJURIOUS TO ANOTHER PERSON'S HEALTH AND
24 SURVIVAL?

25



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1 **DR. THOMAS GARTHWAITE:** RIGHT. WELL, I THINK WHAT YOU DO IS YOU
2 TRY TO IDENTIFY EVERY ADVERSE OUTCOME OR NEAR MISS THAT YOU
3 CAN FIND AND THEN YOU ALSO TAKE-- RANDOMLY TAKE CASES AND HAVE
4 THOSE REVIEWED TO SEE IF, WHEN YOU REVIEW THOSE RANDOM CASES,
5 IF OTHER DOCTORS REVIEWING THOSE CASES WOULD SAY, "NO, I DON'T
6 THINK THAT MET THE STANDARD OF CARE." AND SO, IF, IN SURGERY,
7 YOU WANT TO HAVE, YOU KNOW, 10 CASES PULLED PER SIX MONTHS FOR
8 A PHYSICIAN, HAVE ANOTHER PHYSICIAN OR TEAM OF PHYSICIANS
9 REVIEWING THOSE CASES AND LOOKING TO SEE IF THEY'RE GOOD. AND,
10 IF THEY'RE NOT, THEN YOU BEGIN TO USE THAT INFORMATION. WHEN
11 IT'S TIME TO RE-PRIVILEGE, WE FIND SOMETHING VERY EGREGIOUS,
12 YOU WOULD OBVIOUSLY TAKE IMMEDIATE ACTION. IN ADDITION, WHEN
13 YOU HAVE A BAD OUTCOME, YOU WANT TO LOOK AND SEE WAS THAT A
14 PERSON PROBLEM, WAS THAT A DECISION-MAKING PROBLEM, WAS THAT A
15 JUDGMENT PROBLEM OR WAS THAT AN ASSISTANT PROBLEM?

16

17 **SUP. ANTONOVICH:** DON'T MOST FACILITIES HAVE A PEER REVIEW
18 BEFORE SURGERY IS PERFORMED?

19

20 **SUP. MOLINA, CHAIR:** BEFORE A SURGERY IS PERFORMED?

21

22 **SUP. ANTONOVICH:** BEFORE A SURGERY IS PERFORMED.

23

24 **DR. THOMAS GARTHWAITE:** I'M NOT AWARE OF-- NOW, HOW-- I'M NOT
25 AWARE OF THAT. THERE ARE-- I KNOW IN THE V.A., IN SOME V.A.S,



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1 THERE WAS A MODEL OF HAVING A BOARD DETERMINE WHETHER OR NOT
2 THE SURGERY WAS NEEDED SO THAT THERE WAS AN ACTUAL
3 EMPANELLING...

4

5 **SUP. MOLINA, CHAIR:** THAT'S AN INSURANCE ISSUE. THAT'S NOT A...

6

7 **SUP. ANTONOVICH:** NO, NO, NO.

8

9 **DR. THOMAS GARTHWAITE:** THIS WAS A QUALITY ISSUE AND IT HAD--
10 IT-- I THINK IT WAS RELATIVELY UNIQUE TO THE V.A., AS FAR AS I
11 KNOW, BUT IT WAS LIKE-- THERE WAS, LIKE, WOULD BE A VASCULAR
12 BOARD. SO THE VASCULAR SURGEONS WOULD REVIEW THE CASE TO
13 DETERMINE IF SURGERY WAS NEEDED OR USEFUL. THOSE ARE UNUSUAL.

14

15 **SUP. ANTONOVICH:** AND, AT TIMES, THEY ALSO REVIEW, IF THEY'RE
16 ADMINISTERING RADIOLOGY THERAPY, CHEMOTHERAPY, THEY HAVE A
17 LITTLE REVIEW BEFORE THEY ADMINISTER THOSE TREATMENTS.

18

19 **DR. THOMAS GARTHWAITE:** YEAH, I THINK THERE ARE SOME
20 DEPARTMENTS, I DON'T THINK THEY'RE COMMON, BUT THERE ARE SOME
21 DEPARTMENTS THAT WOULD HAVE THAT KIND OF REVIEW BOARD BEFORE
22 MAKING A MAJOR DECISION LIKE GOING FORWARD WITH RADIATION
23 THERAPY OR MAJOR SURGERY.

24



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1 **FRED LEAF:** SUPERVISOR, YOU MIGHT BE REFERRING-- BECAUSE I KNOW
2 YOU WERE FAMILIAR WITH THE OLIVE VIEW SITUATION. SOMETIMES
3 IT'S NOT PEER REVIEW, THOUGH, IT'S THE REQUIREMENT THAT
4 PHYSICIANS PERFORM A CERTAIN NUMBER OF PROCEDURES TO BE PART
5 OF THE MEDICAL STAFF TO MAKE SURE THAT THEY COMPETENT AND THAT
6 THEY'VE KEPT THEIR SKILLS UP, SO MAYBE THAT WAS YOUR....

7

8 **SUP. MOLINA, CHAIR:** WE CERTAINLY DON'T HAVE IT ANYWHERE IN THE
9 COUNTY.

10

11 **DR. THOMAS GARTHWAITE:** I THINK THERE ARE TWO THINGS. THERE'S
12 PRIVILEGING, YOU KNOW, DO YOU HAVE CURRENT-- YOU HAVE EVIDENCE
13 OF CURRENT CLINICAL COMPETENCE TO DO THE PROCEDURE WE'RE
14 TALKING ABOUT. THAT'S THE PRIVILEGING, RE-PRIVILEGING PROCESS
15 THAT EVERY HOSPITAL DOES THAT. I'M AWARE OF HOSPITALS THAT DO
16 BRING, LIKE, THREE OR FOUR VASCULAR SURGEONS TOGETHER IN A
17 BOARD ALONG WITH THE RESIDENT PHYSICIANS, PRESENT THE CASE AND
18 THEY SAY, "YES, THIS PERSON SHOULD HAVE THIS PARTICULAR TYPE
19 OF SURGERY." THAT'S DIFFERENT. I THINK IT'S NOT A BAD THING IF
20 YOU HAVE THE TIME AND THE PEOPLE TO DO IT.

21

22 **SUP. ANTONOVICH:** THERE APPEARS TO BE MORE NURSES DISCIPLINED
23 OR FIRED THAN PHYSICIANS. HOW DO YOU ADDRESS THIS IN THEIR
24 PEER REVIEW? ARE NURSES MORE ASSERTIVE IN REVIEWING NURSING
25 THAN PHYSICIANS OR WHAT?



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1

2 **DR. THOMAS GARTHWAITE:** NO, I DON'T-- I DON'T-- I DON'T KNOW IF
3 I HAVE-- TYPICALLY-- YOU HAVE TO LOOK AT THE COUNTY AND NON-
4 COUNTY VIEW OF PHYSICIANS AND NURSES BECAUSE, OUTSIDE OF THE
5 COUNTY SYSTEM, MOST PHYSICIANS DON'T WORK FOR THE HOSPITALS
6 AND SO NURSES END UP BEING HOSPITAL EMPLOYEES...

7

8 **SUP. ANTONOVICH:** YEAH, BUT THEIR FAILURES IMPACT THE COUNTY
9 TAXPAYER.

10

11 **DR. THOMAS GARTHWAITE:** RIGHT, BUT WHEN YOU COME TO THE COUNTY
12 HOSPITAL SYSTEM, WE EMPLOY BOTH. AND, I MEAN, THERE'S NO-- OUR
13 PRIORITY REASON THAT A PERCENTAGE OF ONE OR THE OTHER WOULD
14 MEET STANDARDS FOR REMOVAL. I GUESS I WOULD SAY THAT, YOU
15 KNOW, THERE ARE CERTAINLY DIFFICULT STANDARDS TO MEET TO
16 BECOME A PHYSICIAN BUT WE CERTAINLY HAVE EXAMPLES OF
17 PHYSICIANS WHO DON'T PERFORM WELL AND WHO SHOULDN'T BE
18 PRACTICING THE KIND OF MEDICINE THEY'RE PRACTICING. I JUST
19 THINK WE HAVE TO GET BETTER AT THE PEER REVIEW AND WE HAVE TO
20 GET BETTER AT SYSTEMS OF SUPPORTING PEOPLE DOING THEIR WORK.

21

22 **SUP. ANTONOVICH:** THERE ARE MORE WRITTEN PROCEDURES FOR NURSES
23 THAN FOR PHYSICIANS. SO WOULD IT NOT BE APPROPRIATE TO HAVE
24 ESTABLISHED PROTOCOLS FOR PHYSICIANS?

25



The Meeting Transcript of
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1 **DR. THOMAS GARTHWAITE:** OH, ABSOLUTELY. WE HAVE OUR CRM
2 PROCESS, OUR CLINICAL RESOURCE MANAGEMENT PROCESS IS ALL ABOUT
3 PROTOCOLS, PRIMARILY FOR PHYSICIANS. THERE'S A WHOLE BRANCH OF
4 MEDICINE THAT'S RAPIDLY INVOLVING CALLED EVIDENCE-BASED
5 MEDICINE. AND I THINK, MANY TIMES, PEOPLE WOULD SAY, WELL, IF
6 YOU PRACTICE TO THE COMMUNITY STANDARD, THAT WAS GOOD ENOUGH.
7 THE REALITY IS YOU NEED TO PRACTICE TO THE CURRENT SCIENTIFIC
8 STANDARD THAT'S A NATIONAL STANDARD AND THAT SHOULD BE WHAT'S
9 ACCEPTABLE. AND WE HAVE TO, I THINK, HOLD ALL OUR PHYSICIANS
10 ACCOUNTABLE TO PRACTICE TO THOSE KIND OF STANDARDS.

11

12 **SUP. ANTONOVICH:** AND THAT WOULD INCLUDE THEIR TIME ON THE JOB
13 AND THEIR TIME RELATIVE TO THE NUMBER OF PATIENTS THAT THEY'RE
14 RECEIVING OR PERFORMING MEDICAL SURGERIES ON, RIGHT?

15

16 **DR. THOMAS GARTHWAITE:** YEAH. I THINK WHEN-- RIGHT, YOU MAKE
17 THE DECISION TO RE-PRIVILEGE, THE MEDICAL STAFF SHOULD LOOK
18 HARD AT WHAT THAT INDIVIDUAL IS DOING. HOW MANY SURGERIES ARE
19 THEY DOING AT THIS HOSPITAL? HOW MANY SURGERIES ARE THEY DOING
20 IN THEIR ENTIRE PRACTICE? AND THE OUTCOMES OF THOSE SURGERIES
21 OR IF IT'S SURGERY. IT MIGHT BE OTHER TREATMENTS AS WELL.

22

23 **SUP. ANTONOVICH:** WILL THE SYSTEM-WIDE PERFORMANCE MANAGEMENT
24 SYSTEM MEASURE THE NUMBER OF SURGERIES THAT A PHYSICIAN WOULD



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1 CONDUCT AND-- TO AVOID THE CASE OF THE LOCK SITUATION WHERE
2 YOU PAY LARGE SALARIES FOR SEVEN SURGERIES?

3

4 **DR. THOMAS GARTHWAITE:** WELL, CERTAINLY, WE COULD BUILD THAT
5 IN. THAT WOULDN'T BE A PROBLEM. I THINK THAT...

6

7 **SUP. ANTONOVICH:** INSTEAD OF SAYING WE COULD, ARE WE, ARE WE
8 DOING THAT TO PREVENT THAT FROM OCCURRING IN THE FUTURE?

9

10 **DR. THOMAS GARTHWAITE:** I SEE THAT OCCURRING AT THE-- AT,
11 REALLY, THAT RESPONSIBILITY, TO ME, BELONGS TO THE
12 PRIVILEGING, RE-PRIVILEGING PROCESS. THAT'S WHAT HAS TO GET
13 VERY GOOD AND VERY RIGOROUS TO ME.

14

15 **SUP. ANTONOVICH:** IS THAT YEARLY OR HOW OFTEN IS THE...

16

17 **DR. THOMAS GARTHWAITE:** YOU SHOULD BE RE-PRIVILEGED AT LEAST
18 EVERY TWO YEARS. THERE'S NO REASON YOU COULDN'T DO THAT MORE
19 OFTEN THAN THAT. AND, WHEN YOU FIRST COME IN, YOU HAVE TO BE
20 PRIVILEGED AND THAT PRIVILEGING MAY INCLUDE NOT ONLY EVIDENCE
21 FROM PREVIOUS PRACTICE OR YOUR TRAINING PROGRAMS BUT IT MAY
22 REQUIRE PROCTORING, WHICH MEANS THAT SOMEONE WILL BE OBSERVING
23 YOU DELIVERING CARE DURING THE FEW FEW MONTHS ON THE JOB.

24



**The Meeting Transcript of
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1 **SUP. ANTONOVICH:** WOULDN'T A PERSON'S WORK HABITS BE REFLECTIVE
2 IN THEIR OTHER PLACES OF OCCUPATION? I MEAN, YOU'RE JUST NOT A
3 FLAKE AT ONE AND A OUTSTANDING INDIVIDUAL ON ANOTHER
4 WORKPLACE.

5

6 **DR. THOMAS GARTHWAITE:** I WOULD AGREE WITH THAT.

7

8 **SUP. ANTONOVICH:** THERE'S USUALLY A PATTERN THERE. AND WHAT
9 TYPE OF PROTOCOL DO YOU HAVE IN CHECKING WORK HABITS AND...

10

11 **DR. THOMAS GARTHWAITE:** I THINK THAT, IF...

12

13 **SUP. ANTONOVICH:** ...FROM THEIR PREVIOUS OR FROM THEIR CURRENT
14 EMPLOYER...

15

16 **DR. THOMAS GARTHWAITE:** ...IF PEOPLE AREN'T, IF PEOPLE AREN'T
17 DOING ENOUGH WORK OR THEY'RE NOT-- ARE NOT PRESENT ON THE JOB,
18 I THINK THAT'S THEIR SUPERVISOR'S DIRECT RESPONSIBILITY AND
19 THEY SHOULD KNOW WHERE THEIR EMPLOYEE'S, YOU KNOW, COMING IN
20 TO DO THE WORK, THEY SHOULD HAVE STANDARDS DEVELOPED AND I
21 THINK WE NEED TO HOLD THE SUPERVISORS ACCOUNTABLE. WHEN WE'RE
22 IN THE EMPLOYER RELATIONSHIP TO THESE EMPLOYEES, THEN WE HAVE
23 A RESPONSIBILITY OF KNOWING WHEN THEY COME IN, WHAT NUMBER OF
24 SURGERIES THEY'RE DOING, HOW MUCH WE'RE PAYING FOR THAT
25 SERVICE AND WHETHER WE'RE GETTING THAT SERVICE IN RETURN.



The Meeting Transcript of
The Los Angeles County Board of Supervisors

1

2 **SUP. ANTONOVICH:** AND WHEN WOULD WE KNOW THAT WE HAD SUCH A
3 SYSTEM IN PLACE FOR ALL OF OUR MEDICAL FACILITIES?

4

5 **DR. THOMAS GARTHWAITE:** WELL, I THINK WE HAVE VARIABLE DATA FOR
6 THAT TODAY. I THINK WE HAVE AN OUTSTANDING ASSESSMENT OF THAT
7 AT RANCHO. I THINK RANCHO HAS THAT AND THEY CAN LAY THAT OUT
8 FOR YOU QUITE NICELY AND I THINK BOB WATERS, WHEN HE WAS
9 THERE, PUT IN A VERY CAREFUL SYSTEM. I THINK IT'S INCREASINGLY
10 GOOD AND, YOU KNOW, AT OLIVE VIEW. DR. PEAKS, ALONG WITH SOME
11 HELP FROM DR. LUCEN AND DR. ANDERSON, HAS BEEN WORKING ON
12 SETTING THAT UP AT KING DREW FOR THE PAST SEVERAL MONTHS. AND
13 FRED AND I HAVE BEEN-- ARE LOOKING FOR THAT REPORT AS WE
14 SPEAK, I THINK. AT-- AND THE OTHER-- IT'S A LOT HARDER AT L.A.
15 COUNTY U.S.C. BUT-- BECAUSE OF THE WAY THE CONTRACT IS DONE.
16 BUT WE DO HAVE SOME PRELIMINARY DATA FROM SOME OF OUR NEWER
17 COMPUTER RUNS THAT, I THINK, ARE GOING TO HELP US AS WE'RE
18 NEGOTIATING THIS CONTRACT AND AS WE SET UP STANDARDS FOR THE
19 FUTURE.

20

21 **SUP. ANTONOVICH:** LIKE WE HAVE PERFORMANCE EVALUATIONS FOR
22 PERFORMANCE HEADS, DO YOU HAVE A SIMILAR TYPE OF PROCESS FOR
23 PHYSICIANS?

24



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The Los Angeles County Board of Supervisors

1 **DR. THOMAS GARTHWAITE:** THEY HAVE REGULAR-- THE REGULAR
2 PERFORMANCE EVALUATIONS THAT ALL EMPLOYEES WOULD HAVE. THEY
3 DON'T HAVE THE MAP THAT SOME OF US IN MANAGEMENT POSITIONS
4 WOULD HAVE BUT THEY DO HAVE PERFORMANCE EVALUATIONS.

5

6 **SUP. ANTONOVICH:** YOU INDICATE SOME OF OUR MEDICAL INSTITUTIONS
7 ARE DOING WELL, OTHERS NEED HELP. WHAT IS YOUR PROJECTED TIME
8 LINE THAT WE CAN BRING ALL OF THE MEDICAL FACILITIES INTO
9 COMPLIANCE WHERE THEY'RE COMPETING THE WAY YOU WOULD WANT THEM
10 TO COMPETE-- COMPLETE THE PROTOCOLS AND IMPLEMENT THE
11 PROTOCOLS THAT ARE IN PLACE?

12

13 **DR. THOMAS GARTHWAITE:** YEAH, I WOULD THINK THAT, WITHIN SIX
14 MONTHS TO A YEAR, WE'LL BE IN FAR BETTER SHAPE. THE ONE
15 QUESTION I DON'T KNOW ABOUT IS AT KING BECAUSE OF THE SPECIAL
16 NATURE THERE AND THE NAVIGANT VIEW. I KNOW THEY HAVE A
17 PHYSICIAN SPECIALIST WORKING WITH DR. PEEKS AND SO WE'RE
18 HOPEFUL THAT THAT WILL COME ALONG MORE QUICKLY BUT THAT IS
19 MORE BROKEN AS WELL.

20

21 **SUP. ANTONOVICH:** WELL, KING, YOU HAVE A NEW MANAGEMENT TEAM IN
22 PLACE, SO THEY'LL BE IMPLEMENTING THAT, SO THAT'S WORK IN
23 PROGRESS.

24

25 **DR. THOMAS GARTHWAITE:** RIGHT.



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The Los Angeles County Board of Supervisors

1

2 **SUP. ANTONOVICH:** BUT FOR THE OTHER FACILITIES, IS IT OF VALUE
3 THAT A PHYSICIAN AT OLIVE VIEW CAN TALK TO A PHYSICIAN OR
4 GROUP OF PHYSICIANS AT ANOTHER FACILITY AND SAY, "THIS IS THE
5 WAY WE ARE DOING IT HERE" AND WHY IT WOULD BE EFFECTIVE AT
6 YOUR PLACE OF...

7

8 **DR. THOMAS GARTHWAITE:** RIGHT, WELL, AND THAT'S-- AND, TO SOME
9 DEGREE, THAT'S WHAT WE'VE BEEN DOING. THAT'S WHY WE'VE HAD DR.
10 LUCE IS FROM OLIVE VIEW AND DR. ANDERSON FROM HARBOR WORKING
11 WITH DR. PEAKS, BECAUSE HE WAS NEW TO THE SYSTEM AND SO
12 THEY'VE BEEN WORKING IN CONCERT TO TRY TO TACKLE THAT ISSUE AT
13 KING. SO, YEAH, I THINK WE ABSOLUTELY BELIEVE IN SHARING THAT
14 INFORMATION AND GETTING PEOPLE TO WORK TOGETHER. SO I JUST
15 THINK IT'S GOING TO TAKE-- I THINK WE'RE IN PRETTY GOOD SHAPE
16 IN THE CENTER, AS I SAID, I THINK IT'S GOING TO TAKE US
17 ANOTHER SIX MONTHS TO A YEAR, BUT NOT MUCH LONGER THAN THAT.
18 WE'VE COME A LONG WAY BECAUSE OF THE DATA SYSTEMS ARE MUCH
19 BETTER AND THEY'RE ROLLED UP DAILY INSTEAD OF YEARLY NOW SO
20 THAT WE HAVE DATA THAT'S MUCH MORE MEANINGFUL AND WE CAN PRINT
21 OUT, AT FOR THE DEPARTMENTS LIKE NEUROSURGERY AT L.A. COUNTY,
22 WE CAN PRINT OUT WHAT THEY'RE DOING EXCEPT FOR THE CONSULTS
23 AREN'T ELECTRONIC YET. SO-- AND THE OUTPATIENT, ALL THE
24 CLINICS AREN'T IN YET BUT WE'RE GETTING THOSE, I THINK,
25 WITHIN, CERTAINLY WITHIN A YEAR'S TIME, WE'LL HAVE THOSE



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1 AUTOMATED AS WELL SO WE'LL BE ABLE TO PRINT OUT WHAT WORK IS
2 BEING DONE.

3

4 **SUP. ANTONOVICH:** COULD WE HAVE A GOAL, LET'S SAY, OF SIX
5 MONTHS? SAY, THE FIRST TUESDAY IN JULY, WITH THE UNDERSTANDING
6 THAT IT MAY TAKE, YOU KNOW, A FEW MONTHS MORE BUT HAVE A GOAL
7 THAT THE FIRST TUESDAY IN JULY, THAT WE IMPLEMENT THAT BUT YOU
8 GIVE US A MONTHLY PROGRESS REPORT, WRITTEN REPORT ON HOW YOU
9 ARE PROCEEDING IN IMPLEMENTING SUCH A POLICY? AND SO WE KEEP
10 IT MOVING FORWARD AND THE BOARD IS APPRISED.

11

12 **DR. THOMAS GARTHWAITE:** YEAH. ABSOLUTELY. CAN I JUST CLARIFY,
13 YOU'RE ASKING FOR WHERE WE ARE WITH REGARDS TO PERFORMANCE
14 EVALUATIONS, WORKLOAD REPORTING, PHYSICIAN MANAGEMENT IN
15 GENERAL?

16

17 **SUP. ANTONOVICH:** YES.

18

19 **DR. THOMAS GARTHWAITE:** OKAY.

20

21 **SUP. ANTONOVICH:** THANK YOU, DOCTOR. THANK YOU.

22

23 **DR. THOMAS GARTHWAITE:** SURE. THANK YOU.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** NOT TO ADD TO YOUR BURDEN, DR. GARTHWAITE,
2 BUT IT WOULD BE WORTHWHILE TO FIND OUT ON THE LAST TWO
3 CORRECTIVE ACTIONS THAT WE DID, WHY DISCIPLINE TOOK TWO YEARS
4 TO GET TO. BY THAT TIME, THE RESIDENTS WERE GONE AND OUT IN
5 PRIVATE PRACTICE. IF YOU COULD ADD THAT TO A REPORT, IT WOULD
6 BE WORTHWHILE.

7

8 **DR. THOMAS GARTHWAITE:** ALL RIGHT. WE TRIED TO LOOK AT THAT
9 WHEN WE'RE REVIEWING IT AND SOME OF THE CASES, THERE'S BEEN A
10 DELAY IN BRINGING THE CASE AND THEN THERE'S, AS YOU KNOW, A
11 LONG PROCESS.

12

13 **SUP. MOLINA, CHAIR:** BUT THE LAST TWO HAVE BEEN VERY LONG, TWO
14 YEARS. THAT WAS OUR FAULT, NO ONE ELSE'S. SO IT WOULD BE
15 INTERESTING TO KNOW. I'VE ASKED LAURA WHY IT TOOK SO LONG. SHE
16 DOESN'T HAVE AN ANSWER AS YET AND IT'S BEEN FOUR WEEKS AND
17 WAITING. MAYBE YOU COULD WRITE AN ANSWER FOR ME. ALL RIGHT.
18 ANYTHING ELSE?

19

20 **SUP. BURKE:** I JUST HAVE ONE QUESTION. WHAT IS THE POSSIBILITY
21 OF HAVING THE CORRECTIVE ACTION PLAN PUT INTO EFFECT AT THE
22 TIME THE INITIAL PROBLEM IS DEVELOPED RATHER THAN AT THE TIME
23 OF SETTLEMENT?

24

25 **SUP. MOLINA, CHAIR:** IT'S SUPPOSED TO BE.



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1

2 **DR. THOMAS GARTHWAITE:** YEAH. THAT'S THE WAY WE'RE TRYING TO DO
3 IT NOW. YOU KNOW, THERE'S ABSOLUTELY NO REASON. THE MOMENT WE
4 KNOW SOMETHING'S WRONG, THE SOONER WE CAN FIGURE IT OUT AND
5 CHANGE IT IN EVERY ONE OF OUR HOSPITALS, THAT'S OUR GOAL.

6

7 **SUP. BURKE:** THAT'S WHAT'S HAPPENING?

8

9 **DR. THOMAS GARTHWAITE:** THAT'S ABSOLUTELY OUR GOAL. YEAH, I
10 THINK, IN THE PAST, THERE WAS THIS LONG AND FAIRLY LABORIOUS
11 PROCESS. BUT IF WE FIND SOMETHING'S WRONG, AS SOON AS WE CAN
12 FIGURE OUT THE ROOT CAUSE, WE WANT TO FIX IT.

13

14 **SUP. BURKE:** SO WHEN WE HAVE ONE OF THE APPROVALS OF THE
15 SETTLEMENTS, WE WILL HAVE WHAT IS THE-- WAS THE CORRECTION
16 ACTION PLAN THAT WAS IMPOSED AT THE TIME OF THE IMMEDIATE
17 REPORTING OF THE INCIDENT?

18

19 **DR. THOMAS GARTHWAITE:** RIGHT. IT MAY NOT-- IT MAY BE THAT ONLY
20 THROUGH, YOU KNOW, A MORE LABORIOUS PROCESS OF GETTING
21 EVERYONE TOGETHER THAT YOU WILL ACTUALLY COME UP WITH THE ROOT
22 CAUSE. IT MAY TAKE LONGER TO GET TO THE FACTS BUT CLEARLY OUR
23 GOAL...

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** MOST OF THE CORRECTIVE ACTIONS START WHEN
2 THE LAWSUIT IS FILED.

3

4 **DR. THOMAS GARTHWAITE:** RIGHT. AND OUR GOAL HAS TO BE EVERY
5 TIME WE FIND...

6

7 **SUP. BURKE:** BUT, YOU SEE, WHAT I THOUGHT THAT, FIRST OF ALL,
8 YOU HAVE TO FILE SOMETHING WITH THE STATE.

9

10 **DR. THOMAS GARTHWAITE:** WE MAY.

11

12 **SUP. BURKE:** AT THE TIME.

13

14 **DR. THOMAS GARTHWAITE:** RIGHT, WE MAY.

15

16 **SUP. BURKE:** IN SOME INSTANCES?

17

18 **DR. THOMAS GARTHWAITE:** RIGHT.

19

20 **SUP. BURKE:** AND, AT THAT TIME, THERE'S-- ISN'T THERE A PEER
21 REVIEW AT THAT TIME?

22

23 **DR. THOMAS GARTHWAITE:** WELL, YEAH, WELL, THERE SHOULD BE AN
24 INVESTIGATION, WHICH WOULD INCLUDE VARIOUS MEMBERS OF THE



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 MEDICAL TEAM, TYPICALLY A PHYSICIAN, A NURSE, ADMINISTRATOR,
2 AND MAYBE OTHERS, PHARMACIST.

3

4 **SUP. BURKE:** IS THERE-- IS THAT INFORMATION PRIVILEGED TO THE
5 INSTITUTION OR CAN IT BE SUBPOENAED BY THE PLAINTIFF?

6

7 **DR. THOMAS GARTHWAITE:** WELL, TYPICALLY, IT'S DONE WITH-- UNDER
8 THE QUALITY ASSURANCE MECHANISMS.

9

10 **SUP. BURKE:** SO THAT IT'S NOT SUBJECT TO SUBPOENA BY THE
11 PLAINTIFF?

12

13 **DR. THOMAS GARTHWAITE:** RIGHT. IN THE END, YOU SHOULD-- IN THE
14 END, WHETHER IT'S SUBPOENABLE OR NOT, YOU SHOULD FIX WHAT'S
15 WRONG.

16

17 **SUP. BURKE:** RIGHT. BUT IT CAN BE DONE IN SUCH A WAY THAT IT'S
18 PART OF THE DISCUSSION WITHIN THE DEPARTMENT.

19

20 **SUP. MOLINA, CHAIR:** I HAVE NOT SEEN AN INCIDENT REPORT AND A
21 CORRECTIVE ACTION THAT HAS WORKED FROM THE INCIDENT. I'VE ONLY
22 SEEN INCIDENT REPORTS BECAUSE THE ONLY CORRECTIVE ACTIONS WE
23 GET ARE ON LAWSUITS.

24

25 **SUP. BURKE:** WHEN THE LAWSUIT WAS FILED, YES.



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The Los Angeles County Board of Supervisors

1

2 **SUP. MOLINA, CHAIR:** SO, IF THERE IS SUCH A THING, I'VE NEVER
3 SEEN ONE. THEY CAN'T EVEN KEEP THEM UP ON THE LAWSUIT ONES. I
4 COULDN'T IMAGINE THEM KEEPING UP ON THE INCIDENTS.

5

6 **SUP. BURKE:** WELL, NO, I THOUGHT THAT, WITHIN THE HOSPITAL,
7 IMMEDIATELY, WHEN THEY ARE-- PARTICULARLY IF IT HAS TO BE FILE
8 WITH THE STATE, YOU HAVE TO DO AN INVESTIGATION INTERNALLY.
9 BUT WE DON'T KNOW WHAT HAPPENS TO THAT.

10

11 **SUP. MOLINA, CHAIR:** THAT'S CORRECT.

12

13 **DR. THOMAS GARTHWAITE:** WELL, THERE'S A-- A REPORT IS GENERATED
14 AND THE ACTION ITEMS ARE CREATED AND THEN WE IMPLEMENT THE
15 ACTION ITEMS. BUT WHAT WE NEED TO DO IS OBVIOUSLY MAKE SURE
16 THAT YOU'RE AWARE OF THE THINGS THAT WE'RE DOING IN THOSE
17 ARENAS SO...

18

19 **SUP. MOLINA, CHAIR:** THE HOSPITAL MAY KNOW AND THE DEPARTMENT
20 MAY KNOW...

21

22 **SUP. BURKE:** RIGHT, BUT WE DON'T. THERE'S NOT A MECHANISM WHERE
23 WE WOULD EVER KNOW ABOUT IT.

24

25 **SUP. MOLINA, CHAIR:** ...BUT WE, AS A BOARD, NEVER KNOW.



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1

2 **SUP. BURKE:** AND I DON'T KNOW-- I'M NOT SURE OF HOW THAT SHOULD
3 WORK. BUT, AT ANY RATE, CERTAINLY IT SHOULD BE AVAILABLE IF
4 SOMEONE ASKED FOR IT.

5

6 **SUP. MOLINA, CHAIR:** RIGHT NOW EVEN UNDER CORRECTIVE ACTIONS,
7 UNDER LAWSUITS, WE'RE NOT GETTING THEM IN A TIMELY FASHION.

8

9 **DR. THOMAS GARTHWAITE:** WELL, YOU KNOW, IN MY VIEW, I MEAN, IF
10 WE FIND THAT THE PROBLEM IS INDIVIDUAL JUDGMENT, THEN WE
11 SHOULD TAKE PERSONNEL ACTIONS. BUT, IN MANY CASES, WHAT WE'LL
12 FIND IS THAT THERE'S A FAULTY DESIGN OF-- THERE IS NOT A
13 SYSTEM IN PLACE OR THE SYSTEM IS DESIGNED IN A FAULTY MANNER
14 AND IT ALLOWS MISTAKES AND ERRORS TO HAPPEN. AND OUR GOAL, I
15 BELIEVE, IS TO FIRST LEARN THOSE, IF WE CAN, BY CLOSE CALLS OR
16 NEAR MISSES. SECOND, TO LEARN THEM BY ADVERSE EVENTS, IF WE
17 HAVE TO. LAWSUITS MAY OR MAY NOT BE FILED BUT, YOU KNOW, ANY
18 TIME THERE'S A POTENTIAL HARM TO A PATIENT OR REAL HARM TO A
19 PATIENT, WE OUGHT TO LEARN THAT AND WE OUGHT TO TELL THE WORLD
20 SO THAT, IF SOME OTHER HOSPITAL IN EUROPE HAS THAT PROBLEM,
21 THEY CAN FIGURE IT OUT. IT IS IMPORTANT THAT THE HEALTHCARE
22 INDUSTRY UNDERSTAND THAT WE ALL NEED TO BE LISTENING TO EACH
23 OTHER AND FIGURING OUT HOW TO MAKE HEALTHCARE SAFER.

24

25 **SUP. BURKE:** ARE THE STATE REPORTS PUBLIC?



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1

2 **DR. THOMAS GARTHWAITE:** I DON'T KNOW WHICH ONES.

3

4 **SUP. MOLINA, CHAIR:** NO.

5

6 **SUP. BURKE:** WHEN YOU REPORT, FOR INSTANCE, THAT SOMETHING HAS
7 OCCURRED THAT WAS NOT CLASSIFIED AS MEDICAL-- WITHIN THE
8 MEDICAL STANDARDS-- IS THAT WHAT IT IS, WHERE YOU HAVE TO
9 REPORT?

10

11 **FRED LEAF:** THERE-- YES, NOW THEY'RE...

12

13 **SUP. BURKE:** IT'S USUALLY IF THERE'S A DEATH, RIGHT?

14

15 **FRED LEAF:** YEAH, THEY'RE CONFIDENTIAL UNDER 1157 OF THE
16 EVIDENCE CODE WHICH PROTECTS THESE KINDS OF DOCUMENTS.
17 HOWEVER, ONCE A-- GENERALLY, AND THE AGENCIES VARY, ONCE THEY
18 TAKE AN ACTION AGAINST AN INDIVIDUAL, SAY IT'S AN INVEST--
19 LIKE THE MEDICAL BOARD AND IT'S...

20

21 **SUP. BURKE:** AT THAT POINT, IT'S PUBLIC.

22

23 **FRED LEAF:** ...AT THAT POINT, THEY BECOME PUBLIC.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. MOLINA, CHAIR:** WHICH IS USUALLY THREE TO FIVE YEARS
2 AFTER.

3

4 **FRED LEAF:** PARDON ME?

5

6 **SUP. MOLINA, CHAIR:** AN AVERAGE OF THREE TO FIVE YEARS AFTER
7 THE INCIDENT.

8

9 **FRED LEAF:** YES.

10

11 **DR. THOMAS GARTHWAITE:** OUR DEPARTMENT, AS YOU KNOW, HAS
12 RELATIVELY FEW SECRETS.

13

14 **SUP. MOLINA, CHAIR:** ALL RIGHT. ANYTHING ELSE? THANK YOU SO
15 MUCH, DR. GARTHWAITE. I THINK THOSE ARE ALL OF OUR ITEMS. NOW
16 WE HAVE PUBLIC COMMENT. IS THAT CORRECT? ALL RIGHT. IF WE
17 COULD HAVE ETHEL JOHNSON, FRANCES MITCHELL AND GARY BARNETT
18 JOIN US, PLEASE. MORE PEOPLE ARE COMING THAN I CALLED. OKAY.
19 WE'LL FIGURE IT OUT. MISS JOHNSON?

20

21 **ETHEL L. JOHNSON:** YES. UM HMM.

22

23 **SUP. MOLINA, CHAIR:** PLEASE. YOU'RE FIRST, MISS JOHNSON.

24



**The Meeting Transcript of
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1 **ETHEL L. JOHNSON:** GOOD AFTERNOON TO THE BOARD AND TO ALL OF
2 YOU. I'M HERE TO REPORT, I'M ASKING A FAVOR. I GOT LETTERS
3 FROM MR. MICHAEL ANTONOVICH FOR MY MILITARY SERVICE AND MY
4 DISCHARGE PAPERS FROM THE COAST GUARD AND I HAVEN'T HEARD FROM
5 HIM. HE SENT THEM TO SAN DIMAS.

6

7 **SUP. MOLINA, CHAIR:** MR. ANTONOVICH, YOU MEAN?

8

9 **ETHEL L. JOHNSON:** YES. UH HUH. ANTONOVICH.

10

11 **SUP. MOLINA, CHAIR:** OKAY. WELL, WE'LL GET SOMEBODY FROM HIS
12 OFFICE TO GO OVER AND TALK TO YOU AND SEE IF THEY CAN FOLLOW
13 UP ON IT.

14

15 **ETHEL L. JOHNSON:** AND ONE OTHER THING...

16

17 **SUP. MOLINA, CHAIR:** ...STAFF COULD FOLLOW UP? WE'D APPRECIATE
18 IT.

19

20 **ETHEL L. JOHNSON:** AND ONE OTHER THING I WANT TO SAY. I'VE
21 WORKED FOR THE COUNTY OF LOS ANGELES FOR A LONG TIME. I WORKED
22 FOR HARBOR GENERAL, I WORKED FOR MARTIN LUTHER KING, I DID MY
23 INTERNSHIP, ALL-- JUST ALL COUNTY, JUST HAPPENED TO BE ALL
24 COUNTY, BUT, AS FAR AS PROGRAMS, I THINK THAT THE COUNTY NEEDS
25 TO LOOK AT THE SITUATION FIRST. I THINK THEY HAVE TO LOOK AT



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1 EVERYTHING AND FIND EVERYTHING, YOU KNOW, PROFESSIONAL-WISE.
2 MARTIN LUTHER KING HAS BEEN CALLED EVERYTHING BUT A CHILD OF
3 GOD. I DID MY INTERNSHIP THERE IN E.K.G. I'M STILL LEARNING
4 BUT I DON'T KNOW WHETHER THE PARENTS ARE GOING TO ST. FRANCIS,
5 MEMORIAL HOSPITAL OVER HERE, GARDENA. I'M JUST ASKING THE
6 COUNTY BOARD, PLEASE LOOK AT THE SITUATION BEFORE YOU SIGN--
7 BEFORE YOU VOTE FOR ANYTHING MEDICALLY, BECAUSE THE SENIORS IN
8 OUR AREA, I'VE BEEN IN LONG BEACH FOR ABOUT A MONTH, MR.
9 KNABE'S AREA, I APPRECIATE THAT, BUT WE HAVE TO LOOK AT THE
10 SITUATION THAT I THINK EVERYBODY SHOULD WORK TOGETHER. IF
11 EVERYBODY WORKED TOGETHER, IT'LL BE OKAY. LONG BEACH HAS
12 ALWAYS BEEN A NICE AREA BUT IT'S JUST SOME THINGS THAT NEED TO
13 BE DONE IN EVERYBODY'S AREA. I'M IN THE SECOND AREA, WHICH IS
14 DISTRICT 2. IN DISTRICT 2, THOSE KIDS ARE OUT THERE HANGING
15 OUT ON THE BLUE LINE AND EVERYTHING ELSE, AND THEY KNOW I'M
16 NOT THE ONE. HANGING OUT ON THE METRO LINE, YOU KNOW, NOT
17 GOING TO SCHOOL, LISTENING TO EVERYBODY ELSE, WHEN WE NEED--
18 WE NEED SOMEBODY THERE TO LET US-- LET THEM KNOW WHERE THEY
19 COME FROM. THEY DIDN'T COME LIKE THAT. I WENT TO WILLOWBROOK
20 JUNIOR HIGH SCHOOL. THEY JUST DISGRACING US. YOU KNOW WHAT I'M
21 SAYING? I DON'T KNOW WHETHER THEY'RE PLAY ACTING OR WHAT. WE
22 DID NOT COME ALONG IN THE '50S AND THE '60S TO BE, YOU KNOW,
23 TO BE DONE LIKE THAT. I'M DISABLED, PERMANENTLY DISABLED. MY
24 SON HAS BEEN IN PRISON FOR 20 YEARS AND I'M NOT GOING TO ACT
25 LIKE THAT. YOU KNOW WHAT I'M SAYING? THAT IS YOUR DISTRICT,



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1 MRS. YVONNE. YOU KNOW WHAT I'M SAYING? NOBODY COMES DOWN THERE
2 SAY, HEY, CAN I HELP YOU...

3

4 **SUP. MOLINA, CHAIR:** MISS JOHNSON, THERE IS A YOUNG LADY BACK
5 HERE WHO WILL HELP YOU FROM MIKE ANTONOVICH'S OFFICE. THANK
6 YOU SO MUCH.

7

8 **ETHEL L. JOHNSON:** OKAY. WELL, I JUST WANT YOU TO KNOW.

9

10 **SUP. MOLINA, CHAIR:** OKAY. THANK YOU. FRANCES MITCHELL. NEXT
11 AFTER MR. BARRETT, WE HAVE SUNYOUNG YANG. IF THEY'D JOIN US,
12 PLEASE. MISS BARRETT.

13

14 **FRANCES MITCHELL:** YES.

15

16 **SUP. MOLINA, CHAIR:** MISS MITCHELL, I'M SORRY.

17

18 **FRANCES MITCHELL:** YES, THAT'S OKAY, MRS. MOLINA. YES. THE LAST
19 TIME I WAS HERE, YOU'LL RECALL A FEW MONTHS AGO, MY
20 SUPERVISOR, MIKE ANTONOVICH, DIRECTED ME TO COUNTY COUNSEL,
21 BUT HE'S NOT ACCESSIBLE TO ME. HE DOESN'T ANSWER MY CALLS. I
22 COME HERE IN PERSON. I GAVE HIM A RED NOTICE BECAUSE THIS IS
23 AN EMERGENCY SITUATION BY NOW AND NOTHING HAPPENS. IT WAS
24 VOTED BY THE BOARD WAY BACK IN 1979 THAT LOCK ALLEN LANE WAS
25 TO BE A PUBLIC EASEMENT, THERE WAS NOT TO BE ANY PRIVATE



**The Meeting Transcript of
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1 STREETS IN UNINCORPORATED COVINA. IT IS NOT BEVERLY OR ROLLING
2 HILLS. THE STREET NEEDS AN EMERGENCY CONSTRUCTION CONTRACT.
3 YOU'LL RECALL ME TELLING YOU ALL I COULD DO WITH IT BUT I'M
4 JUST A SENIOR CITIZEN THERE BY MYSELF. THERE'S NO WAY I CAN
5 REPAVE THE STREET. IT'S ALREADY BEEN DENIED-- TWO CONSTRUCTION
6 CONTRACTS WERE CHEATED OUT OF THEM, I SHOULD SAY, AND IT'S
7 STATE CODE VIOLATION BECAUSE IT ABUTS TWO SCHOOLS AND IT IS IN
8 DIRE NEED OF THIS CONSTRUCTION CONTRACT NOW BECAUSE KENNETH
9 HAHN, REST HIS SOUL, HE HAD CONTINUALLY TOLD COUNTY COUNSEL,
10 LIKE YESTERDAY, TO GET A CONSTRUCTION CONTRACT FOR THE SCHOOLS
11 AND ME AND MY NEIGHBORS AND THE SERVICE PEOPLE ARE ALL WAITING
12 FOR THIS CONSTRUCTION CONTRACT. AND NOW IT'S FULL OF POTHOLES.
13 9-1-1 WAS CALLED A FEW WEEKS AGO BECAUSE THE KIDS ARE GETTING
14 HURT, THEY FALL IN THE POTHOLES AND BROKE HER ANKLE AND THE
15 KIDS JUMP OVER THE FENCE FROM THE SCHOOL THAT THEY BUILT THERE
16 SINCE I'VE EVEN LIVED THERE TO RETRIEVE THEIR BALLS. THERE'S
17 NO SPEED BUMP THERE, THERE'S NO SPEED LIMIT SIGN, AND IT'S A
18 MESS. AND ALLEN BEACH HERE, ALONG WITH KENNETH HAHN, SHE WAS A
19 WORLD RENOWNED SINGER, YOU RECALL, AND SHE'D ROLL IN HER GRAVE
20 ALSO IF SHE SAW THE CONDITION OF LOCK ALLEN LANE. AND THE
21 PEOPLE WHO SIGNED THAT CONTRACT SAYING THAT THEY WOULD TAKE
22 CARE, YOU REMEMBER ME TELLING YOU, THEY'RE ALL DEAD OR GONE
23 AND THAT'S WHY IT WAS DECIDED THAT IT WOULDN'T BE A GOOD IDEA
24 TO HAVE A STREET THAT WAS PRIVATE ANYHOW. THEY DID THAT
25 BECAUSE WE HAVE DIDN'T CALL IT EDNA PLACE BECAUSE, ORIGINALLY,



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1 IT WAS A MAPPING ERROR THAT IT NEVER GOT IN THE SYSTEM TO
2 BEGIN WITH ON MY ORIGINAL DEED, THERE'S NO LOCK ALLEN LANE.
3 IT'S CALLED LOCK ALLEN AVENUE, AND IT DOESN'T-- AND IT HAD A
4 SOLID LINE, IF I DIDN'T HAPPEN TO BE OUT THERE IN '73, THAT
5 SAME YEAR, WE'D BE JUMPING OVER THE CURB EVEN TO GET TO OUR
6 HOMES. SO IT'S GOT TO BE PUT WHERE IT IS MAINTAINED, LIKE ANY
7 OTHER STREET AROUND THERE BECAUSE...

8

9 **SUP. MOLINA, CHAIR:** THANK YOU, MISS MITCHELL.

10

11 **FRANCES MITCHELL:** YES. THANK YOU VERY MUCH.

12

13 **SUP. MOLINA, CHAIR:** MR. BARNETT.

14

15 **GARY BARNETT:** GOOD AFTERNOON, GLORIA, YVONNE BURKE, ALL THE
16 BOARD OF SUPERVISORS. I CAME HERE LAST TIME FOR-- REGARDING
17 ABOUT A RESIDENTIAL CARE HOME. NOW I GOT A CASE NUMBER ON IT
18 FOR FRAUD, FOR NOT PROVIDING SERVICE FOR RESIDENTIAL CARE HOME
19 AND I GOT THEIR CONTRACT AND THEIR LICENSE ALREADY. I ALREADY
20 TURNED IT IN. I GOT TWO ENVELOPES FOR YOU, YVONNE, YVONNE
21 BURKE, I HAVE A ENVELOPE THERE FOR YOU SO YOU'LL BE ABLE TO
22 LOOK THROUGH THE PROCESS OF WHAT I'VE BEEN DOING. I'VE BEEN
23 FIGHTING THIS FOR 15 MONTHS. I'M NOT DOING IT FOR MYSELF, BUT
24 THE OTHER INDIVIDUALS WHO ARE BEING MISTREATED. TRY AND HELP
25 THE OTHER BOARD CARE HOMES OUT, TOO. I AM ASSIGNED TO A TASK



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1 FORCE IN ANTELOPE VALLEY ONCE A MONTH TO DISCUSS ISSUES ABOUT
2 BOARD AND CARE HOMES, MAKE SURE THEY GET-- PROVIDED SERVICE
3 AND TREATMENT. ALL I'M ASKING IS IF YOU GUYS WOULD LOOK INTO
4 IT AND PLEASE GIVE ME A FOLLOW-UP ON THIS ISSUE RIGHT HERE.

5

6 **SUP. MOLINA, CHAIR:** WE WILL REFER THIS OVER TO THE DEPARTMENT
7 OF MENTAL HEALTH.

8

9 **SUP. BURKE:** OKAY. YEAH. UH-HUH.

10

11 **GARY BARNETT:** I APPRECIATE IT. ALL RIGHT THANK YOU. I
12 APPRECIATE IT.

13

14 **SUP. MOLINA, CHAIR:** THANK YOU, SIR. IS SUNYOUNG YANG NOT HERE?
15 JAMES PERKINS? NO? MARK-ANTHONY JOHNSON? ARE THEY HERE? ALL
16 RIGHT. NOT HERE. FRANCISCA POCHAS. ARE THEY HERE? YES? ERIC
17 CALHOUN. HE'S IN THE REST COURTROOM? YOLANDA SARMIENTO? NOT
18 HERE? CAESAR SARMIENTO? MIKE STEVENS? PLEASE COME UP. THOSE
19 NAMES THAT I CALLED, IF YOU'RE NOT HERE, WE'RE GOING TO BE
20 MOVING ON. PLEASE PROCEED, SIR.

21

22 **JAMES PERKINS:** WELL, GOOD MORNING. MY NAME IS JAMES PERKINS
23 AND I CAN SAY I'M A TAXPAYER OF THE CITY OF LOS ANGELES AND
24 THAT THIS MATTER IS EXTREMELY IMPORTANT TO ME, MRS. BURKE. YOU
25 KNOW THE 107 AREA AND THE WAY THAT BUS RUNS, IT WAS-- I



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1 BASICALLY DEPENDED ON IT A WHOLE LOT IN THAT I USE IT A LOT TO
2 GO TO THE HOSPITAL. NOW THAT I'M RETIRED, I CAN'T DROVE NO
3 MORE, SO I FOUND IT THAT I'VE HAD TO USE THAT BUS, AND IT
4 PRACTICALLY TAKES ME EVERYWHERE WHERE I HAVE TO GO. I TALKED
5 WITH LADIES THAT WERE WORKING IN BEVERLY HILLS THAT CONNECTED
6 FROM THE EAST AREA OF LOS ANGELES GOING TO THE WEST SIDE. NOW
7 WE HAVE TO GET ON A SLAUSON BUS WHICH WE HAVE TO WALK AN
8 ADDITIONAL HALF MILE. AND IF WE GO TOWARDS VERNON, THAT BUS IS
9 AWFUL. IT'S CROWDED. IT'S, YOU KNOW, IT'S REALLY A PAIN. THAT
10 PARTICULAR BUS WAS REALLY, REALLY A PERFECT BUS FOR US. WITH
11 ME BEING HANDICAPPED, I HAVE A SCOOTER AND NOW THAT I HAVE TO
12 GET ON THE BUS GOING WEST, WHICH WOULD BE THE SLAUSON BUS,
13 IT'S EITHER CROWDED, THE RAMPS ARE NOT WORKING ON THE BUSES
14 AND IT'S A PROBLEM.

15

16 **SUP. BURKE:** WHAT I HAVE ASKED OPERATION TO REFER THAT BACK TO
17 THE SECRETARY TO REVIEW IT. YOU KNOW, IN M.T.A., I DON'T THINK
18 IT'S GOING TO BE APPROPRIATE FOR US TO TOTALLY OVERTURN THE
19 SECTOR. THE SECTOR MADE THAT DECISION. HAVE YOU GONE TO THE
20 SECTOR TO MAKE YOUR PRESENTATION?

21

22 **FRANCISCA POCHAS:** CAN I SPEAK?

23

24 **SUP. BURKE:** YES.

25



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1 **FRANCISCA POCHAS:** SO, MY NAME IS FRANCISCA POCHAS AND I'M HERE
2 ON BEHALF OF THE BUS RIDER'S UNION. AND, AS YOU KNOW,
3 SUPERVISOR BURKE, WE'VE BEEN WITH THE COMMUNITY TRYING TO
4 BRING THE REINSTATEMENT OF BUS LINE 107...

5

6 **SUP. BURKE:** AND I SUPPORT THE REINSTATEMENT OF 107.

7

8 **FRANCISCA POCHAS:** EXACTLY AND SO WE ACTUALLY WANT TO ALSO
9 COMMEND YOU, BECAUSE TODAY WE HEARD THAT YOU ARE IN SUPPORT OF
10 THE REINSTATEMENT OF THE LINE BUT WHAT WE DO WANT IS FOR THE
11 REST OF THE M.T.A. BOARD MEMBERS TO ALSO BE IN SUPPORT OF THE
12 REINSTATEMENT OF THIS LINE. WE ARE AWARE THAT THE PUBLIC
13 HEARING WILL HAPPEN IN EITHER FEBRUARY OR MARCH AS USUALLY THE
14 SHAKEUPS OCCUR BUT WHAT WE DO WANT IS THAT WE KNOW THAT YOU
15 ALL CAN PLAY A LEADERSHIP ROLE IN ACTUALLY MAKING AN OFFICIAL
16 RECOMMENDATION. NOW, STAFF MAKES OFFICIAL RECOMMENDATIONS ALL
17 THE TIME, EITHER TO CUT A LINE OR TO ADD A LINE AND WE KNOW
18 THAT YOU ARE ALL AWARE OF THE EGREGIOUS EFFECTS THAT THE CUT
19 HAD ON THE COMMUNITY AND WE KNOW THAT YOU CAN PLAY A
20 LEADERSHIP ROLE IN RECOMMENDING FOR THE LINE TO BE BACK DURING
21 THIS PUBLIC HEARING OR FOR THIS PUBLIC HEARING, AN OFFICIAL
22 RECOMMENDATION CAN BE MADE. WE'VE BEEN ALSO TALKING TO MR.--
23 COUNCILMAN LUDLOW AND HE WAS ACTUALLY THINKING OF THERE'S
24 GOING TO BE A POSSIBILITY OF HIM MAKING AN ACTUAL MOTION ON
25 THE BOARD JUST AS A FORM OF SUPPORT FROM THE M.T.A. BOARD TO



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1 BRING THE LINE BACK. NOT TO SUBVERT, NOT TO UNDERMINE ANY OF
2 THE SOUTH BAY SERVICE SECTOR ROLE BUT ONLY AS A WAY OF
3 SUPPORTING THE M.T.A.'S-- IN SUPPORT OF REINSTATEMENT OF THIS
4 LINE. SO WE THINK THAT YOU ALL CAN PLAY A LEADERSHIP ROLE AND
5 WE'RE NOT ADVOCATING FOR YOU TO SUBVERT OR UNDERMINE THE ROLE
6 OF THE SERVICE SECTOR BUT WE DO FEEL THAT THIS CAN HAPPEN AND
7 THAT A OFFICIAL RECOMMENDATION CAN HAPPEN AND WE HOPE THAT YOU
8 CAN SUPPORT THIS MOTION WHEN IT COMES UP ON MONDAY, AS ALL OF
9 YOU HERE, AS M.T.A. BOARD MEMBERS.

10

11 **SUP. MOLINA, CHAIR:** THANK YOU.

12

13 **FRANCISCA POCHAS:** THANK YOU. AND THANK YOU, MS. BURKE.

14

15 **SUP. MOLINA, CHAIR:** MR. STEPHENS.

16

17 **MIKE STEVENS:** YES. GOOD AFTERNOON.

18

19 **SUP. MOLINA, CHAIR:** GOOD AFTERNOON.

20

21 **MIKE STEVENS:** MY NAME IS MIKE STEPHENS. I GAINED A LITTLE BIT
22 OF NOTORIETY BACK IN 2000/2001/2002 BY PUTTING A LITTLE YARD
23 SIGN ON A NUMBER OF PEOPLE'S HOMES THAT SURROUND THE AIRPORT
24 LAX EXPANSION. [PHONE RINGING]

25



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1 **MIKE STEVENS:** EXCUSE ME. I THOUGHT THIS WAS OFF. I APOLOGIZE.
2 I GAINED A LITTLE BIT OF NOTORIETY BY THESE SIGNS ON PEOPLE'S
3 FRONT YARDS SAYING THE LAX EXPANSION, NO. I WAS-- I-- NO ONE
4 COULD COMMUNITY ORGANIZE QUITE LIKE I DID. UNFORTUNATELY, OUR
5 REVENUE RAN OUT, SO WE WERE NOT AS VISIBLE DURING THIS
6 CAMPAIGN IN OPPOSING LAX. ANOTHER ORGANIZATION, NAMED
7 A.R.S.A.C., DID A FINE JOB TO THE BEST OF THEIR ABILITY. I'M
8 HERE TO TELL YOU TODAY THAT I'M HOPING THAT YOU ARE STILL
9 GOING TO TAKE ACTION IN REFERENCE TO L.A.X.-- IN REFERENCE TO
10 THE CITY OF LOS ANGELES VOTE TODAY. THEY DECIDED THAT THEY
11 WERE GOING TO OVERRULE THE LOS ANGELES COUNTY AIRPORT LAND USE
12 COMMISSION AND I'M HERE TODAY TO SAY TO YOU THAT, IF YOU, IN
13 FACT, ARE GOING TO CONTINUE TO TAKE ACTION, L.A.X. EXPANSION
14 NOW HAS OBTAINED FUNDING AND WE WILL BECOME VERY VISIBLE ON
15 THE MEDIA, AS WE WERE BACK IN 2002, AND YOU'LL BE SEEING THOSE
16 SIGNS POPPING UP, AS YOU DID BEFORE. ANOTHER ISSUE IS THIS, IS
17 THAT ONE OF THE THINGS THAT CAME OUT AT THE ENERGY COMMERCE
18 COMMISSION MEETING WAS THAT THE PASSENGER FACILITY CHARGE IS
19 GOING TO BE INCREASED TO 25 TO \$28 PER TICKET. NOW, ONE OF THE
20 REASONS FOR THIS IS BECAUSE, WITH THE MOVEMENT OF THE NORTHERN
21 SIDE RUNWAY, THE INBOARD RUNWAY SOUTH, THE PARKING GARAGES ARE
22 GOING TO BE ELIMINATED. THAT REVENUE IS GENERATED AT \$115
23 MILLION PER YEAR, SO NOW THEY'RE TALKING ABOUT ADDING 25 TO
24 \$28 PER TICKET. THAT'S SOMETHING THAT I THINK THAT MAYBE YOU
25 MAY WANT IT LOOK INTO. THAT WAS THE ENERGY COMMERCE COMMISSION



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1 MEETING THAT TOOK PLACE LAST WEEK. CINDY MISINKOWSKI, SHE
2 CHAIRS THAT MEETING. OTHER THAN THAT, THE MEMBERS-- THE
3 RESIDENTS IN THE COUNTY, I LIVE IN THE CITY OF INGLEWOOD. I
4 JUST WOULD LIKE TO LET YOU KNOW THAT THERE IS HOPE FOR THE
5 SUPERVISORS, IF YOU TAKE ACTION OPPOSING THE LOS ANGELES CITY
6 COUNCIL'S ACTION, WE CAN, IN FACT, STOP L.A.X., POSSIBLY HAVE
7 EL TORO EVEN DEVELOPED. THAT PROPERTY IS GOING ON THE AUCTION
8 BLOCK AND LAX COULD, IN FACT, PURCHASE THAT PROPERTY AND
9 OPERATE IT AS AN AIRPORT AND IT WOULD ONLY COST THEM 20 CENTS
10 ON THE DOLLAR. ANY ENTITY THAT HAS GOVERNANCE OVER ANY
11 AIRPORT, EVEN THE COUNTY OF LOS ANGELES COULD. THE PERSON YOU
12 SHOULD CONTACT IS A LADY BY THE NAME OF BARBARA LITCHMAN.
13 SHE'S AN ATTORNEY IN NEWPORT BEACH. SHE HAS WORKED AT THE
14 ORANGE COUNTY BOARD OF SUPERVISORS. YOU CAN CONTACT THE
15 INFORMATION FROM HER. THANK YOU VERY MUCH FOR YOUR TIME. MY
16 NAME, AGAIN, IS MIKE STEVENS AND THANK YOU, MS. BURKE, FOR
17 YOUR SUPPORT IN REFERENCE TO OPPOSING LAX EXPANSION AND YOURS
18 ALSO, MR. KNABE, MR. ANTONOVICH AND I'M SURE YOU ALSO, MS.
19 MOLINA AND MR. YAROSLAVSKY. THANK YOU VERY MUCH. HAVE A GOOD
20 DAY.

21

22 **SUP. MOLINA, CHAIR:** THANK YOU VERY MUCH, MR. STEVENS. SIR, YOU
23 WERE CALLED UP EARLIER? IF YOU'D STATE YOUR NAME.

24



**The Meeting Transcript of
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1 **ERIC CALHOUN:** HI. ERIC CALHOUN. JUST A QUICK SUMMARY WITH
2 REGARD TO THE M.T.A. BUS LINE 107. I JUST CAME IN WHEN
3 FRANCISCA WAS SPEAKING WITH REGARD TO THE 107. I WANT TO GO
4 AHEAD AND SUMMARIZE SOME OF THE THINGS THAT ARE GOING ON HERE.
5 WITH REGARD TO ACCESS SERVICES, ACCESS IS NOT A CURE-ALL.
6 OKAY. THE ONLY WAY FOR ACCESS SERVICES TO BE ABLE TO BE THE
7 WAY IT IS IS THAT I HAVE REPEATEDLY TOLD THEM THAT THEY NEED
8 TO HAVE SAME-DAY SERVICE. IT IS NOT A CURE-ALL FOR THE SIMPLE
9 FACT, THE SECOND REASON IS BECAUSE GOING DOWN 54TH STREET IS A
10 COMPLETE NIGHTMARE AND YOU NEED A BUS, YOU DO NOT NEED A DASH
11 TO BE ABLE TO DO THESE TYPE OF THINGS. AND THIRD OF ALL, I
12 HAVE BEEN GREATLY AND SEVERELY IMPACTED WITH REGARD TO THE 107
13 AND ITS CANCELLATION. I WOULD LIKE TO THANK SUPERVISOR BURKE
14 FOR TAKING THE TIME TO LISTEN TO US, TAKING THE TIME TO MEET
15 WITH US BUT, MOST OF ALL, TAKING THE TIME TO HEAR OUR
16 CONCERNS. MOST OFTEN, I WOULD LIKE TO THANK YOU VERY MUCH,
17 SUPERVISOR BURKE, FOR NOT ONLY COLLECTING THOSE 800 CARDS BUT
18 ALSO FINDING A WAY TO READING SOME OF MY PETITIONS AND OTHER
19 PEOPLE'S PETITIONS WITH REGARD TO THE 107. WE HOPE AT THIS
20 VERY MOMENT THAT YOU WILL CONSIDER THE MOTION WHEN IT IS
21 BROUGHT UP TO REINSTATE THE BUS LINE NUMBER 107 AND THAT, AT
22 THE SAME TIME, THINK OF THE SAME TYPE OF STUFF THAT I HAVE TO
23 GO THROUGH, THE PAIN AND SUFFERING THAT I HAVE TO GO THROUGH
24 AS A PERSON WHO IS TOTALLY BLIND AND WHO DEPENDS ON
25 TRANSPORTATION, PUBLIC TRANSPORTATION AND ACCESS SERVICES TO



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1 BE ABLE TO GET AROUND. I CANNOT TELL YOU ENOUGH HOW SAD AND
2 CONCERNED I AM WITH THE CANCELLATION OF 107, THE CUTTING BACK
3 OF ACCESS SERVICES WHICH NEEDS TO BE REINSTATED. I'D LIKE TO
4 FINALLY END ON THIS NOTE. I WOULD LIKE TO ASK ALL OF YOU TO
5 SUBPOENA THE M.T.A. BOARD TO MAKE SURE THAT ACCESS SERVICES
6 DOES SHOW UP, THE ACCESS SERVICES BOARD DOES SHOW UP SO THAT I
7 CAN SPEAK DIRECTLY TO THE BOTH OF YOU BOARDS WITH REGARD TO
8 THESE TYPE OF THINGS, BECAUSE THIS TYPE OF CRIME AGAINST
9 PEOPLE WHO HAPPEN TO BE OF COLOR, OF DISABILITY AND ORIGIN
10 SHOULD NEVER HAPPEN AGAIN. THANK YOU VERY MUCH FOR YOUR TIME,
11 MERRY CHRISTMAS, HAPPY NEW YEAR.

12
13 **SUP. MOLINA, CHAIR:** THANK YOU, MR. CALHOUN. APPRECIATE YOUR
14 COMMENTS. ALL RIGHT. THAT CONCLUDES ALL PUBLIC COMMENT AND ALL
15 OF THE ITEMS ON OUR AGENDA. IF I COULD HAVE OUR EXECUTIVE
16 OFFICER DIRECT US INTO CLOSED SESSION, PLEASE.

17
18 **CLERK VARONA-LUKENS:** IN ACCORDANCE WITH BROWN ACT
19 REQUIREMENTS, NOTICE IS HEREBY GIVEN THAT THE BOARD OF
20 SUPERVISORS WILL CONVENE IN CLOSED SESSION TO DISCUSS ITEMS
21 CS-1 AND CS-2, CONFERENCES WITH LEGAL COUNSEL REGARDING
22 EXISTING LITIGATION, ITEMS CS-4 AND CS-5, CONFERENCES WITH
23 LEGAL COUNSEL REGARDING SIGNIFICANT EXPOSURE TO LITIGATION,
24 ONE CASE, ITEM CS-6, CONFERENCE WITH LEGAL COUNSEL REGARDING
25 INITIATION OF LITIGATION, TWO CASES, ITEM CS-7, CONSIDERATION



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1 OF CANDIDATES FOR APPOINTMENT TO THE POSITION OF DIRECTOR OF
2 PARKS AND RECREATION, ITEM CS-8, CONSIDERATION OF DEPARTMENT
3 HEAD PERFORMANCE EVALUATIONS, ITEM CS-9, CONFERENCE WITH LABOR
4 NEGOTIATORS, DAVID E. JANSSEN, CHIEF ADMINISTRATIVE OFFICER,
5 AND DESIGNATED STAFF AND ITEM CS-10, CONFERENCE WITH LEGAL
6 COUNSEL REGARDING EXISTING LITIGATION, AS INDICATED ON THE
7 POSTED AGENDA AND SUPPLEMENTAL AGENDA. THANK YOU.

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**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 REPORT OF ACTION TAKEN IN CLOSED SESSION ON DECEMBER 7, 2004

2

3

4 The Board of Supervisors met today in Closed Session. The
5 following action is being reported:

6

7 CS-2. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION
8 (Subdivision (a) of Government Code Section 54956.9)

9

10 The Los Angeles County Professional Peace Officers
11 Association, et al. v. County of Los Angeles, Los Angeles
12 Superior Court Case No. BS 051 355

13

14 This lawsuit concerns retroactivity of pension benefits for
15 retirees as a result of the California Supreme Court's 1997
16 Ventura decision.

17

18 Action Taken:

19

20 The Board authorized settlement of the above lawsuit. The
21 substance of the settlement will be disclosed upon inquiry by
22 any person as soon as the settlement becomes final following
23 approval by all parties and the court. The vote of the Board
24 of Supervisors was unanimous with all Supervisors being
25 present.



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1 CS-10. CONFERENCE WITH LEGAL COUNSEL - EXISTING LITIGATION

2 (Subdivision (a) of Government Code Section 54956.9)

3

4 County of Los Angeles v. Local 660, Service Employees

5 International Union, Los Angeles Superior Court Case No. BC

6 318 051

7

8 This is a lawsuit against an employee union relating to

9 concerted work actions by County nurses.

10

11 Action Taken:

12

13 The Board authorized settlement of contempt proceedings in the

14 above lawsuit. The substance of the settlement will be

15 disclosed upon inquiry of any person as soon as the settlement

16 becomes final following approval by all parties and the court.

17 The vote of the Board of Supervisors was unanimous with all

18 supervisors being present.

19

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**The Meeting Transcript of
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REPORTER'S CERTIFICATE

I, Jennifer A. Hines, Certified Shorthand Reporter Number 6029/RPR/CRR qualified in and for the State of California, do hereby certify:

That the foregoing transcript of recorded proceedings was taken on Tuesday, December 7th, 2004, at the time and place therein set forth and recorded by the Los Angeles County Board of Supervisors, thereafter transcribed into typewriting under my direction and supervision;

And I hereby certify that the foregoing transcript of recorded proceedings is a full, true, and correct transcript of the recorded proceedings before the Los Angeles County Board of Supervisors.

I further certify that I am neither counsel for nor related to any party to said action, nor in anywise interested in the outcome thereof.

IN WITNESS WHEREOF, I have hereunto set my hand this 12th day of January, 2005.

_____(Signature on file)_____

JENNIFER A. HINES

CSR No. 6029/RPR/CRR